

# Chautauqua Institution and Subsidiary

Consolidated Financial Statements  
and Supplemental Information  
Years Ended December 31, 2023 and 2022

The report accompanying these financial statements was issued by BDO USA, P.C., a Virginia professional corporation and the U.S. member of BDO International Limited, a UK company limited by guarantee.



# **Chautauqua Institution and Subsidiary**

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Consolidated Financial Statements and Supplemental Information  
Years Ended December 31, 2023 and 2022

# Chautauqua Institution and Subsidiary

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## **Independent Auditor's Report**

The Board of Trustees  
Chautauqua Institution and Subsidiary  
Chautauqua, New York

### ***Opinion***

We have audited the consolidated financial statements of Chautauqua Institution and Subsidiary (collectively, the Institution), which comprise the consolidated statements of financial position as of December 31, 2023 and 2022, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Institution as of December 31, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Institution and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Responsibilities of Management for the Consolidated Financial Statements***

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Institution's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.



### ***Auditor's Responsibilities for the Audit of the Consolidated Financial Statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institution's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Institution's ability to continue as a going concern for a reasonable period of time.

### ***Other Matters***

#### ***Supplemental Information***

Our audits of the consolidated financial statements were conducted for the purpose of forming an opinion on those statements as a whole. The supplemental information is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures, in accordance with auditing standards generally



accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

*BDO USA, P.C.*

May 8, 2024

**Chautauqua Institution and Subsidiary**  
**Consolidated Statements of Financial Position**

<i>December 31,</i>	<b>2023</b>	<b>2022</b>
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents (Notes 2 and 5)	\$ 9,061,929	\$ 10,477,047
Restricted cash (Note 2)	7,025,702	2,488,532
Accounts receivable (Notes 2, 3, and 5):		
Trade, net of allowance for credit losses of \$10,430 and \$12,500 for 2023 and 2022, respectively	198,023	180,295
Other - Employee Retention Credit	3,535,713	4,682,536
Inventory (Note 2)	764,361	712,628
Prepaid expenses and other assets	243,840	421,690
Contributions receivable, current portion (Notes 2, 4, and 5)	7,012,851	3,908,216
<b>Total Current Assets</b>	<b>27,842,419</b>	<b>22,870,944</b>
<b>Beneficial Interest in Net Assets of Chautauqua Foundation, Inc.</b> (Notes 2, 6, 8, and 16)	<b>136,079,395</b>	<b>117,934,600</b>
<b>Payout Due from Chautauqua Foundation, Inc.</b> (Notes 6 and 16)	<b>782,236</b>	<b>1,099,296</b>
<b>Contributions Receivable, non-current, net</b> (Notes 3, 4, and 5)	<b>3,525,825</b>	<b>4,822,445</b>
<b>Right-of-Use Asset</b> (Note 12)	<b>992,868</b>	<b>1,185,540</b>
<b>Property and Equipment, Net</b> (Notes 2 and 9)	<b>103,538,575</b>	<b>102,190,249</b>
<b>Other assets</b>	<b>24,000</b>	<b>24,000</b>
<b>Total Assets</b>	<b>\$ 272,785,318</b>	<b>\$ 250,127,074</b>
<b>Liabilities and Net Assets</b>		
<b>Current Liabilities</b>		
Accounts payable and accrued expenses	\$ 4,444,001	\$ 4,092,236
Deferred income (Note 2)	282,863	245,702
Lease liability, current portion (Note 12)	224,335	176,118
Current portion of long-term debt (Note 10)	27,797	53,829
<b>Total Current Liabilities</b>	<b>4,978,996</b>	<b>4,567,885</b>
<b>Lease Liability, net of current portion</b> (Note 12)	<b>809,938</b>	<b>1,034,273</b>
<b>Long-Term Debt, net of current portion and deferred financing costs</b> (Note 10)	<b>-</b>	<b>23,582</b>
<b>Total Liabilities</b>	<b>5,788,934</b>	<b>5,625,740</b>
<b>Commitments and Contingencies</b> (Notes 6, 7, and 13)		
<b>Net Assets</b>		
Without donor restrictions	119,300,317	119,468,201
With donor restrictions (Note 6)	147,696,067	125,033,133
<b>Total Net Assets</b>	<b>266,996,384</b>	<b>244,501,334</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 272,785,318</b>	<b>\$ 250,127,074</b>

*See accompanying notes to consolidated financial statements.*

# Chautauqua Institution and Subsidiary

## Consolidated Statements of Activities

Year ended December 31,

	2023			2022		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
<b>Revenues, Gains, and Other Support</b>						
Operating revenue:						
Program	\$ 20,499,169	\$ -	\$ 20,499,169	\$ 18,918,171	\$ -	\$ 18,918,171
Enterprise activities	4,712,101	-	4,712,101	3,671,871	-	3,671,871
Chautauqua Hotel Company, Inc.	7,726,077	-	7,726,077	6,799,026	-	6,799,026
Operations, services, and fees	2,063,398	-	2,063,398	2,301,239	-	2,301,239
<b>Total Operating Revenue</b>	<b>35,000,745</b>	<b>-</b>	<b>35,000,745</b>	<b>31,690,307</b>	<b>-</b>	<b>31,690,307</b>
Philanthropy revenue:						
Contributions	4,145,842	11,995,644	16,141,486	3,759,360	5,774,977	9,534,337
Endowment support from Chautauqua Foundation, Inc.	2,269,931	3,317,652	5,587,583	1,195,901	3,170,121	4,366,022
Net assets released from restrictions:						
Satisfaction of program restrictions	10,768,057	(10,768,057)	-	11,601,207	(11,601,207)	-
Expiration of time restrictions	27,100	(27,100)	-	31,274	(31,274)	-
<b>Total Philanthropy Revenue</b>	<b>17,210,930</b>	<b>4,518,139</b>	<b>21,729,069</b>	<b>16,587,742</b>	<b>(2,687,383)</b>	<b>13,900,359</b>
Other income	409,294	-	409,294	-	-	-
Investment income	696,994	-	696,994	20,101	-	20,101
Gain on sale of assets	6,500	-	6,500	29,975	-	29,975
<b>Total Revenues, Gains, and Other Support</b>	<b>53,324,463</b>	<b>4,518,139</b>	<b>57,842,602</b>	<b>48,328,125</b>	<b>(2,687,383)</b>	<b>45,640,742</b>
<b>Expenses</b>						
Performing and visual arts	10,713,872	-	10,713,872	11,205,091	-	11,205,091
Religion	896,232	-	896,232	921,420	-	921,420
Education and youth services	3,838,143	-	3,838,143	3,236,668	-	3,236,668
Recreation	1,954,841	-	1,954,841	1,747,162	-	1,747,162
Patron experience, ticketing, and services	1,699,705	-	1,699,705	1,691,714	-	1,691,714
Enterprise activities	3,811,453	-	3,811,453	4,201,185	-	4,201,185
Chautauqua Hotel Company, Inc.	9,150,950	-	9,150,950	8,643,708	-	8,643,708
General operations	5,494,240	-	5,494,240	4,030,892	-	4,030,892
Conservation of Chautauqua Lake	1,180,792	-	1,180,792	2,315,891	-	2,315,891
Fundraising	2,535,511	-	2,535,511	2,414,435	-	2,414,435
Administrative and support	7,485,424	-	7,485,424	7,929,462	-	7,929,462
Depreciation	4,731,184	-	4,731,184	4,626,272	-	4,626,272
<b>Total Expenses</b>	<b>53,492,347</b>	<b>-</b>	<b>53,492,347</b>	<b>52,963,900</b>	<b>-</b>	<b>52,963,900</b>
<b>Change in Net Assets from Operations</b>	<b>(167,884)</b>	<b>4,518,139</b>	<b>4,350,255</b>	<b>(4,635,775)</b>	<b>(2,687,383)</b>	<b>(7,323,158)</b>
<b>Change in Beneficial Interest in Net Assets of Chautauqua Foundation</b>	<b>-</b>	<b>18,144,795</b>	<b>18,144,795</b>	<b>-</b>	<b>(22,299,746)</b>	<b>(22,299,746)</b>
<b>Gain on Forgiveness of Paycheck Protection Program (PPP) Loan</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,887,400</b>	<b>-</b>	<b>2,887,400</b>
<b>Employee Retention Credit</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,787,369</b>	<b>-</b>	<b>4,787,369</b>
<b>Change in Net Assets</b>	<b>(167,884)</b>	<b>22,662,934</b>	<b>22,495,050</b>	<b>3,038,994</b>	<b>(24,987,129)</b>	<b>(21,948,135)</b>
<b>Net Assets, beginning of year</b>	<b>119,468,201</b>	<b>125,033,133</b>	<b>244,501,334</b>	<b>116,429,207</b>	<b>150,020,262</b>	<b>266,449,469</b>
<b>Net Assets, end of year</b>	<b>\$ 119,300,317</b>	<b>\$ 147,696,067</b>	<b>\$ 266,996,384</b>	<b>\$ 119,468,201</b>	<b>\$ 125,033,133</b>	<b>\$ 244,501,334</b>

