

# STATEMENT OF PURPOSE

Article II, Corporate Charter May 14, 1937

Chautauqua Foundation, Inc., was formed in May 1937 for the following stated purposes:

I To assist the Chautauqua Institution, Chautauqua, New York, in carrying out and extending its educational, religious and other purposes.

II To solicit, receive, and to acquire by gift, purchase, devise, bequest, or in other lawful ways, real and personal property. III To hold such property and to invest and reinvest the same and receive the income thereof and to pay said income, less proper expenses, at least annually to the Chautauqua Institution, Chautauqua, New York, for the furtherance of its corporate purposes; except that, if this corporation acquires property for particular purposes or subject to specific conditions, neither said property nor the income therefrom shall be paid or transferred to the Chautauqua Institution, unless said Institution fulfills such purposes and conditions. If Chautauqua Foundation,

Inc., receives property, by gift, devise or bequest, subject to conditions or for specific purposes, which conditions and purposes the Chautauqua Institution fails, refuses or has not the corporate power to observe or carry out, such property shall be disposed of as directed by any court having jurisdiction.

IV Upon such terms as it approves, to dispose of any of its property which it deems unwise to hold.

V In case the Chautauqua Institution ceases to exist or to function in accordance with its corporate purposes, to pay over its income and hold or dispose of its property for the benefit of some similar religious or educational institution, as may be directed by any court having jurisdiction.

VI To do all lawful things proper or needful to accomplish the purposes herein before expressed.

# MISSION STATEMENT

Adopted by the Chautauqua Foundation Board of Directors August 13, 1992.

Chautauqua Foundation, Inc., is the principal organization responsible for the philanthropic funding of the Chautauqua Institution. In this role it will:

Develop and maintain programs, products and vehicles appropriate to the philanthropic needs of the Institution as determined by the Board of Trustees and the Administration.

Assure fiduciary care in the investment, custody and administration of funds raised.

Disburse funds to the Chautauqua Institution in compliance with the Chautauqua Foundation Articles of Incorporation and the requirements imposed by donors.

Develop and maintain a competent and active Board of Directors and other volunteers as appropriate.

Develop, maintain and direct a professional staff appropriate to carry out the above responsibilities. In the discharge of its responsibilities, the Chautauqua Foundation will be guided by the Chautauqua Challenge as adopted by the Board of Trustees. The Foundation will be dedicated to quality and integrity in all of its internal and external relationships. The Foundation will anticipate and accept change while maintaining an understanding and appreciation of the history of the Chautauqua Institution in general and the Foundation in particular.

# MESSAGE FROM LEADERSHIP

#### Dear Friends,

The Promise of Chautaugua is Chautauquans. You, as Chautauquans, engage others with your ideas and eagerly take ideas away from your encounters in ways uncommon to your daily routines 'back home.' You demonstrate with others a level of civil discourse that brings people toward solutions and serves as a model for other communities. You embrace a pattern of *inclusivity* that leaves no one out and pursue lifelong learning as part of a community in which innovation is expected and

welcome. You *sustain* for us and future generations that which is precious to the idea and place that is Chautauqua.

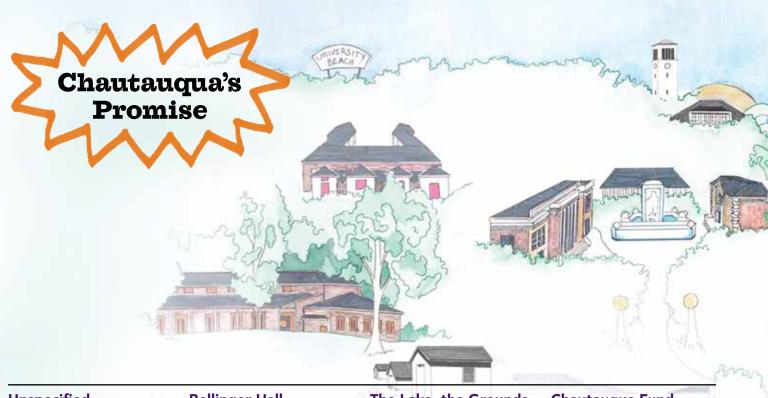
As the Chautauqua Foundation has introduced this concept of promise over the past three years, we have been driven by the idea that we as a society would be better off if more people embraced these values, indeed if there were more Chautauquans. In partnership with the Board and staff of the Institution we have understood that to deliver on this promise we need to ensure that the experience which all have here is of

the highest quality that the Institution and the community can deliver.

At the end of our last fiscal year, and early in this calendar year, the Foundation, with the Institution, launched The Promise Campaign. The Campaign seeks to raise \$98.2 million to be invested across the Institution's people, program and facilities to deliver an even better experience. The Campaign embraces annual growth in the Chautaugua Fund, additional endowment for scholarships, our artistic and program leadership and their programs, and

the rehabilitation of the Amphitheater and Bellinger Hall. These priorities must be fulfilled if we are to flourish in the years ahead as we have over these past several decades.

