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Cover photo: Dave Munch



STATEMENT OF PURPOSE

Article II, Corporate Charter May 14, 1937

Chautauqua Foundation, Inc., was formed in May 1937 for the following stated purposes:

I To assist the Chautauqua Institution, Chautauqua, New York, in carrying out and extending its educational, religious and other purposes.

II To solicit, receive, and to acquire by gift, purchase, devise, bequest, or in other lawful ways, real and personal property. III To hold such property and to invest and reinvest the same and receive the income thereof and to pay said income, less proper expenses, at least annually to the Chautauqua Institution, Chautauqua, New York, for the furtherance of its corporate purposes; except that, if this corporation acquires property for particular purposes or subject to specific conditions, neither said property nor the income therefrom shall be paid or transferred to the Chautauqua Institution, unless said Institution fulfills such purposes and conditions. If Chautauqua Foundation,

Inc., receives property, by gift, devise or bequest, subject to conditions or for specific purposes, which conditions and purposes the Chautauqua Institution fails, refuses or has not the corporate power to observe or carry out, such property shall be disposed of as directed by any court having jurisdiction.

IV Upon such terms as it approves, to dispose of any of its property which it deems unwise to hold.

V In case the Chautauqua Institution ceases to exist or to function in accordance with its corporate purposes, to pay over its income and hold or dispose of its property for the benefit of some similar religious or educational institution, as may be directed by any court having jurisdiction.

VI To do all lawful things proper or needful to accomplish the purposes herein before expressed.

MISSION STATEMENT

Adopted by the Chautauqua Foundation Board of Directors August 13, 1992.

Chautauqua Foundation, Inc., is the principal organization responsible for the philanthropic funding of the Chautauqua Institution. In this role it will:

Develop and maintain programs, products and vehicles appropriate to the philanthropic needs of the Institution as determined by the Board of Trustees and the Administration.

Assure fiduciary care in the investment, custody and administration of funds raised.

Disburse funds to the Chautauqua Institution in compliance with the Chautauqua Foundation Articles of Incorporation and the requirements imposed by donors.

Develop and maintain a competent and active Board of Directors and other volunteers as appropriate.

Develop, maintain and direct a professional staff appropriate to carry out the above responsibilities. In the discharge of its responsibilities, the Chautauqua Foundation will be guided by the Chautauqua Challenge as adopted by the Board of Trustees. The Foundation will be dedicated to quality and integrity in all of its internal and external relationships. The Foundation will anticipate and accept change while maintaining an understanding and appreciation of the history of the Chautauqua Institution in general and the Foundation in particular.

MESSAGE FROM LEADERSHIP



Dear friends,

We all get very wrapped up in the here and now and moving onto the next "big thing." As we write this letter for the annual report during week seven of the 2017 season, we reflect on the affairs of the Foundation from April 1, 2016 to March 31, 2017 — the Foundation's most recently



completed fiscal year. We hope you will share our view that much was accomplished, indeed many "big things" were accomplished for which we are grateful.

When the fiscal year began, only the most preliminary work had begun on the Amphitheater project, work that was halted for ten weeks during the 2016 season. The Foundation is proud of its role in facilitating this project both through providing bridge financing until pledge payments from donors are received and making available, as needed, unrestricted assets of the Foundation received from past philanthropy.

The Institution is the sole beneficiary of the Foundation and the directors embraced the Amphitheater project as critical to our beneficiary's well-being. Having celebrated its opening on July 2, 2017 and witnessing it come to life this season, we share with all of you the excitement about the renewal of this space and what the Amphitheater means for the Institution's and our community's future.

Three-quarters of the way through the recent fiscal

year brought to a close the Promise Campaign on December 31, 2016 with its stunning achievement of \$103,500,000 raised in support of the objectives established by the Institution's Board of Trustees in its 2010 strategic plan. This successful campaign concluded just nine years after the end of the Idea Campaign which raised \$53 million. The Promise Campaign featured Chautauqua's first gift of eight figures and between the Institution and the Foundation together, Chautauqua received seventeen (17) gifts of \$1 million or more. Comparatively, the Foundation and Institution received seven (7) gifts of \$1 million or more in the Idea Campaign.

In the last year of the Promise Campaign we were able



Staff and Faculty Chairs

\$2,500,000 goal \$2,000,000 raised 4 donors



THE GROUNDS

Endowment for Public Spaces

\$1,250,000 goal \$2,272,033 raised 100 donors Initiatives for the Environment

\$4,500,000 goal \$4,641,068 raised 176 donors Facility Improvements

\$500,000 goal \$948,000 raised 14 donors



KEEPING THE PROMISE

Unspecified Endowment

\$15,650,000 goal \$11,795,548 raised 590 donors Chautauqua Fund

\$22,000,000 goal \$22,014,196 raised 5,868 donors to increase the number of donors to the Chautauqua Fund over the prior year, stemming a five-year period of declining numbers in the Chautauqua Fund. Yet, in this past year — as in each year of the Campaign — the overall amount donated for annual support increased and the Promise Campaign objective of \$22,000,000 of annual giving over these six years was exceeded.

When this fiscal year began, Tom Becker was in his final year as president of the Institution. We ended it with Michael Hill in that office. In addition, the Foundation had four members of its board serve on the presidential search committee. The Foundation was deeply involved in a series of events to honor Tom and Jane

Becker for their many years of service to the community and oversaw the creation of an endowment fund bearing their name in the amount of \$1.8 million to support programs in the Chautauqua Amphitheater. The Foundation also oversaw the introduction of Michael to Chautauquans with fourteen events hosted in seven states and Washington D.C.

When the year began, we were coming off disappointing investment results for fiscal year '16. As you can read in this report, FY '17 was a strong year and our willingness to be patient through the underperformance was rewarded. Two other data points of interest are that our spending from the Foundation equaled 5.4% of the opening market value of the

endowment and that our cost of fundraising over the course of the Promise Campaign equaled 6.9 cents on each dollar raised. The latter is an industry leading result.

Finally, in the course of this fiscal year, we welcomed four new directors to the board replacing directors who chose to retire. Georgia Court and Dick Wade began four year terms and John Milos was appointed to one of the two slots on the Board required under the bylaws to be filled by a trustee of the Institution. Michael Hill became a director by reason of his position as president. With gratitude, we bade farewell to John Anderson, John Kobacker, Gary Brost, Jim Brady and Tom Becker for their Foundation board service.

We are excited about the new perspectives being brought to the Foundation's work and we are grateful for the many contributions made by those who left the board.

And speaking of gratitude, we remain grateful to all Chautauquans who give of themselves to ensure that the on-going promise of Chautauqua is kept. Thank you.

Sincerely,

Addy Bonner Cathy Bonner, Chair, Board of Directors

Geoffollansbee,
Chief Executive Officer



Bellinger Hall

\$5,500,000 goal \$56,200 raised 4 donors

Endowed Scholarships

\$2,000,000 goal \$2,362,059 raised 302 donors

Hagen Wensley House

\$2,800,000 goal \$2,868,981 raised 3 donors

Amphitheater

\$33,500,000 goal \$39,873,831 raised 220 donors

Program Enhancement and Innovation

\$8,000,000 goal \$14,646,746 raised 984 donors

TOTAL

Promise Campaign

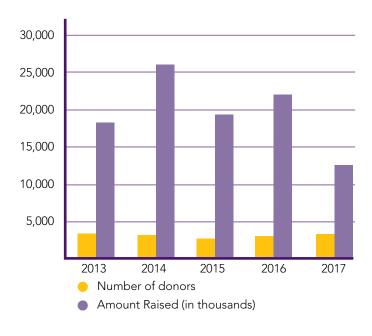
\$98,200,000 goal \$103,478,662 raised 6,965 unique supporters

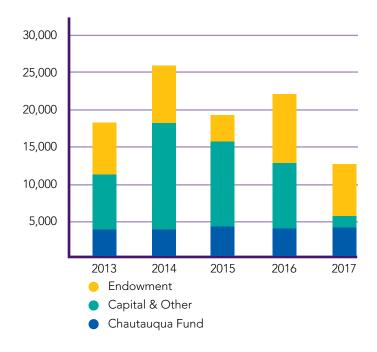
Total Philanthropic Activity

In this past fiscal year, Chautauquans have generously supported Chautauqua Institution with over \$12 million in total philanthropy which includes pledges, outright gifts and planned gifts.

The information below is based on fiscal years ended on March 31.

Fiscal	Chautauqua Fund	Endowment	Capital & Other	Total	Donors
2017	\$ 3,838,586	\$ 7,028,438	\$ 1,554,555	\$ 12,421,579	3,180
2016	3,707,326	9,326,210	8,834,104	21,867,640	2,973
2015	3,974,259	3,545,650	11,489,663	19,009,572	2,873
2014	3,563,728	7,816,690	14,356,124	25,736,542	2,952
2013	3,514,364	7,054,029	7,469,254	18,037,647	3,185





Chautauqua Fund

All gifts to the Chautauqua Fund are transferred to the Institution and used in the annual operating budget of the Institution to support the full range of programming Chautauqua offers.

Donors who have made an annual Chautauqua Fund gift are recognized on a calendar year basis in the winter Chautauquan.

Endowment

All gifts to endowment are made to the Foundation for investment and then made available to the Institution according to the spending policy established by the board of directors of the Foundation.

Donors who have made an endowment gift are recognized on pages 38–42.

Capital & Other

All gifts to capital projects and other special gifts are made directly to the Institution and are reported accordingly in their audited financial statements. They primarily support the renovation or construction of facilities and also supplement the operating budget for extraordinary program initiatives.

Donors who have made capital or special gifts are recognized on a calendar year basis in the winter Chautauquan.