See accompanying notes to consolidated financial statements.



**Chautauqua Institution and Subsidiary**  
**Consolidated Statement of Functional Expenses**

Year ended December 31, 2023

	Program Services							Supporting Services			Chautauqua Hotel Company, Inc.	Total	
	Performing and Visual Arts	Religion	Education and Youth Services	Recreation	Patron Experience, Ticketing, and Services	Enterprise Activities	General Operations	Total	Management and General	Fundraising			Total
<b>Salaries and Employee Benefits</b>													
Salaries	\$ 5,075,111	\$ 451,896	\$ 1,660,753	\$ 1,148,635	\$ 731,882	\$ 502,469	\$ 2,411,704	\$ 11,982,450	\$ 3,406,975	\$ 1,463,857	\$ 4,870,832	\$ -	\$ 16,853,282
Employee benefits and payroll taxes	596,921	87,676	281,486	280,361	115,820	87,394	904,718	2,354,376	905,202	309,383	1,214,585	-	3,568,961
<b>Total Salaries and Employee Benefits</b>	<b>5,672,032</b>	<b>539,572</b>	<b>1,942,239</b>	<b>1,428,996</b>	<b>847,702</b>	<b>589,863</b>	<b>3,316,422</b>	<b>14,336,826</b>	<b>4,312,177</b>	<b>1,773,240</b>	<b>6,085,417</b>	<b>-</b>	<b>20,422,243</b>
<b>Other Expenses</b>													
Grants expense	787,312	-	-	-	-	-	-	787,312	-	-	-	-	787,312
Legal and accounting	-	-	-	-	-	-	-	-	288,054	-	288,054	-	288,054
Advertising and promotion	154,225	-	220	-	-	2,621	204,840	361,906	299,109	275,026	574,135	-	936,041
Information technology	-	-	-	-	-	-	-	-	101,257	-	101,257	-	101,257
Utilities	216,963	4,077	58,203	47,750	26,057	99,562	325,543	778,155	10,728	-	10,728	-	788,883
Hospitality/travel	902,330	97,442	300,602	20,095	2,985	119,272	284,918	1,727,644	287,164	148,185	435,349	-	2,162,993
Conference services	-	-	-	-	-	1,813,101	-	1,813,101	-	-	-	-	1,813,101
Interest	-	-	-	-	-	-	-	-	-	-	-	20,426	20,426
Insurance	-	-	-	-	-	-	-	-	721,128	-	721,128	-	721,128
Program expense	2,109,894	150,520	843,201	38,844	-	176,375	401,884	3,720,718	299,543	(100)	299,443	-	4,020,161
Maintenance	98,707	2,418	60,859	60,136	15,430	53,523	543,454	834,527	44,507	13,226	57,733	-	892,260
Fundraising	-	-	-	-	922	-	-	922	-	4,000	4,000	-	4,922
Telephone	22,632	1,140	5,273	3,248	28,132	2,391	46,861	109,677	146,981	2,158	149,139	-	258,816
Dues and subscriptions	24,077	5,425	11,072	21,089	-	7,418	6,990	76,071	25,549	7,246	32,795	-	108,866
Other	253,905	19,747	383,797	55,251	680,343	258,117	(8,616)	1,642,544	133,459	170,544	304,003	7,040	1,953,587
Real estate taxes	-	-	-	-	-	-	-	-	229,953	-	229,953	-	229,953
Supplies and postage	443,098	75,239	188,925	273,532	50,006	98,780	225,882	1,355,462	158,588	10,875	169,463	-	1,524,925
Cost of goods sold	-	-	34,986	5,588	40,852	550,032	141,560	773,018	-	-	-	-	773,018
Professional services	-	-	-	-	-	-	-	-	-	113,241	113,241	-	113,241
Conservation of Chautauqua Lake	-	-	-	-	-	-	1,180,792	1,180,792	-	-	-	-	1,180,792
Office expense	12,404	652	8,766	312	7,276	40,398	2,196	72,004	69,925	8,083	78,008	-	150,012
Rental	16,293	-	-	-	-	-	533	16,826	225,086	-	225,086	-	241,912
Training	-	-	-	-	-	-	1,773	1,773	132,216	9,787	142,003	-	143,776
Depreciation and amortization	-	-	-	-	-	-	4,731,184	4,731,184	-	-	-	377,552	5,108,736
Chautauqua Hotel Company, Inc.	-	-	-	-	-	-	-	-	-	-	-	8,745,932	8,745,932
<b>Total Expenses</b>	<b>10,713,872</b>	<b>896,232</b>	<b>3,838,143</b>	<b>1,954,841</b>	<b>1,699,705</b>	<b>3,811,453</b>	<b>11,406,216</b>	<b>34,320,462</b>	<b>7,485,424</b>	<b>2,535,511</b>	<b>10,020,935</b>	<b>9,150,950</b>	<b>53,492,347</b>
<b>Expenses Allocated</b>													
Depreciation	1,956,977	140,033	501,310	303,646	-	-	(3,043,767)	(141,801)	141,801	-	141,801	-	-
Support services	1,181,255	106,651	456,737	232,625	-	-	1,087,995	3,065,263	(3,065,263)	-	(3,065,263)	-	-
<b>Total Expenses</b>	<b>\$ 13,852,104</b>	<b>\$ 1,142,916</b>	<b>\$ 4,796,190</b>	<b>\$ 2,491,112</b>	<b>\$ 1,699,705</b>	<b>\$ 3,811,453</b>	<b>\$ 9,450,444</b>	<b>\$ 37,243,924</b>	<b>\$ 4,561,962</b>	<b>\$ 2,535,511</b>	<b>\$ 7,097,473</b>	<b>\$ 9,150,950</b>	<b>\$ 53,492,347</b>

See accompanying notes to consolidated financial statements.