The Promise of Chautauqua is Chautauquans. Many of you have responded with extraordinary generosity in this last year and the two earlier ones that constituted the lead gift or "private" phase of the Campaign. In this past year the Institution received the largest commitment ever made to Chautauqua through a \$10 million gift



Unspecified
Endowment
Goal: \$15.65 million

Committed: \$15.7 million

Bellinger Hall Goal: \$5.5 million Committed: \$0 The Lake, the Grounds, and Public Spaces
Goal: \$6.25 million
Committed: \$5.7 million

Chautauqua Fund Goal: \$22 million over the life of the campaign

Committed: \$11.3 million

for the rehabilitation of the Amphitheater. In calendar year 2013, the Chautauqua Fund set a new record for the amount donated and as you will note later in this report, our permanent endowment, powered by over \$3 million dollars of new receipts and another strong year of investment performance, reached \$75 million at the end of the fiscal year in March of 2014. We are grateful to all those whose names are found in this report and the list we published in the winter edition of The Chautauquan for delivering on The Promise. We are proud to report to you we accomplished all

this and reduced our cost of fundraising to only 6.43 cents on the dollar averaged over the past three years.

Chautauquans also keep the Promise through their volunteer work. The Foundation's Board continues to lead with vision and hard work. This past year John Corry and Hale Oliver left the Board and we thank them for their service. We welcomed Cathy Bonner and Bill James and look forward to their contributions to our work which are evident already in their first few months on the Board. We have recruited 40 volunteers to join the

100 who work on behalf of the Chautauqua Fund to reach out to the community to discuss how individuals might participate in Meeting Chautauqua's Promise. We work closely with our friends on the Institution Board of Trustees who hold fiduciary responsibility for the future of the Institution. To all of these people, and to you, who are the Promise, we extend our thanks.

We also take note of the staff of the Foundation who have worked hard and effectively to achieve the progress of these past years. Together we build on the legacy of those who preserved this Institution for our benefit and we fulfill Chautauqua's Promise for those who have yet to have the privilege to call themselves Chautauquans.

Store Percy

Sincerely,

Steven W. Percy, Chairman

Geof#ollansbee,
Chief Executive Officer



Chautauqua's
Amphitheater
Goal: \$33.5 million
including endowment
for maintenance
Committed: \$15 million

Endowed Scholarships Goal: \$2 million

Committed: \$956,000

Leadership Endowment
Goal: \$2.5 million
Committed: \$1 million

Program
Enhancements and
Innovation
Goal: \$8 million

Committed: \$8.2 million

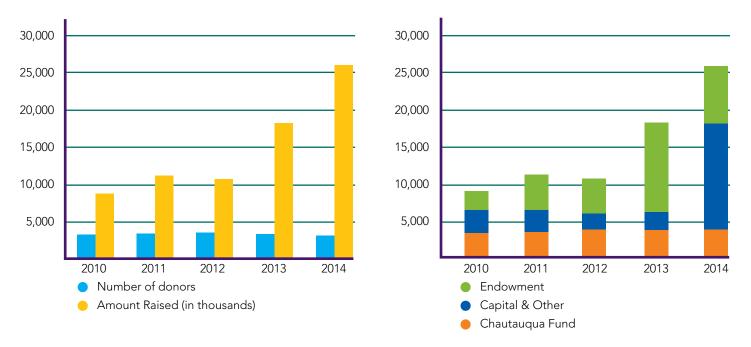
Hagen-Wensley House Completed: \$2.8 million

# **Total Philanthropic Activity**

Total philanthropy includes new cash gifts, new pledges recorded, and new planned gifts. It consists of 3 categories of giving; (1) Chautauqua Fund, (2) endowment, and (3) capital and other. The capital and other gifts are made directly to the Institution, primarily supporting the renovation or construction of facilities and also supplementing the operating budget for extraordinary program initiatives. Gifts to the endowment are made to the Foundation and then transferred to the Institution according to the spending policy for the permanent endowment and the terms of the gift. All of the gifts to the Chautauqua Fund are transfered to the Institution. Annual gifts to the Chautauqua Fund are used in the operating budget of the Institution to

support the full range of programming Chautauqua offers. While the Foundation's reporting is based on its fiscal year ended March 31, the Chautauqua Fund operates on a calendar year. During the 2013 calendar year, the Fund raised \$3,600,669. 86% of this amount was from the Bestor Society and 1874 Society members. The success of the Fund depends upon nearly 140 volunteers who solicit gifts from Chautauquans, patrons, and community residents. The costs of the fundraising efforts performed by the Foundation on behalf of the Institution are reported in the Foundation's audited financial statements. The five year average of such costs was 7.7% of the amount raised for the fiscal year ended March 31, 2014.