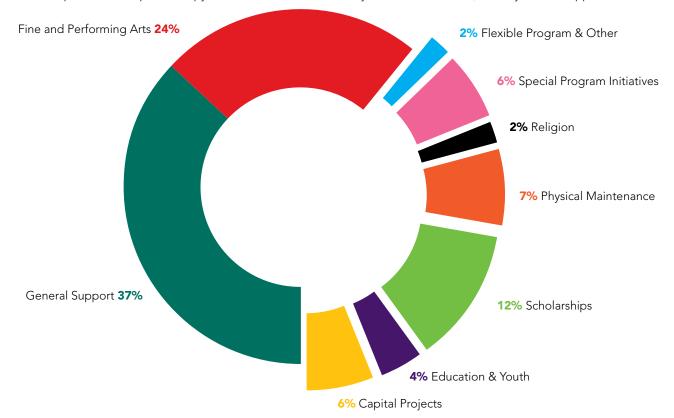
Five-Year Average Cost of Fundraising

The costs of fundraising efforts performed by the Foundation on behalf of the Institution are reported in the Foundation's audited financial statements. These costs provide all three categories of philanthropy to the Institution. The five-year average of such costs as a percentage of total philanthropy has decreased from 10.3% to 6.4% over the past 5 years.



Total Giving by Area of Support

This chart represents total philanthropy of \$12.4 million for the fiscal year ended March 31, 2017 by area of support.



Numerous individuals and organizations have expressed their commitment to Chautauqua through extraordinary expressions of philanthropy. This lifetime giving list recognizes and thanks the cumulative generosity of donors who have pledged or transferred, outright or as part of certain planned gift commitments, to the annual Chautauqua Fund, capital projects or endowment a cumulative amount in excess of \$250,000.

We have highlighted donors new to this list in orange.

Greater than \$5,000,000

Emily and John Corry Susan and Tom Hagen Mary and Oliver Langenberg Patty and Spencer Van Kirk, III

\$2,500,000 to \$4,999,999

The Carnahan-Jackson
Foundation
Jack Connolly
Gebbie Foundation, Inc.
The Hultquist Foundation, Inc.
The Lenna Foundation
Elizabeth S. Lenna
Joan and David Lincoln
Lippman Kanfer Family
Foundation
Kay H. Logan
Richard and Elaine Rieser
Ralph C. Sheldon Foundation,
Inc.
Mr. and Mrs. Richard K. Smucker

Lowell and Rebecca Strohl and

Family

\$1,000,000 to \$2,499,999

Mr. and Mrs. Edward P. Boyle
Jean and Tom Bromeley
Mrs. Robert D. Campbell
Chautauqua Women's Club, Inc.
Mr. and Mrs. George L. Cornell
Dr. and Mrs. R. William Cornell
Mrs. Robert W. Cornell
Mrs. Grant A. Dibert
Lauren Rich Fine and Gary
Giller
Mr. and Mrs. Robert K. Eletcher

Mr. and Mrs. Robert K. Fletcher Char and Chuck Fowler
Barbara and Peter Georgescu
Mr. and Mrs. William R. Goodell
Stewart and Donna Kohl
Dr. and Mrs. W.R. Konneker
The Kresge Foundation
Mrs. Charles H. Lytle
The Milton and Tamar Maltz
Family Foundation
Jesse and Cathy Marion
Mary Anne and John Morefield
New York State Council on the

Arts
Hale and Judy Oliver
Steve and Polly Percy
Harold and Martha Reed
Mr. and Mrs. Robert M. Smith
Mr. and Mrs. Ralph Swingle
Helen Truman Trust

\$500,000 to \$999,999Dorothy L. Anderson

Arnold and Jill Bellowe

Caroline Van Kirk Bissell Kathy and James Braham Gary M. and Willow R. Brost Andrew L. and Gayle Shaw Camden Mr. and Mrs. David H. Carnahan Town of Chautauqua Wendy and Edward Cohen Court Family Foundation Fund of the Gulf Coast Community Foundation Eleanor B. Daugherty Mr. and Mrs. Joseph H. DeFrees Charles Edison Fund Mr. and Mrs. Hal A. Fausnaugh Mr. and Mrs. George L. Follansbee

Mimi and Jim Gallo

General Electric Foundation Jane A. Gross Thomas and Kathleen Harrick Dorothy and Bill Hill Dr. Michael G. and Carol Nobel Hirsh Karin A. Johnson Trust Of William D. Kuhns Jim and Lynn Levinson Lilly Endowment, Inc. Helen T. Logan Charitable Dr. and Mrs. John W. McCredie, Jr. Bruce W. and Sarah Hagen McWilliams Robert and Sally Metzgar Mr. and Mrs. John A. Milos George E. and Susan Moran Murphy Ralph H. and Elizabeth C. Norton Philanthropic Trust Steve and Anne Odland Office Depot Foundation, Inc. Sheila Penrose and Ernest Mahaffey Miriam S. Reading and Richard

Larry and Bonnye Roose

H. Miller

Mr. and Mrs. H. Parker Sharp Mr. and Mrs. J. Bruce Stromgren Mr. and Mrs. Henry B. Suhr, Jr. Robert and Joyce Tate The Turney Family Mr. and Mrs. Robert O. Wilder

\$250,000 to \$499,999

Edward L. Anderson, Jr.
Foundation, Inc.
Andy and Peggy Anderson
John E. Anderson
Sandy and Quint Anderson
Edward L. Anderson and Joan
E. Parsons
Clement and Karen Arrison
Foundation
Barbara and Arthur Banner
Mr. and Mrs. Richard L.
Bechtolt
June Bonyor
Mary Boyle and Ted Arnn
P. James and Barbara A. Brady

Twig and Barbara Branch
Mr. and Mrs. John E. Britton
John W. and Anne Staples
Burden
Chautauqua County Visitors'
Bureau
Chautauqua Opera Guild
Geoff and Kathie Church
Marty and Sandy Coyle
The Crockett Family
Kevin and Karen Crowder
Mr. and Mrs. John R.
Cummings
The Jessie Smith Darrah Fund

Richard and Marty Davis The Winifred C. Dibert Foundation, Inc. June and Barry Dietrich Elizabeth Elser Doolittle Charitable Trust Shirley A. and Arthur R. Duffy Arthur E. Earley Mr. and Mrs. James L. Flynn Dr. and Mrs. Myron B. Franks Chip and Gail Gamble vic and Joan gelb Mr. and Mrs. Timothy B. Goodell S. Allen Goodwin Jim and Elisabeth Groninger

Kathleen E. Hancock
Ms. Verna Harrah
Lisa Heinz
Bill and Angela James
The Johnson Foundation
W. Alton Jones Foundation
Kevin and Joan Keogh
Ron and Rosie Kilpatrick
William M. Kinley

Becky and Fred K. Habenicht, Jr.

Mary Kuhns Trust
Blossom Leibowitz
Mrs. John C. Lincoln
James H. Lynch, Jr.
Dr. Barb Mackey
Chris and Sue Martin
Warren K. Martin
Dr. and Mrs. Frank E. McElree, Jr.
Cornelia Chason Miller
Ministrare, Inc.
Miss Jane C. Morgan
Mr. and Mrs. Lewis W. Morgan

National Endowment for the

The John R. Oishei Foundation
The Estate of Gail Clement
Olson

Robert A. Ott, Jr.

Mary and Jim Pardo

Mr. and Mrs. William H. Park
Deloras Pemberton
Kathy and Jim Pender and the
Michael Pender Memorial
Fund of the Cleveland
Foundation
PNC Financial Services Group
Richard A. and Esther M. Popp
Mrs. Lois Raynow
Mrs. Bartlett Richards
Molly E. Ripebart and Charles

Molly F. Rinehart and Charles
L. Christian
Marjorie McCarthy Robins
Joseph H & Florence E.

Roblee Foundation Herbert B. and Gerda Sachse Mr. and Mrs. Ralph C. Sheldon, Jr.

Susan and John Turben Foundation

VACI Partners

John and Linda Wadsworth
Dr. and Mrs. Robert J. Weiss
Norman and Marilyn
Weizenbaum
The Margaret L. Wendt
Foundation
Lutie Soper Wilsdon Memorial
Virginia H. and Robert R.
Young
Mr. and Mrs. Howard Zemsky
Shirley and Sam Zemsky

Steve Zenczak and Pat Feighan



Every Gift Matters

JANE AND TOM BECKER ENDOWMENT FOR AMPHITHEATER PROGRAMS

When Tom Becker announced that he would retire at the conclusion of 2016, Chautauqua's leadership committed themselves to honoring Tom and Jane's thirty-two years of service to the Foundation and Institution. Announced in October 2016 and backed with the generous support from the community, an endowment fund in their honor garnered commitments of \$1.8 million. In honoring Tom and Jane Becker, a lead group of over fifty Chautauquans ensured that the contributions Jane and Tom made to the programmatic quality of the Institution will continue to be felt in the years to come.

The Jane and Tom Becker Endowment for Amphitheater Programs will underwrite lectures, performances or events taking place in the Amphitheater, providing enjoyment and inspiration for current and future audiences of Chautauquans. Additionally, the multi-purpose room on the third floor of the Susan Hirt Hagen Center at the Chautauqua Amphitheater has been named the Tom and Jane Becker Room. The room, with its stunning view of Chautauqua Lake, serves as the rehearsal room for the Motet Choir and will serve many Institution and community groups from the grounds and region for meetings and receptions.

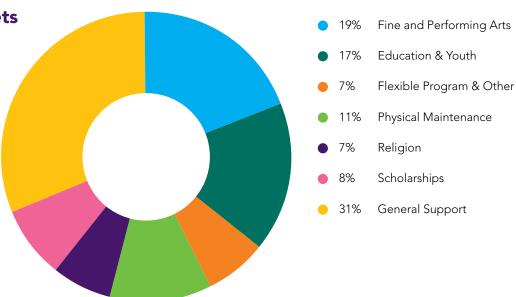
Financial Overview

Net assets of the Foundation increased by more than \$9 million in the fiscal year ended March 31, 2017 to \$88.4 million and total assets reached \$91.8 million. The total number of active endowment funds surpassed 700, the combined total of conditional and unconditional endowment contributions receivable increased by nearly \$2 million, and the investment portfolio produced a gain of 11.2%.