**Chautauqua Institution and Subsidiary**  
**Consolidated Statement of Functional Expenses**

Year ended December 31, 2022

	Program Services							Supporting Services			Chautauqua Hotel Company, Inc.	Total	
	Performing and Visual Arts	Religion	Education and Youth Services	Recreation	Patron Experience, Ticketing, and Services	Enterprise Activities	General Operations	Total	Management and General	Fundraising			Total
<b>Salaries and Employee Benefits</b>													
Salaries	\$ 5,105,228	\$ 383,688	\$ 1,573,981	\$ 1,042,260	\$ 717,731	\$ 850,836	\$ 1,754,527	\$11,428,251	\$ 3,235,228	\$ 1,207,140	\$ 4,442,368	\$ -	\$ 15,870,619
Employee benefits and payroll taxes	610,988	87,269	289,585	260,787	128,938	153,110	678,096	2,208,773	792,645	329,793	1,122,438	-	3,331,211
<b>Total Salaries and Employee Benefits</b>	<b>5,716,216</b>	<b>470,957</b>	<b>1,863,566</b>	<b>1,303,047</b>	<b>846,669</b>	<b>1,003,946</b>	<b>2,432,623</b>	<b>13,637,024</b>	<b>4,027,873</b>	<b>1,536,933</b>	<b>5,564,806</b>	<b>-</b>	<b>19,201,830</b>
<b>Other Expenses</b>													
Grants expense	925,645	-	-	-	-	-	-	925,645	-	-	-	-	925,645
Legal and accounting	-	-	-	-	-	-	-	-	220,095	-	220,095	-	220,095
Advertising and promotion	152,580	-	180	-	-	434,892	-	587,652	429,748	174,594	604,342	-	1,191,994
Information technology	-	-	-	-	-	-	-	-	73,294	-	73,294	-	73,294
Utilities	261,401	3,274	61,336	52,098	28,179	97,789	309,652	813,729	10,794	-	10,794	-	824,523
Hospitality/travel	1,102,517	92,731	250,773	18,401	6,764	92,594	255,349	1,819,129	300,883	219,586	520,469	-	2,339,598
Conference services	-	-	-	-	-	1,019,718	-	1,019,718	-	-	-	-	1,019,718
Interest	-	-	-	-	-	-	-	-	-	-	-	6,080	6,080
Insurance	-	-	-	-	-	-	-	-	604,123	-	604,123	-	604,123
Program expense	2,065,301	195,894	775,035	47,094	-	169,252	371,225	3,623,801	150,915	-	150,915	-	3,774,716
Maintenance	103,867	1,917	67,692	65,007	10,732	48,071	504,188	801,474	46,927	30,619	77,546	-	879,020
Telephone	23,414	2,776	4,245	3,562	53,440	4,768	8,999	101,204	146,497	3,408	149,905	-	251,109
Dues and subscriptions	23,646	1,840	6,016	12,789	-	4,129	2,056	50,476	25,843	4,488	30,331	-	80,807
Other	283,730	68,440	17,105	564	634,168	233,545	-	1,237,552	357,302	131,427	488,729	-	1,726,281
Real estate taxes	-	-	-	-	-	-	-	-	225,144	-	225,144	-	225,144
Supplies and postage	486,943	83,080	161,270	240,701	57,897	504,343	146,249	1,680,483	324,052	10,234	334,286	-	2,014,769
Cost of goods sold	-	-	22,657	3,577	48,771	529,038	-	604,043	-	-	-	-	604,043
Professional services	-	-	-	-	-	-	-	-	670,223	292,891	963,114	-	963,114
Conservation of Chautauqua Lake	-	-	-	-	-	-	2,315,891	2,315,891	-	-	-	-	2,315,891
Office expense	9,934	511	6,793	322	5,094	42,154	551	65,359	98,750	10,255	109,005	-	174,364
Rental	49,897	-	-	-	-	16,946	-	66,843	216,999	-	216,999	-	283,842
Depreciation and amortization	-	-	-	-	-	-	-	4,626,272	-	-	-	371,534	4,997,806
Chautauqua Hotel Company, Inc.	-	-	-	-	-	-	-	-	-	-	-	8,266,094	8,266,094
<b>Total Expenses</b>	<b>11,205,091</b>	<b>921,420</b>	<b>3,236,668</b>	<b>1,747,162</b>	<b>1,691,714</b>	<b>4,201,185</b>	<b>10,973,055</b>	<b>33,976,295</b>	<b>7,929,462</b>	<b>2,414,435</b>	<b>10,343,897</b>	<b>8,643,708</b>	<b>52,963,900</b>
<b>Expenses Allocated</b>													
Depreciation	1,913,581	136,928	490,193	296,913	-	-	(2,976,272)	(138,657)	138,657	-	138,657	-	-
Support services	1,370,918	112,734	395,999	213,761	-	-	1,256,187	3,349,599	(3,349,599)	-	(3,349,599)	-	-
<b>Total Expenses</b>	<b>\$ 14,489,590</b>	<b>\$ 1,171,082</b>	<b>\$ 4,122,860</b>	<b>\$ 2,257,836</b>	<b>\$ 1,691,714</b>	<b>\$ 4,201,185</b>	<b>\$ 9,252,970</b>	<b>\$ 37,187,237</b>	<b>\$ 4,718,520</b>	<b>\$ 2,414,435</b>	<b>\$ 7,132,955</b>	<b>\$ 8,643,708</b>	<b>\$ 52,963,900</b>

See accompanying notes to consolidated financial statements.

# Chautauqua Institution and Subsidiary

## Consolidated Statements of Cash Flows

<i>Year ended December 31,</i>	<b>2023</b>	<b>2022</b>
<b>Cash Flows from Operating Activities</b>		
Change in net assets	\$ 22,495,050	\$ (21,948,135)
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Depreciation and amortization	5,108,736	4,997,806
Gain on sale of assets	(6,500)	(29,975)
Change in beneficial interest in net assets of Chautauqua Foundation, Inc.	(18,144,795)	22,299,746
Change in payout due from Chautauqua Foundation, Inc.	317,060	299,979
Gain on forgiveness of PPP loans	-	(2,887,400)
Operating lease expense	16,554	24,850
Payments on right-of-use lease liability	(215,707)	(207,410)
Change in operating assets and liabilities:		
Accounts receivable	1,129,095	(4,681,304)
Inventories	(51,733)	(146,021)
Prepaid expenses and deferred charges	177,850	(42,551)
Contributions receivable	(1,808,015)	(101,357)
Accounts payable and accrued expenses	351,765	508,425
Deferred income (loss)	37,161	(12,994)
<b>Net Cash Provided by (Used in) Operating Activities</b>	<b>9,406,521</b>	<b>(1,926,341)</b>
<b>Cash Flows from Investing Activities</b>		
Capital expenditures	(6,234,855)	(7,715,539)
<b>Net Cash Used in Investing Activities</b>	<b>(6,234,855)</b>	<b>(7,715,539)</b>
<b>Cash Flows from Financing Activities</b>		
Principal payments on long-term debt	(49,614)	(53,921)
<b>Net Cash Used in Financing Activities</b>	<b>(49,614)</b>	<b>(53,921)</b>
<b>Net Increase (Decrease) in Cash, Cash Equivalents, and Restricted Cash</b>	<b>3,122,052</b>	<b>(9,695,801)</b>
<b>Cash, Cash Equivalents, and Restricted Cash, beginning of year</b>	<b>12,965,579</b>	<b>22,661,380</b>
<b>Cash, Cash Equivalents, and Restricted Cash, end of year</b>	<b>\$ 16,087,631</b>	<b>\$ 12,965,579</b>
<b>Supplemental Disclosures of Cash Flow Information</b>		
Interest	\$ 2,648	\$ 4,686
Taxes	7,041	-
<b>Supplemental Disclosure of Cash, Cash Equivalents, and Restricted Cash</b>		
Cash and cash equivalents	\$ 9,061,929	\$ 10,477,047
Restricted cash	7,025,702	2,488,532
<b>Total Cash, Cash Equivalents, and Restricted Cash</b>	<b>\$ 16,087,631</b>	<b>\$ 12,965,579</b>
<b>Supplemental Disclosure of Non-Cash Investing Activities</b>		
Contributed securities	\$ 1,534,671	\$ 618,138

*See accompanying notes to consolidated financial statements.*

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

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### 1. Nature of Business and Principles of Consolidation

Chautauqua Institution (the Institution) is a non-profit organization dedicated to the exploration of the best of human values and to the enrichment of life. The Institution expresses this mission primarily through educational, religious, cultural, and recreational programming during a nine-week season, from late June through late August. In addition, a variety of educational programs are held throughout the year, and content is available year-round online. The Institution's summer program includes fine and performing arts, lectures, religious services, schools for the training of young artists, youth camps, educational classes, and recreational activities. To support these programs, the Institution owns and maintains over 100 facilities and 750 acres. The Institution serves in excess of 100,000 visitors each year, representing all ages and backgrounds.