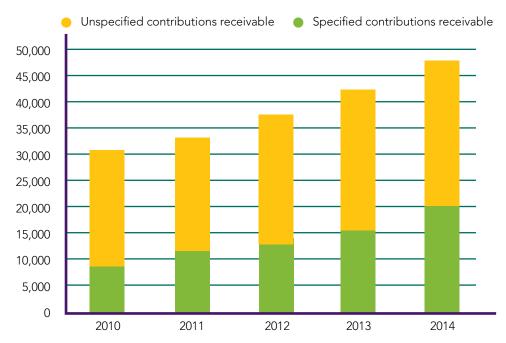
Fiscal	Chautauqua Fund	Endowment	Capital & Other	Total	Donors
2014	\$ 3,563,728	\$ 7,816,690	\$ 14,356,124	\$ 25,736,542	2,952
2013	3,514,364	12,054,029	2,469,254	18,037,647	3,185
2012	3,566,002	4,702,872	2,241,781	10,510,655	3,351
2011	3,275,022	4,768,036	2,997,530	11,040,588	3,273
2010	3,111,734	2,582,582	3,139,224	8,833,540	3,353



The charts above represent total philanthropic activity, which includes new cash gifts, new planned gifts, and pledges recorded during the most recent five fiscal years (in thousands).

# **Endowment Contributions Receivable**

New pledges and planned gift intentions, when combined with the previously stated intentions of donors, create a pool of future assets in excess of \$47.2 million as of March 31, 2014. These assets grew by \$5.2 million during the fiscal year. The discounted value of unconditional contributions receivable recorded in the financial statements was \$8.3 million as of March 31, 2014. Conditional contributions receivable are not recorded until such time as the conditions are substantially met. The Eleanor B. Daugherty Society recognizes donors during their lifetime who have chosen to support Chautauqua's mission through a planned gift. Members are listed on pages 42 and 43.



The chart above depicts gross endowment contributions receivable in thousands.

#### March 31, 2014

Unconditional contributions receivable Conditional contributions receivable	Specified	Unspecified	Total
	\$ 2,286,921	\$ 12,884,820	\$ 15,171,741
	20,018,054	12,022,568	32,040,622
_	\$ 22,304,975	\$ 24,907,388	\$ 47,212,363

#### Unconditional contributions receivable as of March 31, 2014

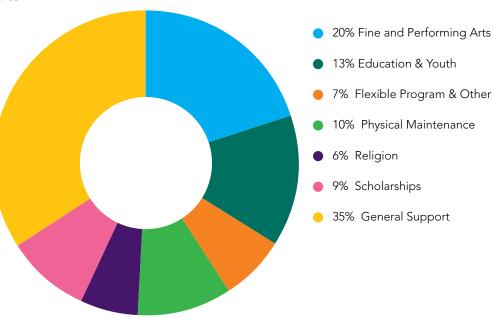
	Gross	Discount	Net
Pooled Life Income Fund	\$ 3,687,124	\$ 2,008,791	\$ 1,678,333
Irrevocable Trusts	6,512,283	4,461,050	2,051,233
Cash Pledges	1,994,258	242,435	1,751,823
Estates in Probate	2,398,076	-0-	2,398,076
Retained Life Estates	580,000	134,610	445,390
	\$ 15,171,741	\$ 6,846,886	\$ 8,324,855

# Conditional contributions receivable as of March 31, 2014

Bequests	\$ 16,809,147
Retirement Plans	8,920,818
Life Insurance	434,939
Revocable Trusts	5,875,718
	\$ 32,040,622

# **Endowment Net Assets**

The Foundation's net assets were \$83.5 million at the close of the fiscal year ended March 31, 2014, \$8.2 million higher than reported at the beginning of the fiscal year. There were 676 active endowment funds as of March 31, 2014, representing \$74.9 million of net assets. The vast majority of these funds are permanent endowments created to provide financial support for a specified purpose or to provide general support to the Institution. The remaining funds are funds whose principal may be expended but that the Foundation invests as part of the permanent endowment portfolio.



This chart represents the net asset balances of active endowment funds as of March 31, 2014 by area of support.

# Support to the Institution

The Foundation's spending includes direct and indirect support to the Institution, administrative costs of running the Foundation, and investment management fees. Indirect support represents the costs incurred by the Foundation in providing development services on behalf of the Institution. Direct support from the endowment represents distributions to the Institution toward the operating budget for both specified and unspecified purposes. The amount to be distributed from the endowment is determined annually by taking the prior year distribution and increasing it for inflation and new gifts. The amount to be distributed from temporarily restricted funds is a minimum of \$10,000 per year from the term funds with a final distribution equal to the appreciation of the fund, as well as additional amounts as designated for special projects.

	fiscal year 3/31/14	fiscal year 3/31/13
Direct Support to the Institution:		
Support from Endowment	\$ 1,679,775	\$ 1,476,843
Support from Temporarily Restricted Funds	143,000	126,876
Annual Support from the	143,000	120,070
Chautauqua Fund	3,563,728	3,514,364
	\$ 5,386,503	\$ 5,118,083
Indirect Support to the Institution:		
Development Expense	\$ 1,195,171	\$ 1,123,310
Reimbursement by the Institution	(350,000)	(350,000)
	\$ 845,171	\$ 773,310