Indeed it was a positive year financially for the Foundation. The challenge remains the same as so many other organizations are facing, which is how to maintain spending rates in such a low return market environment. The Finance and Investment Committees of the Foundation continue to meet jointly to deliver the maximum amount possible while being responsible to the long-term sustainability of the Foundation and the Institution.



The net asset balance of the 714 active endowment funds as of March 31, 2017 was \$80.2 million. This balance represents the sum total of each endowment fund as of March 31, 2017. Endowment funds are comprised of board-designated, term, and permanently restricted endowments to be held in perpetuity for the benefit of the Institution. This chart represents the allocation of the total net asset balances of active endowment funds as of March 31, 2017 by area of support.



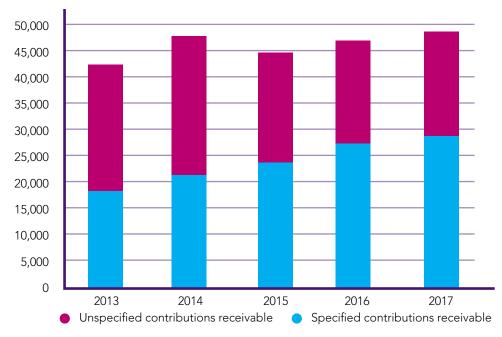
Support to the Institution

The Foundation's spending includes direct and indirect support to the Institution, administrative costs of running the Foundation, and investment management fees. Indirect support represents the costs incurred by the Foundation in providing development services on behalf of the Institution. Direct support from the endowment represents distributions to the Institution toward the operating budget for both specified and unspecified purposes. The amount to be distributed from the endowment is determined annually by taking the prior year's distribution and the prorata payout from new gifts received during the year and increasing that amount by an inflation factor. Additionally, in 2016 the decision to transfer an unrestricted gift treated as if it were endowment to the Institution for the Amphitheater project is reported as support from endowment. The amount to be distributed from temporarily restricted funds is determined annually by the donors and the Foundation.

1	fiscal year 3/31/17		fiscal year 3/31/16
\$	2,031,962	\$	7,006,585
	162,705		1,068,953
	3,838,586		3,707,326
\$	6,033,253	\$	11,782,864
\$	1,342,908	\$	1,262,407
	(350,000)		(350,000)
\$	992,908	\$	912,407
	\$	\$ 2,031,962 162,705 3,838,586 \$ 6,033,253 \$ 1,342,908 (350,000)	3/31/17 \$ 2,031,962 \$ 162,705 3,838,586 \$ 6,033,253 \$ \$ 1,342,908 \$ (350,000)

Endowment Contributions Receivable

New pledges and planned gift intentions, when combined with the previously stated intentions of donors, create a pool of future assets in excess of \$49.2 million as of March 31, 2017. The discounted value of unconditional contributions receivable recorded in the financial statements was \$5 million as of March 31, 2017. Conditional contributions receivable are not recorded until such time as the conditions are substantially met. The Eleanor B. Daugherty Society recognizes donors during their lifetime who have chosen to support Chautauqua's mission through a planned gift. Members are listed on pages 44 and 45.



The chart above depicts gross endowment contributions receivable in thousands.

March 31, 2017

Unconditional contributions receivable Conditional contributions receivable	Specified \$ 2,537,932 26,620,251	Unspecified \$ 9,026,357 11,070,952	\$ Total 11,564,289 37,691,203
	\$ 29,158,183	\$ 20,097,309	\$ 49,255,492
Unconditional contributions receivable as of Marc	h 31, 2017		
	Gross	Discount	Net
Pooled Life Income Fund	\$ 3,396,010	\$ 1,757,400	\$ 1,638,610
Irrevocable Trusts	6,671,992	4,647,120	2,024,872
Cash Pledges			
Cash Pledges	1,496,287	133,423	1,362,864

Conditional contributions receivable as of March 31, 2017

Bequests	\$ 21,227,040
Retirement Plans	7,499,227
Life Insurance	644,939
Revocable Trusts	8,319,997
	\$ 37,691,203

Investment Summary

The Investment Committee regularly reviews investment policies, strategy, execution, and performance. Because asset allocation is the primary driver of a portfolio's total return over the long run, comparison of performance is viewed in the context of the portfolio's asset class holdings. The committee's oversight responsibilities cover \$87 million in invested assets, comprised of the following portfolios:

- 1) Endowment (\$81.8 million)
- 2) Temporarily restricted (\$1.5 million)
- 3) Pooled life income fund (\$3.4 million)
- 4) Custodial (\$.3 million)

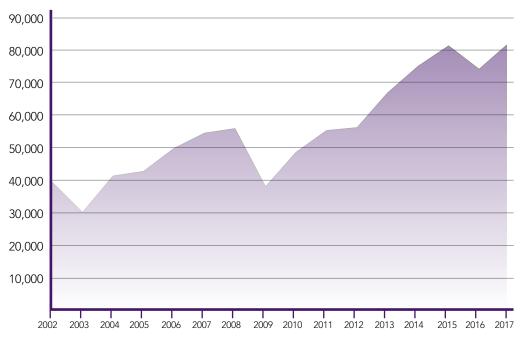
Each portfolio is managed according to its specific objectives, and has a unique asset allocation appropriate to those objectives. Investment performance is presented on a net basis, defined as total time weighted return after all investment management fees.

Hirtle, Callaghan & Co., LLC serves as the Foundation's Chief Investment Advisor and actively manages the majority of the endowment portfolio, the temporarily restricted funds, and the custodial funds. The remaining portion of the endowment fund is invested in two funds of hedge funds, managed by Blackstone Alternative Asset Management and Pointer Management, LLC. The pooled life income fund is managed by Key Private Bank.

- 1) Individual endowment funds are pooled for investment purposes and tracked with unit accounting. This pooled approach enables endowment funds to collectively benefit from the diversification and efficiencies that are available to larger investors. Each endowment fund receives its proportionate share of return based on the market value of the endowment as a percentage of the total market value of the investment portfolio. Hirtle, Callaghan & Co., LLC manages \$63.7 million of the endowment and \$18.1 million of the endowment is invested in the two funds of hedge funds.
- 2) Temporarily restricted funds are held and managed separately from permanently restricted endowment in one of two portfolios, employing conservative investment strategies. One portfolio is primarily held in cash and the other portfolio is invested in bonds as well as cash.
- 3) The management and investment strategy of the pooled life income fund (PLIF) is reviewed annually with Key Private Bank. At March 31, 2017, 35% of the PLIF assets were invested in equities, 55% in fixed income assets and 10% in alternative investments.
- 4) Funds held in custody for the Institution to meet the debt service for the Turner Community Center had a market value of \$340,954 as of March 31, 2017. Assets are invested in a series of certificates of deposits.

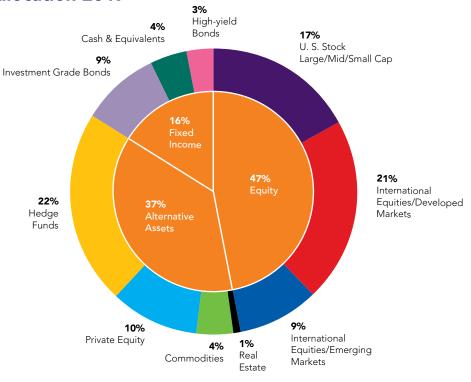
Endowment Investment Portfolio

This chart represents the endowment investment portfolio in thousands, which has grown by \$42.4 million over the past 15 years, from \$39.4 million as of March 31, 2002 to \$81.8 million as of March 31, 2017.



Endowment Asset Allocation 2017

Total endowment portfolio market value was \$81.8 million and as of March 31, 2017 was allocated as shown in the accompanying table.

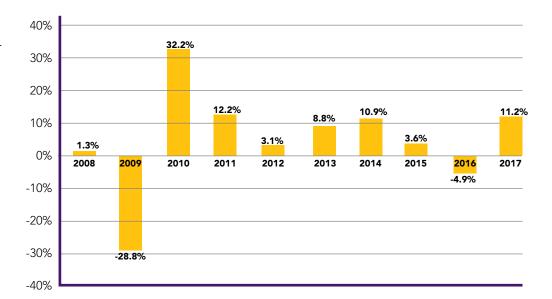


Annual Fiscal Year Performance

The Investment Committee takes a long term approach, over full market cycles, to assess the performance of the portfolio. The fiscal year ended March 31, 2017 produced a gain of 11.2%. The 10-year return surpassed the diversified benchmark in each of the preceding 5 years. This benchmark is net of fees and is diversified based on the strategic allocation of the Russell 3000, MSCI EAFE, HFR Strategic and BarCap Aggregate Bond indices. The benchmark is currently weighted 30% Russell 3000, 30% MSCI EAFE, 20% HFR Strategic and 20% BarCap Aggregate Bond.

10-Year Annualized Returns

	3/31/13	3/31/14	3/31/2015	3/31/2016	3/31/2017
Total Return	8.4%	6.2%	6.0%	3.7%	3.9%
Benchmark	7.8%	5.7%	5.3%	3.4%	3.2%



REPORT OF INDEPENDENT AUDITORS

The Audit Committee reviewed and discussed the audited financial statements for the fiscal year ended March 31, 2017 with management and Lumsden & McCormick, LLP (L&M), the Foundation's independent auditor. The committee also concluded that L&M's provision of non-audit services, including tax preparation, is compatible with L&M's independence. The audited financial statements follow.