The accompanying consolidated financial statements include the accounts of Chautauqua Hotel Company, Inc. (the Hotel), a wholly owned for-profit subsidiary, which owns and operates the Athenaeum Hotel and operates the Minerva Bed and Breakfast along with the following restaurant establishments: Brick Walk Cafe, Afterwords Cafe, The Gallery Cafe, 3 Taps and The A Truck, and the Double Eagle Patio on the Green at the Chautauqua Golf Club. The Hotel also operates the cafeteria in the Bellinger Hall dormitory and two self-service laundry facilities: Shaw Laundry and The Soap Opera. All facilities are located on Chautauqua Institution property and, with the exception of The Soap Opera and the Athenaeum Hotel, are leased from Chautauqua Institution. All enterprises are in full operation during the nine-week summer season. The Athenaeum Hotel operates an additional four to five months during the year. Before and after the summer season, the Hotel operates Minerva Bed and Breakfast, Bellinger Hall kitchen, and residential facilities in support of tourism, conferencing, and event activities, and the Hotel operates Shaw Laundry for the benefit of regional citizens who depend on these laundry facilities.

#### *Principles of Consolidation*

The consolidated financial statements include the accounts of the Institution and its wholly owned subsidiary, the Hotel. Intercompany payables and receivables have been eliminated in consolidation. Intercompany management fees and charges are reflected at gross in the consolidated statements of activities.

### 2. Summary of Significant Accounting Policies

#### *Basis of Presentation*

The Institution's consolidated financial statement presentation follows the recommendations of the Financial Accounting Standards Board (FASB). Under Accounting Standards Codification (ASC) Topic 958, *Not-for-Profit Entities*, the Institution is required to report information regarding its consolidated financial position and activities, according to two classes of net assets—net assets without donor restrictions and net assets with donor restrictions.

#### *Consolidated Financial Statement Presentation*

The classification of a not-for-profit organization's net assets and its support, revenue, and expenses is based on the existence or absence of donor-imposed restrictions. It requires that the amounts for each of the two classes of net assets—with donor restrictions and without donor restrictions—be displayed in a statement of financial position and that the amounts of change in each of those classes of net assets be displayed in a statement of activities.

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

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These classes are defined as follows:

*Without Donor Restrictions* - This class consists of net assets that are not subject to donor-imposed stipulations and are, therefore, available for the general operations of the Institution. Revenues are reported as increases in net assets without donor restrictions unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions, unless their use is restricted by explicit donor stipulation or by law.

*With Donor Restrictions* - This class consists of net assets whose use is limited by donor-imposed time and/or purpose restrictions. The Institution is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Institution pursuant to those stipulations. When such stipulations end or are fulfilled, such donor-restricted net assets are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities. Net assets resulting from contributions and other inflows of assets, whose use by the Institution is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the Institution, are classified as net assets with donor restrictions - perpetual in nature. Donor-restricted contributions whose restrictions are met in the same reporting period are reported as unrestricted support.

### ***Cash, Cash Equivalents, and Restricted Cash***

For purposes of the consolidated statements of cash flows, the Institution considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents. Restricted cash is restricted by donors' directives until the restrictions are met, and is held in the same highly liquid instruments and accounts. The Institution maintains cash balances at various financial institutions of both interest and noninterest-bearing accounts. The Federal Deposit Insurance Corporation insures accounts at each of the financial institutions up to \$250,000. There are times during the year when certain account balances are in excess of federally insured limits.

### ***Accounts Receivable***

Trade receivables include contractual receivables due within one year for hospitality items, such as nightly hotel room fees, that are due in less than one year. Receivables consist of amounts billed to various individuals who stay at the Hotel during the nine-week summer season. Receivables also include Institution amounts for service charges and advertising fees. Accounts receivables are presented net of an allowance for credit losses, which is an estimate of amounts that may not be collectible. The Institution and Hotel separate accounts receivable into risk pools based on their aging. In determining the amount of the allowance as of the balance sheet date, the Institution and Hotel develops a loss rate for each risk pool. This loss rate is based on management's historical collection experience, adjusted for management's expectations about current and future economic conditions. At December 31, 2023, the Institution and Hotel determined that historic and future loss rates will be consistent during the next fiscal year and considered the need for any additional qualitative adjustments. The total allowance of expected credit losses for the years ended December 31, 2023 and 2022 was \$10,430 and \$12,500, respectively.

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

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### ***Investments***

The carrying amounts of financial instruments, including cash and accounts payable, approximate their fair market value due to the short-term maturities of these instruments. The carrying value of notes receivable and term debt approximates fair value based on current market rates and conditions.

ASC 820, *Fair Value Measurement*, defines fair value, establishes a framework for measuring fair value, and expands the disclosures about fair value measurements. ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in a principal or most advantageous market. Fair value is a market-based measurement that is determined based on inputs, which refer broadly to assumptions that market participants use in pricing assets or liabilities. These inputs can be readily observable, market corroborated, or unobservable. ASC 820 established a fair value hierarchy, which prioritizes the inputs to valuation techniques used to measure fair value in three broad levels. The standard requires that assets and liabilities be classified in their entirety based on the level of input that is significant to the fair value measurement. Assessing the significance of a particular input may require judgment considering factors specific to the asset or liability and may affect the valuation of the asset or liability and their placement within the fair value hierarchy. The Institution classifies fair value balances based on the fair value hierarchy defined by ASC 820, as follows:

*Level 1* - This level consists of valuations that are based on unadjusted quoted prices in active markets for identical assets or liabilities. An active market for the asset or liability is a market in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis. Valuation adjustments and block discounts are not applied to Level 1 instruments.

*Level 2* - This level consists of valuations that are based on inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include quoted prices for identical or similar assets or liabilities in markets that are not active—that is, markets in which there are few transactions for the asset or liability, the prices are not current, or where price quotations may vary either over time or among market makers (for example, dealer or brokered markets).

*Level 3* - This level consists of valuations that are based on inputs that are unobservable and significant to the overall fair value measurement.

Investment income is recognized when earned and consists of interest and dividends. Dividends are recorded on the ex-dividend date. Purchases and sales are recorded on a trade-date basis.

### ***Inventory***

Inventory is valued at the lower of cost (first-in, first-out) or net realizable value.

### ***Property and Equipment, Net***

Property and equipment are stated at 1938 revaluations with subsequent additions at cost. All acquisitions of property and equipment and all expenditures for repairs, maintenance, renewals, and betterments that prolong the useful lives of assets are capitalized. Depreciation is computed

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

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on the straight-line method based on estimated useful lives of the related assets. Donations of property and equipment are recorded as contributions at fair value at the date of donation.

The estimated useful lives of the assets are as follows:

Asset Category	Life (Years)
Land, building, and leasehold improvements	10-50
Furniture and equipment	3-15

The Institution follows the provisions of GAAP, which require the Institution to review fixed assets for impairment whenever events or changes in business circumstances indicate that the carrying amount of an asset may not be fully recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to the estimated undiscounted future net cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. As of December 31, 2023, there have been no such losses.

### ***Contributions***

Contributions are recognized when the donor makes a promise to give to the Institution that is, in substance, unconditional. Conditional promises to give are recognized as contributions when all conditions are met. There were no conditional contributions for the year ended December 31, 2023. Contributions received are measured at their fair value and reported as an increase in net assets at net realizable value. Contributions to be received over periods longer than a single year are discounted at an interest rate commensurate with the risk involved. Amortization of the discount is included in contributions revenue. The Institution uses the allowance method to estimate uncollectible unconditional promises receivable. The allowance is based on prior years' experience and management's analysis of specific promises made. No allowance was considered necessary as of December 31, 2023 and 2022.

### ***Revenue Recognition***

Revenue is recognized when performance obligations under the terms of a contract with the customer are satisfied, which generally occurs with the transfer of goods or services to the customer.