# **Investment Summary**

The Investment Committee regularly reviews investment policies, strategy, execution, and performance. Because asset allocation is the primary driver of a portfolio's total return over the long run, comparison of performance is viewed in the context of the portfolio's asset class holdings. The Committee's oversight responsibilities cover \$80.8 million in invested assets, comprised of the following portfolios:

- 1) Endowment (\$75.1 million)
- 2) Temporarily restricted (\$1.2 million)
- 3) Pooled life income fund (\$3.7 million)
- 4) Custodial (\$.8 million)

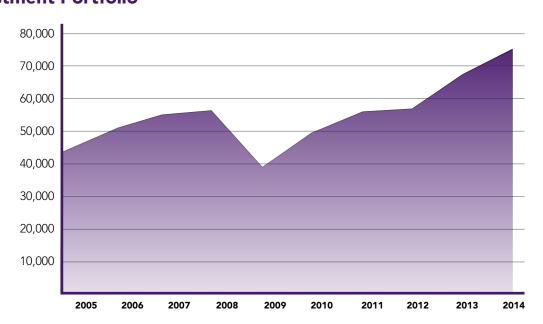
Each portfolio is managed according to its specific objectives, and has a unique asset allocation appropriate to those objectives. Investment performance is presented on a net basis, defined as total time weighted return after all investment management fees.

Hirtle, Callaghan & Co., LLC serves as the Foundation's Chief Investment Advisor and actively manages the majority of the endowment portfolio, the temporarily restricted funds, and the custodial funds. The remaining portion of the endowment fund is invested in two funds of hedge funds, Blackstone Alternative Asset Management and Pointer Management, LLC. The pooled life income fund is managed by Key Private Bank.

- 1) Individual endowment funds are pooled for investment purposes and tracked with unit accounting. This pooled approach enables endowment funds to collectively benefit from the diversification and efficiencies that are available to larger investors. Each endowment fund receives its proportionate share of return based on the market value of the endowment as a percentage of the total market value of the investment portfolio. Hirtle, Callaghan & Co., LLC manages \$60.7 million of the endowment and \$14.4 million of the endowment is invested in the two funds of hedge funds. The endowment's net return for fiscal year 2014 was 10.9%.
- 2) Temporarily restricted funds are held and managed separately from permanently restricted endowment in one of two portfolios, employing very conservative investment strategies. There was minimal return on the portfolio primarily held in cash and the return on the other porfolio was 1.4% for fiscal year 2014.
- 3) The management and investment strategy of the pooled life income fund (PLIF) is reviewed annually with Key Private Bank. At March 31, 2014, total PLIF assets were \$3.7 million, invested 43% equity and 57% fixed income.
- 4) Funds held in custody for the Institution to meet the debt service for the Turner Community Center had a market value of \$765,379 as of March 31, 2014. Assets are invested in a series of certificates of deposits.

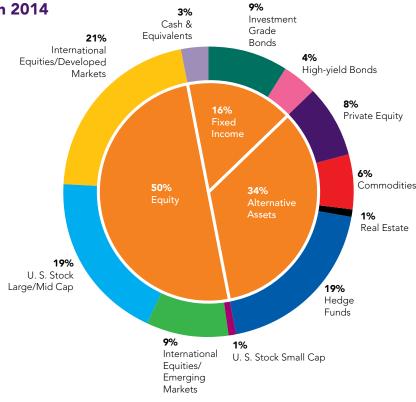
# **Endowment Investment Portfolio**

This chart represents the endowment investment portfolio in thousands, which has grown by \$32.4 million over the past ten years, from \$42.7 million as of March 31, 2005 to \$75.1 million as of March 31, 2014.



# **Endowment Asset Allocation 2014**

Total endowment market value as of March 31, 2014 and 2013 was \$75.1 and \$66.9 million, respectively. As of March 31, 2014 the portfolio was allocated as shown in the accompanying table.

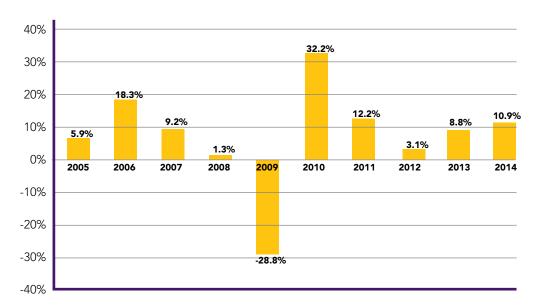


# **Annual Fiscal Year Performance**

The investment committee takes a long term approach, over full market cycles, to assess the performance of the portfolio. The Foundation has produced excellent long-term investment returns. Over the ten-year period ending March 31, 2014, the Endowment earned an annualized 6.2% return, net of fees, surpassing the annual results of the diversified benchmark, 6.0%. This benchmark is net of fees and is diversified based on the strategic allocation of the Russell 3000, MSCI EAFE, HFR Strategic and BarCap Aggregate Bond indices. The benchmark is currently weighted 30% Russell 3000, 30% MSCI EAFE, 20% HFR Strategic and 20% BarCap Aggregate Bond.