The Board of Directors Chautauqua Foundation, Inc.

We have audited the accompanying statements of financial position of Chautauqua Foundation, Inc. (the Foundation) as of March 31, 2017 and 2016, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of March 31, 2017 and 2016 and the changes in its net assets and cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Lymedon & McCornick, LLP June 20, 2017

STATEMENTS OF FINANCIAL POSITION

March 31,	2017	2016
Assets:		
Cash	\$ 822,757	\$ 312,259
Contributions receivable (Note 2)	5,026,346	4,639,675
Investments (Note 3)	84,023,661	80,222,524
Property and equipment, net (Note 4)	31,041	37,038
Other assets	1,855,748	2,219,333
	\$ 91,759,553	\$ 87,430,829
Liabilities and Net Assets:		
Liabilities:		
Payable to the Institution (Note 5)	\$ 2,543,560	\$ 7,560,735
Accounts payable and accrued expenses	464,148	446,721
Amounts held in custody for others (Note 6)	340,954	486,180
	\$ 3,348,662	\$ 8,493,636
Net Assets (Note 7):		
Unrestricted	5,732,516	3,888,034
Temporarily restricted	12,715,451	9,516,117
Permanently restricted	 69,962,924	65,533,042
	 88,410,891	78,937,193
	\$ 91,759,553	\$ 87,430,829

STATEMENTS OF ACTIVITIES

For the year ended March 31, 2017	Unrestricted			nporarily Permanently stricted Restricted		Total
Revenues:						
Contributions:						
Cash received:						
Chautauqua Fund	\$ -	\$	3,838,586	\$	-	\$ 3,838,586
Endowment	355,235		264,662		3,760,538	4,380,435
Other	-		53,334		-	53,334
Valuation adjustments and new						
pledges, net of collections	(194,812)		20,477		669,344	495,009
Total contributions	160,423		4,177,059		4,429,882	8,767,364
Interest and dividends	113,083		1,517,487		_	1,630,570
Net realized and unrealized gains (losses)			6,560,297		-	6,968,489
Total revenues	681,698		12,254,843		4,429,882	17,366,423
					<u> </u>	
Expenses:						
Support to the Institution:						
Chautauqua Fund	3,838,586		-		-	3,838,586
Endowment direct support	2,031,962		-		-	2,031,962
Support from other funds	162,705		-		-	162,705
Development (Note 6)	992,908		-		-	992,908
General and administrative	866,564		-		-	866,564
Total expenses	7,892,725		-		-	7,892,725
Net assets released from restrictions	9,055,509		(9,055,509)		-	-
Change in net assets	1,844,482		3,199,334		4,429,882	9,473,698
Net assets - beginning	3,888,034		9,516,117		65,533,042	78,937,193
Net assets - ending	\$ 5,732,516	\$	12,715,451	\$	69,962,924	\$ 88,410,891

For the year ended March 31, 2016	Unrestricted		Temporarily Restricted		Permanently Restricted		Total
Revenues:							
Contributions:							
Cash received:							
Chautauqua Fund	\$	-	\$	3,707,326	\$	-	\$ 3,707,326
Endowment		49,062		39,087		3,089,754	3,177,903
Other		-		2,247,794		-	2,247,794
Valuation adjustments and new							
pledges, net of collections		(15,585)		-		(1,701,240)	(1,716,825)
Total contributions		33,477		5,994,207		1,388,514	7,416,198
Interest and dividends		155,461		1,051,855		-	1,207,316
Net realized and unrealized losses		(548,464)		(4,020,678)		-	(4,569,142)
Total revenues		(359,526)		3,025,384		1,388,514	4,054,372
Expenses:							
Support to the Institution:							
Chautauqua Fund		3,707,326		-		-	3,707,326
Endowment direct support		7,006,585		-		-	7,006,585
Support from other funds		1,068,953		-		-	1,068,953
Development (Note 6)		912,407		-		-	912,407
General and administrative		804,498		-		-	804,498
Total expenses		13,499,769		-		-	13,499,769
Net assets released from restrictions		6,644,972		(6,644,972)		-	-
Change in net assets		(7,214,323)		(3,619,588)		1,388,514	(9,445,397)
Net assets - beginning		11,102,357		13,135,705		64,144,528	88,382,590
Net assets - ending	\$	3,888,034	\$	9,516,117	\$	65,533,042	\$ 78,937,193

STATEMENTS OF CASH FLOWS

For the years ended March 31,		2017	2016
Operating activities:			
Change in net assets	\$	9,473,698	\$ (9,445,397)
Adjustments to reconcile change in net assets to net cash flows from operating activities:			
Net realized and unrealized (gains) losses		(6,968,489)	4,569,142
Depreciation		9,539	8,940
Changes in other operating assets and liabilities:			
Contributions receivable		(386,671)	1,806,101
Other assets		363,585	(1,858,579)
Payable to the Institution		(5,017,175)	5,138,014
Accounts payable and accrued expenses		17,427	(279,864)
Amounts held in custody for others		(145,226)	(142,103)
Net operating activities		(2,653,312)	(203,746)
Investing activities:			
Purchases of property and equipment		(3,542)	(2,856)
Purchases of investments		(8,331,550)	(12,428,412)
Proceeds from sales of investments		11,498,902	11,535,768
Net investing activities		3,163,810	(895,500)
Net change in cash		510,498	(1,099,246)
Cash - beginning		312,259	1,411,505
Cash - ending	\$	822,757	\$ 312,259

NOTES TO FINANCIAL STATEMENTS

1. Summary of Significant Accounting Policies:

Organization and Purpose:

Chautauqua Foundation, Inc. (the Foundation) was established in 1937 to raise, invest and reinvest funds to support the mission of Chautauqua Institution (the Institution) to provide cultural, educational, religious and other programs to a large and diverse audience.

Subsequent Events:

The Foundation has evaluated events and transactions for potential recognition or disclosure through June 20, 2017, the date the financial statements were available to be issued.

Cash:

At various times, cash in financial institutions may exceed federally insured limits and subject the Foundation to concentrations of credit risk.

Investments:

Investments in marketable securities are stated at fair value as determined by quoted prices in active markets. Alternative investments include investments in partnerships whose holdings consist primarily of funds of funds, and investments in limited partnerships that are reported at "estimated capital balances" determined by the investment managers.

To satisfy its long-term rate of return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation and current yield. The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Property and Equipment:

Property and equipment is stated at fair market value at the date of donation or acquisition cost, net of accumulated depreciation. Depreciation is provided over estimated useful lives using the straight-line method.

Property held by the Foundation for which the intended use is not related to Foundation operations are included in other assets in the statements of financial position.

Contributions:

Contributions, including unconditional promises to give, are reported at fair value at the date received. Gifts are reported as restricted support if they are received with donor stipulations that limit their use. When a donor restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restriction.

Contributions that are expected to be collected in future years are recorded at net realizable value. The discounts on those

amounts are computed using an interest rate applicable to the year in which the promise is received. Amortization of the discount is included in contributions revenue in the statements of activities.

Conditional promises to give to the Foundation or the Institution are not recorded as revenue until such time as the conditions are substantially met, and totaled \$37,691,000 and \$36,061,000 at March 31, 2017 and 2016.

Support to the Institution:

All Chautauqua Fund contributions are distributed to the Institution in the same year they are received by the Foundation. Annual distributions from the restricted endowment funds are made pursuant to the Foundation's spending policy guidelines and donor stipulations. All other distributions are made in accordance with donor restrictions and for purposes approved by the Foundation's Board.

Tax Status:

The Foundation is a 501(c)(3) corporation exempt from income taxes under Section 501(a) of the Internal Revenue Code.

Use of Estimates:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

2. Contributions Receivable:

	2017	2016
Pooled life income funds	\$ 3,396,010	\$ 3,331,637
Charitable remainder trusts	6,671,992	6,703,485
Unconditional promises to give	1,496,287	1,228,804
	11,564,289	11,263,926
Less discount	6,537,943	6,624,251
	\$ 5,026,346	\$ 4,639,675

Contributions receivable at March 31, 2017 are expected to be received over the periods shown below:

Less than one year	\$ 517,672
One through five years	978,615
Greater than five years	10,068,002
	\$ 11,564,289

NOTES TO FINANCIAL STATEMENTS (CONT.)

3. Investments:

	2017	2016
Marketable securities:		
Cash	\$ 4,330,141	\$ 7,871,158
Equities	42,611,457	37,791,242
Fixed income securities	10,910,357	10,620,491
Alternative investments	25,837,791	23,587,155
Other	333,915	352,478
	\$ 84,023,661	\$ 80,222,524

The underlying holdings within alternative investments include different types of sophisticated investment strategies with various liquidity restrictions.

Liquidity for alternative investments is as follows as of March 31:

	 2017	2016
Redeemable semiannually with		
105 days notice	\$ 9,823,523	\$ 8,854,153
Redeemable annually with		
95 days notice	8,335,161	7,757,765
Illiquid with return of capital		
allowed at varying dates during		
the period 2018 through 2029	7,679,107	6,975,237
	\$ 25,837,791	\$ 8,854,153

The Foundation has committed capital of approximately \$18,980,000 to private equity alternative investments. As of March 31, 2017, the remaining obligation under these commitments totaled approximately \$9,026,055.