### ***Disaggregation of Revenues***

Disaggregated revenues of the Institution are presented in the consolidated statements of activities, and include gate and parking, arts, education and youth services, recreation, enterprise, the Hotel operation, administration, support, and miscellaneous income.

### ***Contract Balances***

Accounts receivable represent the Institution's unconditional right to receive consideration from a visitor and are recorded at net invoiced amounts, less an estimated allowance for uncollectible accounts. The Institution has no contract assets as of December 31, 2023 and 2022. Contract liabilities of the Institution consist of deferred ticket sales, gift certificates, and other fees, which totaled \$282,863 and \$245,702 as of December 31, 2023 and 2022, respectively. Contract liabilities

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

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of the Hotel consist of advance deposits, which totaled \$347,368 and \$240,495 as of December 31, 2023 and 2022, respectively.

### *Performance Obligations*

The Institution's performance obligations are satisfied when goods or services have been performed, generally at the time the visitor is granted access to the grounds, attends an event, or with the transfer of goods to the customer. Consideration for the goods is fixed at the time of purchase with payment generally made in advance of performance obligations. The Hotel's performance obligations are satisfied when goods or services have been performed, generally at the time of the hotel stay or guest visit to restaurant establishments. Consideration for the goods is fixed at the time of reservation or order with payment expected generally after the performance obligation has been satisfied.

### *Contributed Nonfinancial Assets*

A substantial number of unpaid volunteers have made significant contributions of their time to ensure the success of the Institution programs, as well as to secure contributions and endowments in connection with the Institution's fund raising. The value of this contributed time is not reflected in the consolidated financial statements since it is not susceptible to objective measurement or valuation.

### *Income Taxes*

The Internal Revenue Service has classified the Institution as exempt from federal income taxes under Section 501(c)(3) of the United States Internal Revenue Code (the Code), as an organization contribution to which is deductible under Section 170(c) of the Code; and, as an organization that is not a private foundation as defined in Section 509(a) of the Code. The Internal Revenue Service has determined that the Institution is subject to unrelated business income tax (UBIT) for certain income received. The Institution does not anticipate any UBIT tax liability for the years ended December 31, 2023 and 2022.

The Hotel is a taxable entity. The provision for income taxes includes state income taxes in the amount of \$7,041 and \$0 for the years ended December 31, 2023 and 2022, respectively. These income taxes are reflected in the Hotel's expenses in the consolidated statements of activities. Deferred taxes result from timing differences between book and tax depreciation expense. The total deferred tax asset amounted to \$24,000 for the years ended December 31, 2023 and 2022, and is included in other assets on the consolidated statements of financial position.

The Hotel estimates a net operating loss carryforward as of December 31, 2023 in the amount of approximately \$7,400,000 as a result of current and prior-year losses. The loss carryforwards expire beginning December 31, 2030. Management has recorded a full valuation allowance for the potential tax benefit related to the net operating loss carryforward.

Federal and state income tax returns that remain open for examination by taxing authorities include 2018 and later years for both the Institution and Hotel.

### *Deferred Income*

Deferred income consists of unearned fees and is recognized as income when earned or the condition has been satisfied.



# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

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### ***Deferred Taxes***

Deferred income taxes are provided on the difference in earnings determined for tax and financial reporting purposes on the Hotel.

### ***Use of Estimates***

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates. Significant estimates are disclosed in other notes of the consolidated financial statements.

### ***Methods Used for Allocation of Expenses***

The consolidated financial statements report certain categories of expenses that are attributable to one or more program or supporting functions of the Institution. Those expenses include depreciation and amortization, facility expenses, telephone expenses, health and benefit, general third-party processing expenses, and the information technology department. Expenses that can be identified with a specific program are recorded directly according to the natural expense classification. Other expenses that are common to several functions are allocated based on management's best estimates of time and effort.

### ***Advertising Costs***

The Institution's policy is to expense all advertising costs when incurred and totaled \$361,176 and \$307,970 during the years ended December 31, 2023 and 2022, respectively.

### ***Beneficial Interest in Net Assets of Chautauqua Foundation, Inc.***

The Chautauqua Foundation, Inc. (Foundation) is a 501(c)(3) organization whose sole purpose is to raise and invest funds to support the mission and operations for the benefit of the Institution. The Foundation is governed by an independent Board of Directors, with the majority of members being non-Institution directors. Although the Institution does not exercise control of the Foundation, all assets held by the Foundation are held for the financial benefit of the Institution, and the organizations are, therefore, considered to be financially interrelated. As such, the consolidated financial statements of the Institution include the net assets and annual change in net assets of the Foundation. See Note 16 with regard to the change in the method of accounting for the interest in net assets of the Foundation.

### ***Recently Adopted Accounting Pronouncements***

#### ***Financial Instruments - Credit Losses (Topic 326)***

The FASB issued Accounting Standards Update (ASU) 2016-13, *Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*. The new credit losses standard changes the impairment model for most financial assets and certain other instruments. For trade and other receivables, contract assets recognized as a result of applying ASC 606, loans, and certain other instruments, entities will be required to use a new forward-looking expected-loss model that generally will result in earlier recognition of credit losses than under today's incurred loss model.

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

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ASU 2016-13 is effective for annual periods beginning after December 15, 2022. The Institution and Hotel adopted the ASU effective January 1, 2023 using the modified retrospective method for all financial assets measured at amortized cost and off-balance sheet credit exposures, which included loans held for investment and commitments to extend credit (loan commitments and stand-by letters of credit), respectively. The Institution and Hotel do not have any securities classified as held to maturity. Results for reporting periods beginning after January 1, 2023 are presented under ASC 326, while prior-period amounts are reported in accordance with previously applicable GAAP. The Institution recorded an allowance for credit losses amounting to \$7,500 as a result of adopting ASC 326 for the year ended December 31, 2023.

### 3. Accounts Receivable, Net

Accounts receivable, net, consist of the following:

<i>December 31,</i>	<b>2023</b>	<b>2022</b>
Trade, net of allowance for credit losses	\$ 198,023	\$ 180,295
Other - Employee Retention Credit	3,535,713	4,682,536
<b>Total Accounts Receivable, Net</b>	<b>\$ 3,733,736</b>	<b>\$ 4,862,831</b>

#### *Employee Retention Credit*

On March 10, 2021, President Biden signed the \$1.9 trillion American Rescue Plan Act into law. The Institution and Hotel have not applied for and do not expect to apply for any of the American Rescue Plan Act funding or benefits. The Employee Retention Credit (ERC), which was included as part of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) and amended by the Consolidated Appropriations Act (CAA), the American Rescue Plan Act (ARPA), and the Infrastructure Investment and Jobs Act (IIJA), incentivizes employers severely impacted by the COVID-19 pandemic to retain their employees when they might otherwise find it difficult to do so. The fully refundable tax credit is allowed against the employer's share of employment taxes for qualified wages paid after March 12, 2020 and before October 1, 2021. Credits in excess of the tax amounts paid by an employer are treated as overpayments and are refunded to the employer. The ERC is calculated as a percentage of qualified wages (as defined in the CARES Act, as amended) paid by an eligible employer. The Institution and Hotel qualified for the ERC in 2021 and were approved as a small employer. For 2021, the ERC equaled 70% of an employee's qualified wages up to \$10,000 per employee per calendar quarter with a maximum annual credit of \$21,000 for each employee.

The Institution and Hotel account for this federal funding in accordance with ASC 958-605, in guidance for conditional contributions and, accordingly, revenues are measured and recognized when barriers are substantially met. The Institution and Hotel believe these barriers have been met and has claimed credits of approximately \$4,787,000 on timely filed forms 941, which are included in December 31, 2022 non-operating activities in the consolidated statement of activities. As of December 31, 2023 and 2022, the Institution and Hotel have an ERC receivable of \$3,535,713, which is included in the consolidated statements of financial position. The Institution and Hotel deem the amount to be fully collectable.