### Annualized Returns through March 31, 2014

	3 Year	5 Year	10 Year	
Total Return	7.6%	13.1%	6.2%	
Benchmark	7.3%	14.3%	6.0%	



# THE CHAUTAUQUA FOUNDATION INDEX

\$83,493,415

The Foundation's net assets as of March 31, 2014

\$25,736,542

Total philanthropic dollars committed during fiscal year 2014

2,952

Total number of unique donors who made a gift to the Chautauqua Fund, endowment, or capital and other during fiscal year 2014

7.7%

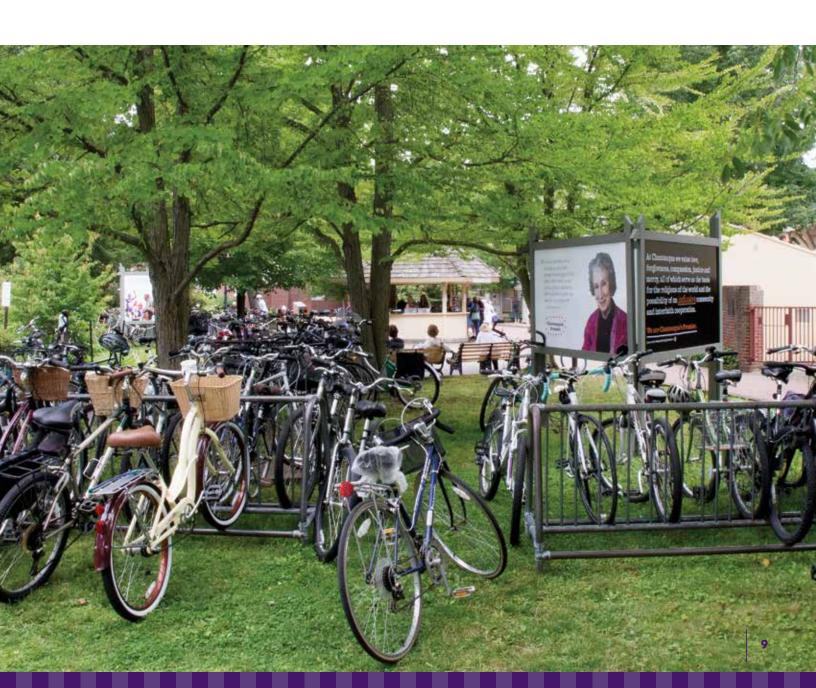
The Foundation's five year average cost of fundraising as a percentage of total philanthropy

676

Number of active endowments held by the Foundation as of March 31, 2014

43%

Fiscal 2014 increase in total philanthropy over the previous year



# REPORT OF INDEPENDENT AUDITORS

The Audit Committee reviewed and discussed the audited financial statements for the fiscal year ended March 31, 2014 with management and Lumsden & McCormick, LLP (L&M), the Foundation's independent auditor. The Committee also concluded that L&M's provision of non-audit services, including tax preparation, is compatible with L&M's independence. The audited financial statements follow.

The Board of Directors Chautauqua Foundation, Inc.

We have audited the accompanying statements of financial position of Chautauqua Foundation, Inc. (the Foundation) as of March 31, 2014 and 2013, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of March 31, 2014 and 2013 and the changes in its net assets and cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Symple of Mclornick, LLP June 16, 2014

# STATEMENTS OF FINANCIAL POSITION

March 31,	2014	2013
Assets:		
Cash	\$ 466,584	\$ 556,594
Contributions receivable (Note 2)	8,324,855	8,040,538
Investments (Note 3)	77,371,168	69,201,601
Property and equipment, net (Note 4)	49,915	59,690
Other assets	361,973	358,271
Total assets	\$ 86,574,495	\$ 78,216,694
Liabilities and Net Assets:		
Liabilities:		
Payable to the Institution for program support (Note 5)	\$ 2,064,795	\$ 1,957,423
Accounts payable and accrued expenses	250,906	232,658
Amounts held in custody for others (Note 6)	765,379	757,209
Total liabilities	3,081,080	2,947,290
Net Assets (Note 7):		
Unrestricted	(149,276)	(806,396)
Temporarily restricted	16,360,502	11,884,120
Permanently restricted	67,282,189	64,191,680
Total net assets	83,493,415	75,269,404
Total liabilities and net assets	\$ \$86,574,495	\$ \$78,216,694