Investment management fees of \$590,301 and \$599,881 for 2017 and 2016 are recorded in the statements of activities as follows:

Fees netted against interest and			
dividends	\$	165,915	\$ 169,227
General and administrative expens	se	424,386	430,654
	\$	590,301	\$ 599,881
4. Property and equipment:			_
		2017	2016
Land	\$	12,500	\$ 12,500
Building		152,275	152,275
Office equipment and furnishings		164,027	160,485
		328,802	325,260
Less accumulated depreciation		297,761	288,222
	\$	31,041	\$ 37,038

5. Payable to the Institution:

Amounts payable at March 31:

	2017	2016
Income and principal Income from prior periods	\$ 2,071,962 471,598	\$ 7,061,587 499,148
	\$ 2,543,560	\$ 7,560,735

6. Other Transactions with the Institution:

Pursuant to an agreement between the Foundation and the Institution, the Foundation reimburses the Institution regularly for various personnel and administrative expenses. Additionally, the Foundation was reimbursed \$350,000 in 2017 and 2016 by the Institution for development services the Foundation provided to the Institution. These amounts are included as a receivable in other assets and as a reduction of 2017 and 2016 development expenses in the accompanying statements of financial position and activities, respectively.

The Foundation guarantees a promissory note payable by the Institution totaling \$452,870 at March 31, 2017. Amounts held by the Foundation on behalf of the Institution to help repay the note totaled \$340,954 and \$486,180 at March 31, 2017 and 2016.

On May 12, 2016, the Foundation obtained a \$25,000,000 bank revolving credit note to facilitate financing the renovation of the Institution's amphitheater. The note bears interest at the LIBOR flex rate plus 1%, and contains a covenant requiring the Foundation to maintain a minimum balance in marketable securities or cash of \$25,000,000. Additionally, the Foundation provides a negative pledge on all of its assets, and the note is guaranteed by the Institution. No borrowings on the arrangement were outstanding at March 31, 2017.

Pursuant to a promissory note entered into between the Foundation and Institution, all amounts advanced under the bank revolving credit note for the benefit of the Institution will be repaid to the Foundation with interest at the Internal Revenue Service's applicable federal rate for mid-term borrowings.

7. Net Assets:

Unrestricted net assets include board-designated endowments and unrestricted gifts available upon request by the Institution. From time to time the market value of certain endowment funds is lower than the original gifted values due to investment experience. These amounts are included in unrestricted net assets as underwater funds.

The composition of unrestricted net assets is as follows:

	2017	2016
Board-designated endowments	\$ 5,002,841	\$ 4,587,239
Unrestricted gifts	919,966	922,932
Underwater funds	(190,291)	(1,622,137)
	\$ 5,732,516	\$ 3,888,034

Temporarily restricted net assets are comprised of unappropriated endowment gains and restricted gifts as follows:

	2017	2016
Gains - specified endowments	\$ 6,136,992	\$ 3,913,661
Gains - unspecified endowments	1,883,978	1,205,946
Term endowments	2,865,876	2,498,729
Temporarily restricted gifts	1,828,605	1,897,781
	\$ 12,715,451	\$ 9,516,117

Permanently restricted net assets represent the accumulated principal of endowment gifts that have been restricted by donors to be maintained by the Foundation in perpetuity. Permanently restricted net assets are comprised of the following endowment gift categories:

	2017	2016
Specified endowments	\$ 48,656,810	\$ 44,813,173
Unspecified endowments	21,306,114	20,719,869
	\$ 69,962,924	\$ 65,533,042

8. Retirement Plan:

The Foundation participates in a 403(b) retirement plan for substantially all employees, subject to plan conditions. The Foundation contributes 10% of the employee's gross pay each year. Funded contributions and costs totaled \$77,000 and \$72,000 for the years ended March 31, 2017 and 2016.

9. Fair Value Measurements:

Investments in marketable securities are measured at fair value on a recurring basis on the statements of financial position. The fair value for marketable securities at March 31, 2017 and 2016 were determined based on quoted prices in active markets.

Note 10 continued on next page.



Every Gift Matters

DAN AND LINDA SILVERBERG

For Dan and Linda Silverberg, a gift to Chautauqua Institution is not a gift. For all the joy that they've been given by the Institution, they perceive each donation as a measure of reciprocal exchange. "There's nothing that we can give to the Foundation or a fund or a program that would possibly amount to equal compensation for what we're getting," Linda said. "Philanthropy is paying it forward. It's saying I've already received and now I can give back."

The Silverbergs have already made special gifts in support of Chautauqua's inter-arts programming as part of their contribution to the Promise Campaign, and through a planned gift, they will establish an endowment to help attract special guest artists to perform with the Chautauqua Symphony Orchestra, as well as continue their support of the inter-arts at Chautauqua.

Dan and Linda are both retired and find gratification as patrons of the arts. A particular artistic interest in glass and ceramics motivated their most recent gift to the Chautauqua community. Jun Kaneko, a Japanese ceramicist, considered to be the most preeminent in the world, is known for experimenting in repetitive abstract motifs. The Silverbergs have owned his work "Between You and Me" for some time, and made the gracious decision to gift this valuable piece of art to the Institution. The sculpture has found its new home in the patio area near the Susan Hirt Hagen Center at the Chautauqua Amphitheater.

NOTES TO FINANCIAL STATEMENTS (CONT.)

10. Endowment Assets:

The Foundation's endowment assets are comprised of board-designated endowment, term endowments and donor restricted endowments to be held in perpetuity. The Foundation has adopted investment and spending policies for endowment assets that attempt to provide returns sufficient to address the purposes of the assets over the long term. According to the Foundation's spending policy for direct and indirect support to the Institution, as well as for Foundation general and administrative expenses, total spending typically ranges from 3% to 6.5% of the beginning of year market value of the Foundation's endowment assets. Distributions from the board-designated endowment funds are made at the discretion of the Foundation's Board.

The Foundation's Board has interpreted the New York State Prudent Management of Institutional Funds Act (NYPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of donor endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of a donor gift instrument at the time the accumulation is added to the fund.

In accordance with NYPMIFA, the Foundation considers the following factors to appropriate or accumulate donor restricted endowment funds:

- Duration and preservation of the fund
- Purposes of the Foundation and the fund
- General economic conditions
- Possible effects of inflation and deflation
- Expected total return from income and appreciation of investments
- Other Foundation resources
- Where appropriate and circumstances would otherwise warrant, alternatives to expenditure of the endowment fund, giving due consideration to the effect that such alternatives may have on the Foundation
- Investment policy of the Foundation

Investment activity is allocated among the endowment assets based upon their proportionate share of the investment portfolio. Investment activity related to the board-designated endowment is shown as an increase (decrease) in unrestricted net assets. Investment income related to the donor-restricted and term endowments is reported as an increase (decrease) to temporarily restricted net assets until appropriated in accordance with the Foundation's spending policy. The Foundation's endowment assets activity for the years ended March 31, 2017 and 2016 is as follows:

	l	Jnrestricted	Temporarily	Permanently	
2017	(Boa	ard-designated)	Restricted	Restricted	Total
Endowment assets - beginning of year Investment income:	\$	4,587,239	\$ 7,618,336	\$ 65,533,042	\$ 77,738,617
Interest and dividends Net gains		96,625 421,531	1,504,145 6,551,993	-	1,600,770 6,973,524
Total investment income Contributions Appropriated		518,156 160,423 (262,977)	8,056,138 285,139 (5,072,767)	- 4,429,882 -	8,574,294 4,875,444 (5,335,744)
Endowment assets - end of year	\$	5,002,841	\$ 10,886,846	\$ 69,962,924	\$ 85,852,611

2016	Unrestricted ard-designated)	Temporarily Restricted	Permanently Restricted	Total
Endowment assets - beginning of year Investment income:	\$ 10,223,041	\$ 12,692,951	\$ 64,144,528	\$ 87,060,520
Interest and dividends Net losses	 139,700 (543,668)	1,047,863 (4,005,492)	-	1,187,563 (4,549,160)
Total investment loss Contributions Appropriated	(403,968) 33,477 (5,265,311)	(2,957,629) 39,087 (2,156,073)	- 1,388,514 -	(3,361,597) 1,461,078 (7,421,384)
Endowment assets - end of year	\$ 4,587,239	\$ 7,618,336	\$ 65,533,042	\$ 77,738,617

INDEPENDENT AUDITORS' REPORT ON ADDITIONAL INFORMATION

The Board of Directors Chautauqua Foundation, Inc.

We have audited the financial statements of Chautauqua Foundation, Inc. as of and for the years ended March 31, 2017 and 2016 and have issued our report thereon dated June 20, 2017 which expressed an unmodified opinion on those financial statements. Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of expenses for the years ended March 31, 2017 and 2016 are presented for the purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Lymeden & Melornick, LLP

June 20, 2017

For the years ended March 31,	2017		2016	
Support to the Institution:				
Chautauqua Fund	\$	3,838,586	\$	3,707,326
Endowment direct support:				
Capital	\$	_	\$	5,000,000
Building, structures and ground	S	246,964		330,785
General operations		481,235		11,754
Lectureship and CLSC		495,820		636,191
Performing arts		435,217		559,418
Religion		159,660		196,056
Scholarship and youth		213,066		272,381
	\$	2,031,962	\$	7,006,585
Support from other funds:				
Capital	\$	62,293	\$	800,018
General operations	•	75,879		141,733
Lectureship and CLSC		20,158		41,882
Performing arts		-		-
Religion		_		80,012
Scholarship and youth		4,375		5,308
	\$	162,705	\$	1,068,953
Development:	Φ.	054.000	.	001.001
Salaries and benefits	\$	954,908	\$	906,201
Promotion and communications	5	68,610		89,411
Office		48,357		44,517
Travel and hospitality		143,429		141,219
Professional and consulting		85,833		52,472
Equipment maintenance		22 422		20.250
and repairs Education		33,433		20,250
Reimbursement by the Institution	'n	8,338		8,337
Reimbursement by the institution	_	(350,000)		(350,000)
	\$	992,908	\$	912,407
General and administrative:				
Investment management	\$	424,386	\$	430,654
Salaries and benefits	•	258,739		245,753
Office		12,736		12,926
Travel and hospitality		48,542		49,216
Professional and consulting		54,497		40,260
Equipment maintenance				
and repairs		65,841		22,132
Education		1,823	_	3,557
	\$	866,564	\$	804,498
Total expenses	\$	7,892,725	\$1	3,499,769

ENDOWMENT FUNDS

UNSPECIFIED FUNDS

\$25,710,904 Assets \$480,202* Support to the Institution

* Does not include support provided to the Institution for development services.