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

### 4. Contribution Revenue and Receivables

Contributions presented in the consolidated statements of activities are presented below by their designation:

*Year ended December 31,*

	2023			2022		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
<b>Contributions:</b>						
Cash received from Chautauqua Fund	\$ 4,145,842	\$ 1,601,009	\$ 5,746,851	\$ 3,759,360	\$ 1,651,324	\$ 5,410,684
Cash received for other programmatic support	-	2,512,804	2,512,804	-	1,386,662	1,386,662
Cash received or previously deferred for capital contributions	-	5,461,465	5,461,465	-	2,678,438	2,678,438
Net additions on pledges	-	2,420,366	2,420,366	-	58,553	58,553
<b>Total Contributions</b>	<b>\$ 4,145,842</b>	<b>\$11,995,644</b>	<b>\$16,141,486</b>	<b>\$ 3,759,360</b>	<b>\$ 5,774,977</b>	<b>\$ 9,534,337</b>

Included in contributions receivable are the following unconditional promises to give:

<i>December 31,</i>	2023		2022	
Unconditional promises to give	\$ 10,720,412	\$ 8,976,343		
Less: discount	(181,736)	(245,682)		
<b>Net Unconditional Promises to Give</b>	<b>\$ 10,538,676</b>	<b>\$ 8,730,661</b>		
<b>Amounts due in:</b>				
Less than one year	\$ 7,012,851	\$ 3,908,216		
One to five years	3,525,825	4,822,445		
<b>Net Unconditional Promises to Give</b>	<b>\$ 10,538,676</b>	<b>\$ 8,730,661</b>		

To determine present value, the interest rate applied was 3% for 2023 and 2022. As of December 31, 2023 and 2022, the Institution expects contributions receivable to be fully collectible.

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# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

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### 5. Liquidity and Availability of Resources

The Institution's financial assets available within one year of the consolidated statements of financial position date for general expenditures are as follows:

<i>December 31,</i>	<b>2023</b>	<b>2022</b>
Unrestricted cash and cash equivalents	\$ 9,061,929	\$ 10,477,047
Accounts receivable - trade, net	198,023	180,295
Accounts receivable - other - Employee Retention Credit	3,535,713	4,682,536
Contributions receivable, current portion	7,012,851	3,908,216
<b>Total Financial Assets Available</b>	<b>19,808,516</b>	<b>19,248,094</b>
Less: amounts not available to be used within one year:		
Net assets with donor restrictions, excluding net interest in assets of the Foundation	(10,834,436)	(5,999,237)
<b>Financial Assets Available to Meet Cash Needs for General Expenditures Within One Year</b>	<b>\$ 8,974,080</b>	<b>\$ 13,248,857</b>

### *Liquidity Management*

The Institution maintains adequate liquidity to fund near-term operations while maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. In addition to the amounts above, the Institution and Hotel have unsecured lines of credit in the amount of \$7,400,000 available to meet its liquidity needs.

### 6. Net Assets with Donor Restrictions

Net assets with donor restriction are available for the following purposes or periods:

<i>December 31,</i>	<b>2023</b>	<b>2022</b>
Various programs/capital	\$ 10,755,833	\$ 5,901,564
Rogers Fund	70,603	70,573
Beneficial interest in net assets of the Foundation (Note 16)	136,079,395	117,934,600
Payout due from the Foundation	782,236	1,099,296
Timing restriction	8,000	27,100
<b>Total Net Assets with Donor Restrictions</b>	<b>\$ 147,696,067</b>	<b>\$ 125,033,133</b>

### 7. Net Assets Released from Restrictions

Net assets with donor restrictions released from restrictions are as follows:

<i>December 31,</i>	<b>2023</b>	<b>2022</b>
Various programs/capital	\$ 10,768,057	\$ 11,601,207
Timing restriction	27,100	31,274
<b>Total Net Assets Released from Restrictions</b>	<b>\$ 10,795,157</b>	<b>\$ 11,632,481</b>

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

### 8. Fair Value Measurements

The Institution's assets recorded at fair value have been categorized based upon the fair value hierarchy, in accordance with ASC 820. See Note 2 for the discussion on the Institution's policies regarding this hierarchy.

A description of the valuation techniques applied to the Institution's major categories of assets measured at fair value is as follows. There have been no changes in the valuation methodology as of December 31, 2023.

The Institution considers the measurement of its beneficial interest in the net assets of the Foundation to be measured at fair value using the net asset value (NAV) per share (or its equivalent) as a practical expedient and has not been classified within the fair value hierarchy table. The assets are measured based on the fair value of the total assets of the Foundation.

Below sets forth tables of the assets and liability measured at fair value on a recurring basis:

#### *December 31, 2023*

	Level 1	Level 2	Level 3	Total
Beneficial interest in net assets of the Chautauqua Foundation, measured at NAV*	\$ -	\$ -	\$ -	\$ 136,079,395
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 136,079,395</b>

\* Certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated statements of financial position.

#### *December 31, 2022*

	Level 1	Level 2	Level 3	Total
Beneficial interest in net assets of the Chautauqua Foundation, measured at NAV*	\$ -	\$ -	\$ -	\$ 117,934,600
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 117,934,600</b>

\* Certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated statements of financial position.

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

### 9. Property and Equipment, Net

Major classes of property and equipment consist of the following:

<i>December 31,</i>	<b>2023</b>	<b>2022</b>
Land	\$ 31,193,424	\$ 19,328,185
Buildings and furnishings	124,964,481	129,414,396
Recreation facilities	10,034,047	9,711,565
Equipment	19,613,717	16,728,536
Golf course and facilities	7,147,468	6,966,804
<b>Total Property and Equipment</b>	<b>192,953,137</b>	<b>182,149,486</b>
Less: accumulated depreciation	(90,195,235)	(85,117,297)
Add: construction-in-progress	780,673	5,158,060
<b>Net Property and Equipment</b>	<b>\$ 103,538,575</b>	<b>\$ 102,190,249</b>

Depreciation expense for the Institution totaled \$4,731,184 and \$4,626,272 for the years ended December 31, 2023 and 2022, respectively. Depreciation expense for the Hotel totaled \$377,552 and \$370,794 (including amortization of \$1,154 and \$740) for the years ended December 31, 2023 and 2022, respectively. Depreciation expense related to the Hotel is combined with other expenses and is included within the expense line labeled Chautauqua Hotel Company, Inc. on the consolidated statements of activities. The estimated cost to complete the construction-in-progress is \$2,000,000.

### 10. Long-Term Debt

Long-term debt consists of the following:

<i>December 31,</i>	<b>2023</b>	<b>2022</b>
4% note held by the Hotel payable \$4,483 per month, including interest through June 2024, secured by real estate.	\$ 25,744	\$ 79,142
7% capital lease obligation payable \$271 per month, including interest through August 2024, secured by equipment.	2,053	-
<b>Total Long-Term Debt</b>	<b>27,797</b>	<b>79,142</b>
Less:		
Unamortized debt issuance costs	-	(1,731)
Current maturities	(27,797)	(53,829)
<b>Total Long-Term Debt</b>	<b>\$ -</b>	<b>\$ 23,582</b>

Required principal and interest payments are as follows:

<i>Year ending December 31,</i>	
2024	\$ 27,797
	<b>\$ 27,797</b>

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

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### 11. Line of Credit

The Institution has an unsecured \$7,000,000 bank line of credit available, which bears interest at the prime rate. The Hotel has an unsecured \$400,000 line of credit available, which is also at the prime rate, which at December 31, 2023 was 8.5%. The lines of credit renew annually. There were no outstanding balances on either line of credit at December 31, 2023 or 2022.