# STATEMENTS OF ACTIVITIES

For the year ended March 31, 2014	Unrestricted				Permanently Restricted	Total
Revenues and gains:						
Contributions:						
Cash received:						
Chautauqua Fund	\$	-	\$ 3,563,728	\$	-	\$ 3,563,728
Endowment		-	603,921		2,801,429	3,405,350
Valuation adjustments and new						
pledges, net of collections		-	129,682		289,080	418,762
Total contributions		-	4,297,331		3,090,509	7,387,840
Interest and dividends		-	1,138,684		-	1,138,684
Net realized and unrealized gains		-	6,624,935		-	6,624,935
Total revenues and gains		-	12,060,950		3,090,509	15,151,459
Expenses:						
General and administrative		695,774	-		-	695,774
Support to the Institution:						
Chautauqua Fund		3,563,728	-		-	3,563,728
Program (Note 5)		1,822,775	-		-	1,822,775
Development (Note 6)		845,171	-		-	845,171
Total expenses		6,927,448	-		-	6,927,448
Net assets released from restrictions		7,584,568	(7,584,568)		-	-
Change in net assets		657,120	4,476,382		3,090,509	8,224,011
Net assets - beginning		(806,396)	11,884,120		64,191,680	75,269,404
Net assets - ending	\$	(149,276)	\$ 16,360,502	\$	67,282,189	\$ 83,493,415

For the year ended March 31, 2013	Unrestricted		Temporarily Restricted	Permanently Restricted	Total	
Revenues and gains:						
Contributions:						
Cash received:						
Chautauqua Fund	\$	-	\$	3,514,364	\$ -	\$ 3,514,364
Endowment		-		157,268	7,491,786	7,649,054
Valuation adjustments and new						
pledges, net of collections		-		22,334	1,231,857	1,254,191
Total contributions		-		3,693,966	8,723,643	12,417,609
Interest and dividends (Note 3)		-		1,027,134	-	1,027,134
Net realized and unrealized gains		-		4,431,710	-	4,431,710
Total revenues and gains				9,152,810	8,723,643	17,876,453
Expenses:						
General and administrative		624,718		-	-	624,718
Support to the Institution:						
Chautauqua Fund		3,514,364		-	-	3,514,364
Program (Note 5)		1,603,719		-	-	1,603,719
Development (Note 6)		773,310		-	-	773,310
Total expenses		6,516,111		-	-	6,516,111
Net assets released from restrictions		6,954,389		(6,954,389)	-	-
Change in net assets		438,278		2,198,421	8,723,643	11,360,342
Net assets - beginning		(1,244,674)		9,685,699	55,468,037	63,909,062
Net assets - ending	\$	(806,396)	\$	11,884,120	\$ 64,191,680	\$ 75,269,404

# STATEMENTS OF CASH FLOWS

For the years ended March 31,	 2014	2013
Operating activities:		
Change in net assets	\$ 8,224,011	\$ 11,360,342
Adjustments to reconcile change in net assets to net cash flows from operating activities:		
Net realized and unrealized gains	(6,624,935)	(4,431,710)
Depreciation	11,518	13,058
Changes in other operating assets and liabilities:		
Contributions receivable	(284,317)	(1,229,676)
Other assets	(3,702)	(90,988)
Payable to the Institution for program support	107,372	165,992
Accounts payable and accrued expenses	18,248	(5,829)
Amounts held in custody for others	8,170	(231,003)
Net operating activities	 1,456,365	5,550,186
Investing activities:		
Purchases of property and equipment	(1,743)	(567)
Purchases of investments	(13,234,340)	(9,408,347)
Proceeds from sales of investments	11,689,708	3,576,527
Net investing activities	(1,546,375)	(5,832,387)
Net change in cash	(90,010)	(282,201)
Cash - beginning	556,594	838,795
Cash - ending	\$ 466,584	\$ 556,594

#### 1. Summary of Significant Accounting Policies:

#### Organization and Purpose:

Chautauqua Foundation, Inc. (the Foundation) was established in 1937 to raise, invest and reinvest funds to support the mission of Chautauqua Institution (the Institution) to provide cultural, educational, religious and other programs to a large and diverse audience.

#### **Basis of Presentation:**

The Foundation reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Unrestricted net assets represent cumulative losses of investments on a fund by fund basis.

Temporarily restricted net assets may be spent when relevant stipulations are met.

Essentially all contributions are recorded as restricted since they are received with donor stipulations that limit their use. When a donor restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Permanently restricted net assets must be maintained in perpetuity. They are defined as follows:

- Specified funds use of income is specified by the donor to a specific purpose of the Institution.
- Unspecified funds use of income is unspecified as to purpose and may be used as the Institution determines.

#### Cash:

At various times, cash in financial institutions may exceed federally insured limits and subject the Foundation to concentrations of credit risk.

### Investments:

Investments in marketable securities are stated at fair value as determined by quoted prices in active markets. Alternative investments include investments in partnerships whose holdings consist primarily of funds of funds, and investments in limited partnerships that are reported at "estimated capital balances" determined by the investment managers.