New funds are designated in orange. Income and principal may be distributed from the funds denoted with a blue dot.

Paul M. Alexander Fund
 Dorothy L. Anderson Endowment for Chautauqua

Mary Apple Fund

Arthur S. & Barbara F. Banner Endowment for Chautauqua

Robert and Je'Anne Bargar Endowment

Zoe and Ken Barley Endowment

Beatrice B. Bates Fund

Julia M. Bates Fund

Nancy and Dick Bechtolt Fund

Thomas and Jane Becker Endowment

Josephine A. Bell Endowment for Chautauqua

Bemus Fund for Chautaugua

Gordon Benn Fund

Alan J. and Mary Hough Blair Fund

Cora M. Blair Fund

•The Erika Block Fund for Chautauqua

Martha Borowsky Endowment Fund

Bosland Family Fund

Boyle Family Fund

Barbara A. and Patrick James Brady III Endowment

for Chautauqua

Sara E. Bradley Endowment for Chautauqua

Barbara and William Branch Fund

Daniel and Wanita Bratton Endowment

Lillian Brink Endowment Fund

Gary M. and Willow R. Brost Endowment for Chautauqua

Henrietta T. Campbell Fund

Maxine M. Carleton Fund

Katharine J. Carnahan Endowment

Barbara P. and Howard E. Chadwick Fund

Genevieve Chaney Fund

Julia and William Clinger Fund

Marion and Eugene Cohen Fund

Ruth K. Collyer Endowment

Jack and Marcia Connolly Fund for Chautauqua

•The Mildred K. Cooper Fund for Chautauqua

William F. and Thelma L. Cooper Endowment for Chautaugua

Helen and George L. Cornell Fund

Katharine and Robert W. Cornell Fund

Sarah A. Corns Fund

Martha S.H. Cowles Fund

Helen T. and Ralph E. Crockett Endowment

Laura and Brad Currie Endowment for Chautaugua

Elizabeth Danielson Fund

Dietrich Family Endowment at Chautauqua

Martha T. and Morgan O. Doolittle Fund

Lora Lee and Bob Duncan Endowment

• Ann O. Edison Endowment

Albert C. Elser II Fund

Cordelia C. Ensign Fund

James E. Erickson Fund

Helen C. Estabrook Fund

Agnes H. and Hal A. Fausnaugh Fund

Fetterolf Family Fund

George L. Follansbee, Jr. and Gay E. Didget Endowment

for Chautauqua

Gelb Family Endowment for Chautauqua

William R. and Betsy Callicott Goodell Endowment

Kathleen M. and Donald C. Greenhouse Endowment

for Chautaugua

Jean Edgcumbe Groff Endowment for Chautauqua

Groninger Family Fund

Habenicht Family Fund

Felicia Grace Hall Fund

Tirzah H. Hall Fund

• Sarah R. Hankey Fund for Chautauqua

Diana and Samuel Harbison Endowment

Heber R. Harper Fund

Eleanor McKnight Haupt Endowment for Chautauqua

Lisa Heinz Endowment for Chautauqua

Dorothy S. and William F. Hill, II Endowment for Chautauqua

Holden Family Fund

The Burritt and Joanne Hubbard Family Fund

• Margaret A. Hukill Endowment for Chautauqua

Charles R. Hunter, Jr. Fund

Esther M. Huntoon Fund

Verna Jackson Memorial Endowment for Chautauqua

James Family Fund

Katherine King Karslake Fund

Ronald L. and Rosie C. Kilpatrick Endowment

Georgiana Bole King Endowment

•The Lawrence G. Knecht Fund

Knox Family Endowment

Konneker Fund

Mary E. Kuhns Fund

Velma Jean Laird Endowment

Oliver M. Langenberg Fund

Robert and Susan Laubach Endowment

LeClere Family Endowment

The Lemonade Fund

Elizabeth S. & Reginald A. Lenna Fund

Stella C. Logan Fund

William Charles Lortz Endowment

Sara M. and Robert S. Lucas Fund

Stan and Sara Lundine Fund

Lyndall Family Fund

Ann and Charles H. Lytle Endowment

Jeannette B. Mainwood Fund

Gerald and Dorothea Maloney Endowment

Clara Masik Endowment

• Mary E. McCarn Fund

Mary Jane and Donald McClurg Endowment

Margaret C. Mercer Endowment

Richard H. Miller Fund

Dawson E. Charlotte B. Molyneaux Endowment

Jane C. Morgan Fund

Lewis W. & Katherine C. Morgan Fund

James R. Morris III Fund

The George E. and Susan Moran Murphy Family Fund

Orlov Family Fund for Chautauqua

Robert B. and June A. Osburn Fund

Robert Pace Endowment Fund

Mary C. and James A. Pardo, Jr. Endowment for Chautauqua

Mary C. and William H. Park Fund

Mary Lou Cady Parlato Endowment for Chautauqua

Dorothy Payne Endowment Fund

Charles E. and Gladys W. Peirce Fund

Margaret Penn Fund

Sheila Penrose and Ernest Mahaffey Endowment for Chautauqua

Steven W. and Barbara P. Percy Endowment for Chautauqua

Helen Pickup-Hyman Fund

Mary Ellen Pindyck Fund

Sam and Petey Tinkham Price Family Fund

• Evelyn Joyce Ramsdell Fund

Mary Oram Reading Fund

Agnes H. Reigart Fund

Renjilian Family Fund

Elaine Y. Rieser Endowment for Chautauqua

William Rittman Fund

Mary Ritts Endowment

Walter Roberts Fund

Doris H. Ruslink Fund

Harper G. and Blanche Billings Rusterholtz Fund

• Herbert B. Sachse Fund

Newton B. Schott, Jr. and Antoinette L. LeQuire-Schott Endowment

Barbara and John Schubert Endowment Fund

Dr. O. Peter Schumacher Fund

• Helene J. Schwartz Endowment for Chautaugua

Mary Jo Schweizer Endowment for Chautauqua

Jo and Bill Selnick Fund

Emma O. and H. Parker Sharp Fund

Jane R. and Walter C. Shaw, Jr. Fund

Ralph C. Sheldon, Jr. Fund

• Dorothy E. Shepherd Fund

Allen and Elaine Short Endowment for Chautauqua

Bert W. and Joanne R. Simons Endowment

Elizabeth M. Smith Memorial Endowment for Chautaugua

J. Vance Smith and Robert M. Smith Fund

George T. and Margaret D. Snyder Endowment for Chautauqua

Nancy Coburn Snyder Endowment Fund

Thomas H. and Joan Stevens Family Endowment for Chautauqua

• Betty P. and J. Bruce Stromgren Fund

Ann H. and Daniel F. Sullivan Endowment for Chautaugua

The Robert C. and Patricia D. Switzer Family Fund

Tate Family Fund

Eleanor M. Thomas Fund

The Susan and John Turben Foundation Endowment

for Chautaugua

Joseph & Elizabeth Verlie Endowment

Carl A. and Mary Louise Viehe Family Endowment

Nina and Norman Wain Family Endowment for Chautauqua

Evelyn Wargo Endowment

Nina T. Wensley Fund

Helen N. White Fund

Robert O. Wilder Family Fund

•The Mary S. Wilsdon Fund for Chautaugua

Betty Offutt Wood and BRAVAS Endowment for Chautauqua

Henry L. Wood Fund

John B. Yoder Endowment for Chautaugua

Robert and Virginia Young

The Deborah and Allen Zaretsky Fund

Stephen J. Zenczak and Patricia E. Feighan Endowment for

Chautaugua

General Endowment Fund

SPECIFIED FUNDS

\$55,479,792 Assets \$1,551,222 Support to the Institution

New funds are designated in orange.

PHYSICAL MAINTENANCE FUNDS \$9,412,168 Assets \$248,205 Support to the Institution

Buildings and Structures \$7,784,494 Assets \$200,315 Support to the Institution

Amphitheater Endowment Fund

Jack G. and Elizabeth L. Armstrong Fund for Youth Facilities

Bellinger Hall Maintenance Endowment

The Francis and Susan Bonsignore Youth Facilities Fund

Bratton Theater Endowment Fund

Carnahan-Jackson Endowment for Dance Studio Maintenance

Chautauqua Opera Guild Endowment for Connolly

Residence Hall

Children's School Fund

The CLSC Class of 2000 Mosaic Fund

Mary E. Collier Memorial Fund

Connolly Residence Hall Endowment

Coyle Pavilion Fund

Crowder Family Foundation Fund for Youth

Department of Religion Physical Facilities Fund

Mina Miller Edison Fund

The Dorothy J. Forney Memorial Fund

Fowler-Kellogg Art Center Endowment

The Joseph and Anna Gartner Foundation Endowment for Bonnefoux-McBride Hall

Golf Course Maintenance and Growth Fund

The Seth A. and Helen F. Goodwin Fund to Maintain the Pier Building

Hagen-Wensley Guest House Endowment

Helen Heinz Sample Fund

Hitchcock Room Maintenance Fund

The Forest B. Irwin Fund for Bowling Green Maintenance

The Knox Fund for Youth Facilities

Elizabeth S. Lenna Hall Endowment Fund

The Helen Colvill Lincoln Fund to Maintain Lincoln Memorial Dormitory

The Massey Memorial Organ Fund

The McClure Shuffleboard Fund

McKnight Hall Maintenance Endowment

Kimberly and Robert Myers Dance Facilities Endowment

The Oliver Archives Center Endowment Fund

The I. Hale and Judy Oliver Fund for Bratton Theater

I. Hale and Judy Oliver Endowment for Connolly Residence Hall

The Rait Family Fund

The Ann Simpson Rice Youth Fund

School of Music Facilities Endowment

The Sharpe/Trefts Memorial Fund

Strohl Center Endowment

The Susan and John Turben Fund for Bratton Theater

The Sybil and Stuart Willen Fund for Bratton Theater

Youth Facilities Fund

Specific Gardens and Parks \$1,110,432 Assets \$35,221 Support to the Institution