### 12. Leases

As detailed in Note 2, the Institution adopted ASU 2016-02, *Accounting for Leases (Topic 842)*, effective January 1, 2022. The Institution has entered into a lease agreement for its Washington, DC office as of September 1, 2020, which is classified as an operating lease based on the terms of the agreement. Leases are classified as either finance or operating leases based on the underlying terms of the agreement and certain criteria, such as the term of the lease relative to the useful life of the asset and the total lease payments to be made as compared to the fair value of the asset, amongst other criteria. Finance leases result in an accounting treatment similar to an acquisition of the asset.

For leases with initial terms greater than a year (or initially, greater than one year remaining under the lease at the date of adoption of ASU 2016-02), the Institution records the related right-of-use assets and liabilities at the present value of the lease payments to be paid over the life of the related lease. The Institution's leases may include variable lease payments and renewal options. Variable lease payments are excluded from the amounts used to determine the right-of-use assets and liabilities unless the variable lease payments depend on an index or rate or are in substance fixed payments. Lease payments related to periods subject to renewal options are also excluded from the amounts used to determine the right-of-use assets and liabilities unless the Institution is reasonably certain to exercise the option to extend the lease. The present value of lease payments is calculated by utilizing the rate stated in the lease, when readily determinable. For leases for which this rate is not readily available, the Institution has elected to use a risk-free discount rate determined using a period comparable with that of the lease term. The Institution has made an accounting policy election not to separate lease components from non-lease components in contracts when determining its lease payments for all of its asset classes, as permitted by ASU 2016-02. As such, the Institution accounts for the applicable non-lease components together with the related lease components when determining the right-of-use assets and liabilities.

The Institution has made an accounting policy election not to record leases with an initial term of less than a year as right-of-use assets and liabilities.

The following tables summarize information related to the lease assets and liabilities:

*December 31, 2023*

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Right-of-use assets:		
Right-of-use asset operating lease	\$	992,868
Right-of-use operating lease liability:		
Current lease liability	\$	224,335
Long-term operating lease liability		809,938
<b>Total Right-of-Use Operating Lease Liability</b>	<b>\$</b>	<b>1,034,273</b>

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# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

*Year ended December 31, 2023*

Other information:

Cash paid for amounts included in the measurement of lease liabilities:

Operating cash flows from operating leases	\$	215,698
Weighted-average remaining lease term - operating leases (years)		6.67
Weighted-average discount rate - operating leases (%)		3.50

Operating leases, right-of-use assets, and lease liabilities are recorded in operating lease liabilities in the accompanying consolidated statements of financial position.

### ***Operating Leases***

The following table reconciles the undiscounted operating lease payments to the lease liabilities recorded on the accompanying consolidated statements of financial position at December 31, 2023:

*Year ending December 31,*

2024	\$	224,335
2025		233,309
2026		242,641
2027		252,347
2028		172,657
<b>Total Lease Payments</b>		<b>1,125,289</b>
Less: imputed interest		(91,016)
<b>Total Operating Lease Liabilities</b>	\$	<b>1,034,273</b>

The Hotel has entered into one-year operating lease agreements with the Institution in the amount of \$42,900 for the Brick Walk Cafe and the Gazebo; \$13,838 for Afterwords Cafe; \$25,366 for Shaw Laundry; \$4,900 for Double Eagle Patio; \$1,000 for 3Taps; and \$770 for Gallery Café. Management anticipates renewing these leases on an annual basis going forward.

Rent expense and related charges for the years ended December 31, 2023 and 2022 totaled \$88,774 and \$105,815, respectively.

### **13. Retirement Plan**

The Institution and Hotel have a discretionary noncontributory defined contribution retirement plan for substantially all full-time employees. The Institution and Hotel made payments of \$798,015 in 2023 and \$790,957 in 2022.

### **14. Health Insurance**

The Institution is self-insured for medical benefits covering substantially all full-time employees and has recorded a liability of \$350,000 as of December 31, 2023 and 2022. This liability represents payments expected to be made subsequent to year-end for claims occurring prior to year-end. This liability includes claims that were known as of December 31, 2023 and 2022, as well as an estimate of claims incurred but not reported.



# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

### 15. Subsidiary

The Hotel is a wholly owned subsidiary of the Institution. For the years ended December 31, 2023 and 2022, respectively, the subsidiary had assets of \$8,409,183 and \$8,049,617, liabilities of \$5,224,880 and \$3,764,610, stockholder's equity of \$3,184,303 and \$4,285,007, and net losses of \$1,400,704 and \$125,236, which are reflected in the consolidated financial statements of the Institution and the Hotel. The following summarizes revenue and expense transactions to and from the Hotel and the Institution:

<i>December 31,</i>	<b>2023</b>	<b>2022</b>
Revenues:		
Room and restaurant charges	\$ 1,827,739	\$ 1,536,165
Conference rentals, net	17,005	89,946
<b>Total Revenues</b>	<b>\$ 1,844,744</b>	<b>\$ 1,626,111</b>
Expenses:		
Management fees	\$ 345,000	\$ 345,000
Annual license fees	5,130	4,530
Rent, computer fees, advertising, service charges, and gate/parking passes	180,500	180,500
<b>Total Expenses</b>	<b>\$ 530,630</b>	<b>\$ 530,030</b>

As of December 31, 2023 and 2022, the Hotel had accounts payable due to the Institution in the amount of \$4,516,385 and \$3,124,522, respectively. During the years ended December 31, 2023 and 2022, the Institution made contributions to the Hotel in the amount of \$300,000. Also, the Institution issued a ten-year note payable from the Hotel in May 2013 in the amount of \$533,866 at an interest rate of 2.7% and a monthly payment in the amount of \$5,081. The total amount outstanding as of December 31, 2023 and 2022 was \$0 and \$81,753, respectively.

This note has been eliminated in the consolidated financial statements.

### 16. Beneficial Interest in Net Assets of the Foundation

#### *Financial information*

The following is selected financial information of the Foundation:

<i>Year ended December 31,</i>	<b>2023</b>	<b>2022</b>
Revenues, gains, and other income (loss)	\$ 24,642,314	\$ (17,119,661)
Expenses	6,497,519	5,180,085
<b>Change in Net Assets</b>	<b>\$ 18,144,795</b>	<b>\$ (22,299,746)</b>
<b>Assets</b>	<b>\$ 136,968,818</b>	<b>\$ 119,122,696</b>
Liabilities	\$ 889,423	\$ 1,188,096
Net assets	136,079,395	117,934,600
<b>Total Liabilities and Net Assets</b>	<b>\$ 136,968,818</b>	<b>\$ 119,122,696</b>

# Chautauqua Institution and Subsidiary

## Notes to Consolidated Financial Statements

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As of December 31, 2023 and 2022, the Institution's beneficial interest in the net assets of the Foundation totaled \$136,079,395 and \$117,934,600, respectively. During the years ended December 31, 2023 and 2022, the Foundation distributed \$5,587,583 and \$4,366,022, respectively, to the Institution for capital improvements and other programs and are made as the underlying restriction has been met and pursuant to the Foundation's spending policy guidelines and donor stipulations or as approved by the Foundation's Board. Due to the timing and purpose restrictions imposed by donors or by the Foundation's Board, the beneficial interest in the net assets of the Foundation is reported as net assets with donor restrictions at year-end.

### *Payout Due from the Foundation*

Included in the payout due from the Foundation in the consolidated statements of financial position is the reinvested income from funds designated for the Institution programs that is available for distribution based on the Foundation's spending policy, which amounted to \$782,236 and \$1,099,296 as of December 31, 2023 and 2022, respectively.

### **17. Loan Payable - Paycheck Protection Program**

During the year ended December 31, 2022, the Institution and Hotel applied for and received full forgiveness on the loans and recognized a gain on forgiveness (including accrued interest) in the consolidated statement of activities for the year ended December 31, 2022. In February 2022, management received approval of its application for loan forgiveness, and recognized a gain on forgiveness of the loan in accordance with ASC 470 during the year ended December 31, 2022.

### **18. Subsequent Events**

The Institution has performed subsequent event procedures through May 8, 2024, which is the date the consolidated financial statements were available to be issued. There were no other subsequent events requiring adjustment to the consolidated financial statements or disclosures as stated herein.