To satisfy its long-term rate of return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation and current yield. The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

#### **Property and Equipment:**

Property and equipment is stated at fair market value at the date of donation or acquisition cost, net of accumulated depreciation. Depreciation is provided over estimated useful lives using the straight-line method.

#### **Spending From Permanently Restricted Endowment:**

The Foundation's spending policy for direct and indirect support to the Institution as well as for Foundation general and administrative expenses, applies to permanently restricted endowment funds. Eligible spending can range from 3% to 6.5% of the beginning of year market value of the Foundation's permanent endowment based on a formula.

#### Payable to the Institution for Program Support:

Program support payable to the Institution is for the benefit of the Institution and determined by mutual agreement between the Institution and the Foundation pursuant to the Foundation's spending policy guidelines.

#### Promises to Give:

Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows. The discounts on those amounts are computed using an interest rate applicable to the year in which the promise is received. Amortization of the discount is included in contributions revenue in the statements of activities. Conditional promises to give to the Foundation or the Institution are not recorded as revenue until such time as the conditions are substantially met, and totaled \$32,041,000 and \$26,463,000 at March 31, 2014 and 2013.

#### Tax Status:

The Foundation is a 501(c)(3) corporation exempt from income taxes under Section 501(a) of the Internal Revenue Code. The Foundation believes it is no longer subject to examination by Federal and State taxing authorities for years prior to 2011.

#### Use of Estimates:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

#### **Subsequent Events:**

The Foundation has evaluated events and transactions for potential recognition or disclosure through June 16, 2014, the date the financial statements were available to be issued.

# NOTES TO FINANCIAL STATEMENTS (CONT.)

#### Reclassifications:

The 2013 financial statements have been reclassified to conform with the presentation adopted for 2014.

#### 2. Contributions Receivable:

	2014	2013
Specified endowments	\$ 2,286,921	\$ 3,932,186
Unspecified endowments	12,884,820	11,644,222
	15,171,741	15,576,408
Less discount	6,846,886	7,535,870
	\$ 8,324,855	\$ 8,040,538

Contributions at March 31, 2014 are expected to be received over the periods shown below:

Less than one year	\$ 3,259,046
One through five years	1,124,188
Greater than five years	10,788,507
	\$ 15,171,741

Included in contributions receivable are various charitable remainder trusts. The present value of estimated future payments to the Foundation is calculated using a discounted rate and applicable mortality tables. Changes in the valuation of the agreements are reported as contributions revenue in the statements of activities.

#### 3. Investments:

		2014	2013
Marketable securities:			
Cash	\$ 2	2,847,938	\$ 3,773,500
Equities	43	3,006,309	37,408,858
Fixed income securities	11	,093,519	9,625,698
Alternative investments	20	),103,382	18,067,235
Other		320,020	326,310
	\$ 77	7,371,168	\$ 69,201,601

The underlying holdings within alternative investments include different types of sophisticated investment strategies with various liquidity restrictions. Liquidity for alternative investments is as follows as of March 31:

	2014	2013
Redeemable at calendar year		
end with 75 to 95 days notice	\$ 14,371,759	\$ 12,992,466
Illiquid with return of capital		
allowed at varying dates during		
the period 2016 through 2025	5,731,623	5,074,769
	\$ 20,103,382	\$ 18,067,235

The Foundation has committed capital of approximately \$13,980,000 to private equity alternative investments. The unfunded portion of the commitments total approximately \$5,037,000 as of March 31, 2014.

Investment management fees of \$587,312 and \$472,406 for 2014 and 2013 are recorded in the statements of activities as follows:

		2014	2013
Fees netted against interest and			
dividend income	\$	211,421	\$ 156,563
General and administrative exper	nse	375,891	315,843
	\$	587,312	\$ 472,406

#### 4. Property and equipment:

	2014	2013
Land	\$ 12,500	\$ 12,500
Building	152,275	152,275
Office equipment and furnishings	150,637	148,894
	315,412	313,669
Less accumulated depreciation	265,497	253,979
	\$ 49,915	\$ 59,690

#### 5. Distributions to the Institution:

Amounts payable for program support at March 31:

	2014	2013
Income and principal Income from prior periods	\$ 1,736,849 327,946	\$ 1,603,719 353,704
	\$ 2,064,795	\$ 1,957,423

The following amounts were recorded as program support to the Institution for the years ended March 31:

	2014	2013
Income from permanently restricted endowments Income and principal from temporarily restricted	\$ 1,679,775	\$ 1,476,843
gifts and other funds	143,000	126,876
	\$ 1,822,775	\$ 1,603,719

#### 6. Other Transactions with the Institution:

Pursuant to an agreement between the Foundation and the Institution, the Foundation reimburses the Institution regularly for various personnel and administrative expenses. Additionally, the Foundation was reimbursed \$350,000 in 2014 and 2013 by the Institution for development services the Foundation provided to the Institution. These amounts are included as a reduction of 2014 and 2013 development expenses in the accompanying statements of activities.