The Reid B. Babcox Memorial Garden Terrace Endowment

The Bell/Ritts Garden Fund

Arline and Ralph Bernstein Memorial Rain Garden Fund

The Bishop's Garden Fund

Selina W. Braham Memorial Garden Fund

Judge W. Walter Braham Garden Fund

Dr. Daniel and Wanita Bratton Garden Fund

The Henrietta T. Campbell Garden Fund

Carnahan-Jackson Memorial Garden Fund

The Carothers Family Garden Fund

The Kirk David Casto Memorial Garden Fund

Jean Chadwick Memorial Garden Fund

The CLSC Class of 1982 Helen W. Giacobine Garden Fund

Connolly Family Gardens and Fountains Endowment

The Cornell Garden Fund

DeeDee's Garden Endowment

The Ehrenreich Family Fund

The Fausnaugh Family Garden Fund

Peggy Foley Memorial Garden Fund

The Jean Rice Goodell Garden Fund

The Robert Y. Gromet Family Garden Fund

The Mary Kimball Haker Memorial Garden Endowment Fund

The Eleanor McKnight Haupt Fund

The Holden Garden Fund

Patricia K. Ives Memorial Beautification Fund

Melvin Johnson Sculpture Garden Endowment

Henrietta Ord Jones Memorial Fund

The JoAnn Jubell Memorial Fund

The Judson Park Fund

Ryan Kiblin Memorial Stormwater Park Endowment

Janet F. and Arthur C. LeVan, Sr. Garden Fund

Joan Lincoln Garden Fund

The Wilfred B. McCune Memorial Garden Fund

Mary Louise Molyneaux Garden Fund

Penneys Garden Endowment

Ride/Savage Memorial Garden Fund

Timothy Ritacco Play Area Endowment

The Michael M. Ross Garden Fund

The Mme. Shao Fang Sheng Garden Fund

Toni Sterman Memorial Garden

The Stephen Toms Garden Fund

Randall E. Widrig Memorial Garden Fund

The Dr. Alan Winkelstein Garden Fund

The Roy and Dorothy Wissel Garden Fund

The Frank Lloyd Wright Garden Fund

The Frank Lloyd Wright School of Architecture and Taliesin Fellowship Garden Fund

General Grounds And Gardens \$517,242 Assets \$12,669 Support to the Institution

D.A.R. Flag Fund

Garden Beautification Fund

Lake, Grounds, and Public Spaces Endowment

Louise Marshall Lincoln Memorial Garden Fund

The Constance Lincoln Newbury Memorial Garden Fund

The Walter C. Shaw, Jr. Family Tree Fund

Tree Fund

EDUCATION & YOUTH FUNDS \$12,225,679 Assets

\$332,103 Support to the Institution

Lectureships

\$8,842,119 Assets

\$246,590 Support to the Institution

10:45 Lecture Platform Endowment

Malcolm Anderson Lecture Fund

The Sondra R. and R. Quintus Anderson Lectureship

Helen S. and Merrill L. Bank Lectureship

David and Wendy Barensfeld Lectureship Fund

The Crawford N. and May Sellstrom Bargar Lectureship in Business and Economics

Robert S. Bargar Memorial Lectureship

The Arnold and Jill Bellowe Lectureship

Berglund-Weiss Lectureship Fund

June and Albert Bonyor Lectureship Fund

Dr. Edwin Prince Booth Memorial Lectureship Fund

The Boyle Family Lectureship Fund

Selina and Walter Braham Lectureship

The Richard Newman Campen "Chautauqua Impressions" Fund

Carnahan-Jackson Lectureship

Chautaugua Fellows Fund

William and Julia Clinger Lectureship

Beverly and Bruce Conner Endowment for Education

The Joseph H. DeFrees Memorial Lecture

The Edith B. and Arthur E. Earley Lectureship

The Eleanor Fund Lectureship Endowment

The Foglesong Family Lectureship Fund

The Chip and Gail Gamble Lecture Endowment

Barbara A. Georgescu Lectureship Endowment

The Charles Ellsworth Goodell Lectureship in Government and Public Affairs

The Susan Hirt Hagen Lectures Fund

The Thomas L. Hagner and Linda Ulrich-Hagner Lectureship

Travis E. and Betty J. Halford Lectureship Endowment

The Dr. Robert R. Hesse Lectureship

The Higie Family Lectureship

The Robert Jacobs Memorial Lectureship Fund

Richard W. and Jeannette D. Kahlenberg Lectureship Fund

The Kevin and Joan Keogh Family Fund

Barbara and Herb Keyser Fund

Donald West King, Sr. and Francis Lila Lee King Lectureship

The Oliver and Mary Langenberg Lectureship

The Reginald and Elizabeth Lenna Lectureship in Business and Economics

The Helen C. Lincoln Fund for International Programming

The Louise Roblee McCarthy Memorial Lectureship

McCredie Family Fund

National Endowment for the Humanities Fund

Joseph A. Neubauer Lectureship in Science

Margaret Miller Newman Lectureship Fund

Deloras K. and L. Beaty Pemberton Lectureship

Kathryn Sisson Phillips Memorial Lectureship Fund

The Richard and Emily Smucker Endowment Fund

The Frank G. Sterritte Memorial Lectureship

The Ethel Paris and Theodore Albert Viehe Lectureship

John M. Wadsworth Lectureship on Free Market and Libertarian Principles

The Dorothy M. Wissel Lectureship

Literary Arts \$1,410,867 Assets \$40,787 Support to the Institution

The Baird-Fuller Memorial Fund

Caroline Roberts Barnum and Julianne Barnum Follansbee Fund

The Alice M. Bentley CLSC Memorial Fund

ENDOWMENT FUNDS (CONT.)

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Chautauqua Literary Arts Endowment

Chautauqua Prize Endowment Fund

C.L.S.C. Class of 1940 Endowment Fund

C.L.S.C. Class of 1948 Endowment Fund

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The Louise Shaw Van Kirk Dill Fund

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The Mary Anne and John Morefield Endowment for the Enhancement of Poetry

The Bess Sheppard Morrison CLSC Fund

William A. Morrow Fund

Gail Anne Clement Olson Fund

The Martha and Scott Reading Fund

Grace Tongren Ross Fund for Smith Memorial Library

Smith Memorial Library Fund

Youth Activities \$572,011 Assets

\$17,029 Support to the Institution

Ward T. Bower Youth Activities Memorial

Elizabeth Elser Doolittle Fund for Youth

The Gelb Family Endowment Fund

Gelb Family Fund

Cyril T. M. Hough and Lt. C. Randall Hough, USMC

Memorial Fund

The Katie Howard Memorial Fund

Julius A. and Carol L. Nicolai Boys' and Girls' Club Endowment

The Popp Family Fund

Paul L. Sample Memorial Fund

Andrew and Donna Sorensen Youth Activities Center

Endowment

The Laurence and Maria Wagner Family Fund

Youth Activities Fund

Other

\$1,400,682 Assets

\$27,697 Support to the Institution

Lillian Brink Education Fund

McCredie Family Director of Boys' and Girls' Club

Emily and Richard Smucker Directorship for Education

FINE & PERFORMING ARTS FUNDS

\$15,451,942 Assets

\$434,542 Support to the Institution

General

\$3,020,715 Assets

\$90,112 Support to the Institution

The John T. and Katherine G. Bailey Family Fund

Stacey and Evie Berger Endowment for Emerging Artists

The Boyle Family Fund for the Performing Arts

Emily and John Corry Endowment for the Performing Arts

The Barbara Baldwin DeFrees Fund for the Performing Arts

The Edith B. and Arthur E. Earley Fund for the Performing Arts

The Endowment Fund for the Performing Arts

John Alfred and Oscar Johnson Memorial Trust

The Lenna Fund for the Performing Arts

The Helen Cooper Mercer Fund for Performing Arts

National Endowment for the Arts Fund

The Rittman Family Fund for Performing Arts

The Julia and Ralph C. Sheldon, Jr. Fund for the Performing Arts

Opera

\$4,133,269 Assets

\$109,917 Support to the Institution

A. Chace & Josephine B. Anderson Opera Endowment Fund

John E. Anderson Opera Endowment

The Peggy and Andy Anderson Family Fund for Opera

The Cynthia Auerbach Fund for Opera

Bemus Endowment for Opera

Anne and John Burden Opera Fund

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The Chautauqua Opera Guild Endowment

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The Barbara Baldwin DeFrees Opera Fund

The Walter F. Ferchen Opera Fund

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Symphony \$4,346,845 Assets \$136,118 Support to the Institution

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The Wilder Family Fund for the Chautauqua Symphony Orchestra Nora J. Williams Symphony Fund

Dent and Joan Williamson Fund for the Chautauqua Symphony Orchestra

Theater

\$1,065,980 Assets

\$12,223 Support to the Institution

The Arnold and Jill Bellowe Fund for Theater

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Chautaugua Theater Fund

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The Joel and Barbara Jacob and M. Jacob and Sons Fund for

Theater

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The Florence and Cynthia Norton Fund for Theater

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Dance

\$1,176,717 Assets

\$33,800 Support to the Institution

The Paul and Toni Branch Fund for Dance

Carnahan-Jackson Dance Chair Endowment

The Carnahan-Jackson Dance Endowment

Dakin Family Fund for Dance

Terrie Vaile Hauck Dance Endowment

Moore Fund for Dance

Visual Arts

\$1,708,416 Assets

\$52,372 Support to the Institution

Je'Anne Griffin Bargar Endowment for Visual Arts

The Chautaugua Art Association, Inc. Visual Arts Fund

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Susan and John Turben Director of the VACI Galleries Endowment

RELIGION FUNDS

\$5,311,088 Assets

\$159,999 Support to the Institution

General

\$1.333.922 Assets

\$47,542 Support to the Institution

Campbell Department of Religion Fund

Eleanor B. Daugherty Fund

Department of Religion Fund

ENDOWMENT FUNDS (CONT.)