## Supplemental Information

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**Chautauqua Institution and Subsidiary**  
**Consolidating Statement of Financial Position**

December 31, 2023

	Chautauqua Institution	Beneficial Interest in Net Assets of Chautauqua Foundation	Chautauqua Hotel Company	Eliminations/ Reclassifications	Total
<b>Assets</b>					
<b>Current Assets</b>					
Cash and cash equivalents	\$ 8,772,509	\$ -	\$ 289,420	\$ -	\$ 9,061,929
Restricted cash	7,025,702	-	-	-	7,025,702
Accounts receivable:					
Trade, net of allowance for credit losses of \$10,430 for 2023	4,499,270	-	215,138	(4,516,385)	198,023
Other - Employee Retention Credit	2,778,271	-	757,442	-	3,535,713
Inventory	527,128	-	237,233	-	764,361
Prepaid expenses and other assets	201,609	-	42,231	-	243,840
Current portion of contributions receivable	7,012,851	-	-	-	7,012,851
<b>Total Current Assets</b>	<b>30,817,340</b>	<b>-</b>	<b>1,541,464</b>	<b>(4,516,385)</b>	<b>27,842,419</b>
<b>Non-Current Assets</b>					
Beneficial interest in net assets of Chautauqua Foundation, Inc.	-	136,079,395	-	-	136,079,395
Payout due from Chautauqua Foundation, Inc.	782,236	-	-	-	782,236
Investment in subsidiary and note receivable	3,160,134	-	-	(3,160,134)	-
Contributions receivable, net of current portion	3,525,825	-	-	-	3,525,825
Right-of-use asset	992,868	-	-	-	992,868
Property and equipment, less accumulated depreciation	96,719,025	-	6,819,550	-	103,538,575
Other assets	-	-	24,000	-	24,000
<b>Total Assets</b>	<b>\$ 135,997,428</b>	<b>\$ 136,079,395</b>	<b>\$ 8,385,014</b>	<b>\$ (7,676,519)</b>	<b>\$ 272,785,318</b>
<b>Liabilities and Net Assets</b>					
<b>Current Liabilities</b>					
Accounts payable and accrued expenses	\$ 3,763,303	\$ -	\$ 5,197,083	\$ (4,516,385)	\$ 4,444,001
Deferred income	282,863	-	-	-	282,863
Lease liability, current portion	224,335	-	-	-	224,335
Current portion of long-term debt	-	-	27,797	-	27,797
<b>Total Current Liabilities</b>	<b>4,270,501</b>	<b>-</b>	<b>5,224,880</b>	<b>(4,516,385)</b>	<b>4,978,996</b>
<b>Lease Liability, net of current portion</b>	<b>809,938</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>809,938</b>
<b>Total Liabilities</b>	<b>5,080,439</b>	<b>-</b>	<b>5,224,880</b>	<b>(4,516,385)</b>	<b>5,788,934</b>
<b>Commitments and Contingencies</b>					
<b>Net Assets</b>					
Stockholder's equity	-	-	3,160,134	(3,160,134)	-
Without donor restrictions	119,300,317	-	-	-	119,300,317
With donor restrictions	11,616,672	136,079,395	-	-	147,696,067
<b>Total Net Assets</b>	<b>130,916,989</b>	<b>136,079,395</b>	<b>3,160,134</b>	<b>(3,160,134)</b>	<b>266,996,384</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 135,997,428</b>	<b>\$ 136,079,395</b>	<b>\$ 8,385,014</b>	<b>\$ (7,676,519)</b>	<b>\$ 272,785,318</b>

## Chautauqua Institution and Subsidiary

### Consolidating Statement of Activities

Year ended December 31, 2023

		Chautauqua Institution	Beneficial Interest in Net Assets of Chautauqua Foundation	Total Chautauqua Institution	Chautauqua Hotel Company	Eliminations/ Reclassifications	Total
<b>Revenues, Gains, and Other Support</b>							
Operating revenue:							
Program	\$	20,499,169	\$ -	\$ 20,499,169	\$ -	\$ -	\$ 20,499,169
Enterprise activities		4,712,101	-	4,712,101	-	-	4,712,101
Chautauqua Hotel Company, Inc.		-	-	-	7,726,077	-	7,726,077
Operations, services, and fees		2,063,398	-	2,063,398	-	-	2,063,398
<b>Total Operating Revenue</b>		<b>27,274,668</b>	<b>-</b>	<b>27,274,668</b>	<b>7,726,077</b>	<b>-</b>	<b>35,000,745</b>
Philanthropy revenue:							
Contributions		16,141,486	-	16,141,486	-	-	16,141,486
Endowment support from Chautauqua Foundation, Inc.		5,587,583	-	5,587,583	-	-	5,587,583
<b>Total Philanthropy Revenue</b>		<b>21,729,069</b>	<b>-</b>	<b>21,729,069</b>	<b>-</b>	<b>-</b>	<b>21,729,069</b>
Other income		409,294	-	409,294	-	-	409,294
Investment income		696,994	-	696,994	-	-	696,994
Gain on sale of assets		6,500	-	6,500	-	-	6,500
<b>Total Revenues, Gains, and Other Support</b>		<b>50,116,525</b>	<b>-</b>	<b>50,116,525</b>	<b>7,726,077</b>	<b>-</b>	<b>57,842,602</b>
<b>Expenses</b>							
Performing and visual arts		10,713,872	-	10,713,872	-	-	10,713,872
Religion		896,232	-	896,232	-	-	896,232
Education and youth services		3,838,143	-	3,838,143	-	-	3,838,143
Recreation		1,954,841	-	1,954,841	-	-	1,954,841
Patron experience, ticketing, and services		1,699,705	-	1,699,705	-	-	1,699,705
Enterprise activities		3,811,453	-	3,811,453	-	-	3,811,453
Chautauqua Hotel Company, Inc.		-	-	-	9,150,950	-	9,150,950
General operations		5,494,240	-	5,494,240	-	-	5,494,240
Conservation of Chautauqua Lake		1,180,792	-	1,180,792	-	-	1,180,792
Fundraising		2,535,511	-	2,535,511	-	-	2,535,511
Administrative and support		7,485,424	-	7,485,424	-	-	7,485,424
Depreciation		4,731,184	-	4,731,184	-	-	4,731,184
<b>Total Expenses</b>		<b>44,341,397</b>	<b>-</b>	<b>44,341,397</b>	<b>9,150,950</b>	<b>-</b>	<b>53,492,347</b>
<b>Change in Net Assets from Operations</b>		<b>5,775,128</b>	<b>-</b>	<b>5,775,128</b>	<b>(1,424,873)</b>	<b>-</b>	<b>4,350,255</b>
<b>Change in Beneficial Interest in Net Assets of Chautauqua Foundation</b>		<b>-</b>	<b>18,144,795</b>	<b>18,144,795</b>	<b>-</b>	<b>-</b>	<b>18,144,795</b>
<b>Change in Interest in Chautauqua Hotel Company, Inc.</b>		<b>(1,424,873)</b>	<b>-</b>	<b>(1,424,873)</b>	<b>-</b>	<b>1,424,873</b>	<b>-</b>
<b>Change in Net Assets</b>		<b>4,350,255</b>	<b>18,144,795</b>	<b>22,495,050</b>	<b>(1,424,873)</b>	<b>1,424,873</b>	<b>22,495,050</b>
<b>Additional Paid-in-Capital</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>300,000</b>	<b>(300,000)</b>	<b>-</b>
<b>Net Assets, beginning of year</b>		<b>126,566,734</b>	<b>117,934,600</b>	<b>244,501,334</b>	<b>4,285,007</b>	<b>(4,285,007)</b>	<b>244,501,334</b>
<b>Net Assets, end of year</b>	\$	<b>130,916,989</b>	\$	<b>136,079,395</b>	\$	<b>266,996,384</b>	\$