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Harold F. Reed, Sr. Chaplaincy

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Lectureships \$1,305,153 Assets

\$37,090 Support to the Institution

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The Presbyterian Association of Chautauqua Religious

Lectureship Fund

Arthur and Helen Reycroft Memorial Religious Lectureship Fund

Gertrude Elser Schroeder Fund

The H. Parker and Emma O. Sharp Lectureship Fund

Rabbi Samuel and Lynn Stahl Lectureship for the Understanding of Judaism

Other

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The Charles and Ethel Brody Theater Scholarship

The Gladys Brooks Scholarship Endowment Fund

The Gladys Brooks Scholarship Endowment I und

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The Chautauqua Theater Scholarship

The Chautauqua Voice Scholarship

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The Max and Edythe Kahn Scholarship Fund

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The Danny Kayne Music Scholarship Fund

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Laurie Miller Voice Scholarship

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The Ralph J. Miller and Florence L. Miller Memorial Scholarship in Music

The Sylvia Lucas Miller Scholarship in Music

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The Elmer G. Molyneaux Scholarship

The Mary Louise Molyneaux Scholarship

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The Marian A. Neubauer Scholarship

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Pennsylvania Scholarship Fund

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Robert D. Redington Memorial Scholarship

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Mary McQueen Ross Scholarship

Glen and Ruth Roush Scholarship Fund

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The Sack Family Scholarship

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The Henrietta W. Schlager Scholarship

The Charles G. Schwartz Scholarship

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Shreveport Friends' Music Scholarship

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The Suzanne Gaider Sroka Scholarship

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The John B. Yoder Music Scholarship

Chadwick Young Scholarship

FLEXIBLE PROGRAM FUNDS

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Harry A. Logan, Jr. Fund for the Performing Arts
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The following donors have contributed \$10,000 or more to the endowment of the Chautauqua Foundation. We thank them for perpetuating the idea and place of Chautauqua. These totals include gifts received, pledged, transferred to the pooled life income fund and certain planned gift commitments made since May 1937.

New donors are denoted with orange and changes in giving levels are denoted with a green dot.

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The generosity of Chautauquans, and friends and neighbors in Chautauqua County, funded the Amphitheater project as it has funded many of the initiatives undertaken in recent years. The renewal of the Amphitheater has and continues to require an outpouring of support beyond anything in Chautauqua's history since the great depression.

As a statement of faith in Chautauqua's leadership and of confidence in its future, donors responded to allow the \$41.5 million building project to go forward and to begin to build a fund of \$5 million to care for the facility. Ensuring that the Amphitheater remains a safe, functional, well-kept facility with the latest equipment and technology is imperative for the benefit of future generations of attendees. To that end, Chautauquans are being asked to build a fund designed to last in perpetuity to care for and maintain the Amphitheater in future years. To date several hundred Chautauquans have donated. Would it not be great if 1,000 members of the community contributed toward this worthy end?

Chautauqua is recognizing donors to the construction of the Amphitheater and its future preservation by inscribing their names on monuments set on limestone bases in the west plaza of the Amphitheater. All donors of \$1,000 or more are eligible to be recognized. The monuments have been constructed to accommodate additional names in subsequent years and those who wish to contribute will be recognized in forthcoming years.

Additionally, the tradition of placing a plaque on an Amphitheater bench will continue and donors of \$15,000 or more may have a plaque inscribed. Prior to the 2018 season, existing plaques that had been located on the back of Amphitheater benches along with any new plaques will be installed.



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J. Marcus and Ellen Fultz met at Chautauqua forty years ago when they both visited for the first time with their families to spend the summer studying music. Given her parent's instrumental role in introducing her to Chautauqua and, as a result, her meeting Marc, Ellen wanted to find a way to honor their legacies and love of Chautauqua. The Arline and Ralph Bernstein Memorial Rain Garden in Miller Park does just that.

Ralph passed away in 2014, Arline in 2006, but both held the Institution close to their hearts. Having been an engineer, Ralph was familiar with and interested in water conservation. Arline simply enjoyed the whole aesthetic of the Institution. "I just thought my mother would have delighted in the beauty it added to the space," Ellen said of the garden. "And I know my father would have embraced the importance of utilizing the nutrients from rainfall before the runoff goes into the lake. It was just kind of a perfect scenario to fund it."

Abundant with plant and flower varieties such as purple coneflowers and Black-eyed Susans, it's nearly impossible to miss the hundreds of thirsty bees nestling for nectar in the Bernstein Garden. At the end of the day, Marc and Ellen come around to look at the garden, not only as a remembrance of people they loved, but as a way to return a favor to the Institution. With their gift they also created an endowment that supports the care and maintenance of the garden from year to year.

Excited about the new Amphitheater and continually energized by the variety of programs that happen in that space, Marc and Ellen recently made an additional commitment to the Institution. The Fultzes have established an endowment to support one of the new rain gardens installed near the Susan Hirt Hagen Center at the Chautauqua Amphitheater. It is their hope that the garden will bring added enjoyment to those headed to and from the Amp.

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Wilson C. Price • May 1937 to August 1962 Mrs. E.J. Bellinger • August 1937 to October 1963 Mrs. L. D. Boal • August 1937 to August 1955 Samuel M. Hazlett • August 1937 to July 1956 James H. Matthews • August 1937 to 1939 Walter Roberts • August 1937 to March 1959 David L. Starr • August 1937 to 1951 Mrs. Livingston Hunter • August 1939 to 1942 Mrs. Dorothy Smith • August 1943 to 1950 Walter F. Rittman • August 1950 to September 1954 Harold F. Reed • August 1951 to August 1971 Mrs. Walter F. Rittman • August 1955 to January 1964 Paul N. Anderson • August 1955 to August 1965 Walter C. Shaw, Jr. • August 1956 to August 1974 John D. Hamilton • July 1959 to August 1971 Samuel P. Price, Sr. • August 1962 to August 1995 Mrs. Dorothy W. Cook • August 1964 to August 1987 Lewis W. Morgan • August 1964 to August 1990 Nancy Miller Arnn • August 1965 to August 1989 Richard H. Miller • August 1971 to August 1996 J. Donald Patton • August 1971 to August 1984 Howard G. Gibbs • August 1974 to August 1990 Oscar E. Remick • September 1975 to December 1976 Robert S. Bargar • August 1976 to August 1994 Mrs. Mary B. McDowell • August 1976 to August 1982 John S. Rogers • August 1976 to August 1986 David H. Carnahan • August 1976 to January 2000 George L. Cornell • August 1976 to August 2001 Joseph A. Neubauer • August 1977 to November 1983 Robert R. Hesse • January 1978 to November 1983 Richard L. Bechtolt • August 1982 to July 2006 Daniel L. Bratton • December 1983 to December 2000 Edward P. Boyle • August 1984 to August 1994 Frank E. McElree, Jr. • August 1984 to August 1996 H. David Faust • August 1986 to June 1988 Mary Frances Cram • August 1987 to August 1993

Robert B. Osburn • August 1989 to August 1996 Harold F. Reed, Jr. • August 1989 to August 2001 Eugene S. Cohen • August 1990 to August 1998 George L. Follansbee, Jr. • August 1990 to March 2004 Hal A. Fausnaugh • April 1990 to August 1994 R. Quintus Anderson • April 1991 to August 1995 William F. Hill, II • April 1991 to August 2005 Patricia Goldman • August 1992 to August 2003 Marilyn G. Levinson • August 1992 to August 2000 William H. Park • August 1993 to August 2005 James G. Groninger • August 1994 to August 2014 William G. Karslake • August 1994 to August 1995 Thomas R. Bromeley • August 1995 to June 2001 vic gelb • August 1995 to August 2011 Selina P. Johnson • August 1996 to August 2008 Wilfred R. Konneker • January 1996 to August 2006 Lowell K. Strohl • August 1996 to February 2010 Miriam S. Reading • January 1997 to August 2006 Martin Coyle • August 2000 to November 2003 Wendy Cohen • August 2001 to May 2011 Scott McVay • January 2001 to December 2003 Allen Short • August 2001 to August 2005 Fred C. Gregory • August 2004 to August 2008 Thomas M. Becker • January 2005 to December 2016 Christopher H. Lytle • February 2005 to August 2014 John W. Burden, III • August 2005 to October 2007 Kathryn J. Lincoln • August 2005 to December 2011 I. Hale Oliver • August 2005 to August 2013 George T. Snyder • August 2006 to August 2007 Steven W. Percy • August 2007 to August 2015 John A. Corry • January 2008 to August 2013 Charlotte A. Fowler • August 2008 to December 2012 John E. Anderson • August 2008 to August 2016 Gary M. Brost • May 2010 to August 2016 John S. Kobacker • August 2011 to September 2016 P. James Brady • August 2015 to August 2016

Former Board Leadership

Walter Roberts August 1937 to August 1957 John D. Hamilton August 1967 to August 1971

Richard H. Miller August 1971 to August 1996 William F. Hill, II August 1996 to August 2002 Steven W. Percy August 2008 to August 2015

Harold F. Reed August 1957 to August 1967 Lowell K. Strohl August 2002 to August 2008