The Foundation guaranteed a promissory note payable by the Institution totaling \$1,053,819 at March 31, 2014. Amounts held by the Foundation on behalf of the Institution to help repay the note totaled \$765,379 and \$757,209 at March 31, 2014 and 2013.

#### 7. Net Assets:

At March 31, 2014 and 2013, the market value of certain endowment funds was \$149,276 and \$806,396 lower than the original gifted values due to investment experience. These amounts are reflected in the statements of financial position as negative unrestricted net assets.

Temporarily restricted net assets are comprised of income and gifts restricted for the following purposes:

	2014	2013
Gains - specified endowments	\$ 7,676,530	\$ 5,157,575
Gains - unspecified endowments	3,501,940	2,120,098
Temporarily restricted gifts	5,182,032	4,606,447
	\$ 16,360,502	\$ 11,884,120

Permanently restricted net assets have been restricted by donors to be maintained by the Foundation in perpetuity. The Foundation's Board has interpreted the New York State Prudent Management of Institutional Funds Act (NYPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of donor endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment made in accordance with the direction of a donor gift instrument at the time the accumulation is added to the fund.

Any remaining portion of donor restricted endowment funds not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by NYPMIFA. In accordance with NYPMIFA, the Foundation considers the following factors to appropriate or accumulate donor restricted endowment funds:

- Duration and preservation of the fund
- Purposes of the Foundation and the fund
- General economic conditions
- Possible effects of inflation and deflation
- Expected total return from income and appreciation of investments
- Other Foundation resources
- Where appropriate and circumstances would otherwise warrant, alternatives to expenditure of the endowment fund, giving due consideration to the effect that such alternatives may have on the Foundation
- Investment policy of the Foundation

Permanently restricted net assets are comprised of the following endowment gift categories:

	2014	2013
Specified endowments	\$ 40,461,782	\$ 39,815,669
Unspecified endowments	26,820,407	24,376,011
	\$ 67,282,189	\$ 64,191,680

#### 8. Retirement Plan:

The Foundation participates in a 403(b) retirement plan for substantially all employees, subject to plan conditions. The Foundation contributes 10% of the employee's gross pay each year. Funded contributions and costs totaled \$70,000 and \$72,000 for the years ended March 31, 2014 and 2013.

#### 9. Fair Value Measurements:

Investments in marketable securities are measured at fair value on a recurring basis on the statements of financial position. The fair value for marketable securities at March 31, 2014 and 2013 were determined based on quoted prices in active markets.

# INDEPENDENT AUDITORS' REPORT ON ADDITIONAL INFORMATION

The Board of Directors Chautauqua Foundation, Inc.

We have audited the financial statements of Chautaugua Foundation, Inc. as of and for the years ended March 31, 2014 and 2013 and have issued our report thereon dated June 16, 2014 which expressed an unmodified opinion on those financial statements. Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of expenses for the years ended March 31, 2014 and 2013 are presented for the purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Szmila & Melornick, LLO

June 16, 2014

For the years ended March 31,	2014	2013
General and administrative:		
Investment management Salaries and benefits Office Travel and hospitality Professional and consulting Equipment maintenance and repairs	\$ 375,891 231,103 8,001 25,975 32,389 20,981	\$ 315,843 230,511 10,263 23,505 27,626 14,981
Education	 1,434	1,989
	\$ 695,774	\$ 624,718
Support to the Institution: Chautauqua Fund	\$ 3,563,728	\$ 3,514,364
Program: Building, structures and grounds General operations Lectureship and CLSC Performing arts Religion Scholarship and youth	\$ 247,877 212,523 507,379 478,971 151,043 224,982	\$ 184,665 366,136 373,005 372,555 127,925 179,433
	\$ 1,822,775	\$ 1,603,719
Development: Salaries and benefits Promotion and communications Office Travel and hospitality Professional and consulting Equipment maintenance and repart Education Reimbursement by the Institution	\$ 855,886 103,715 42,488 127,083 39,033 21,379 5,587 (350,000)	\$ 828,969 51,222 79,410 114,163 23,609 19,502 6,435 (350,000)
	\$ 845,171	\$ 773,310
Total expenses	\$ 6,927,448	\$ 6,516,111



# ENDOWMENT FUNDS

# **UNSPECIFIED FUNDS**

\$25,352,304 Assets \$67,453 Current Year Distribution

\* Income and principal may be distributed

New funds are designated in orange.

Paul M. Alexander Fund \*

Dorothy L. Anderson Endowment for Chautauqua

Mary Apple Fund \*

Robert and Je'Anne Bargar Endowment

Zoe and Ken Barley Endowment

Beatrice B. Bates Fund

Julia M. Bates Fund

Nancy and Dick Bechtolt Fund

Thomas and Jane Becker Endowment

Bemus Fund for Chautauqua

Gordon Benn Fund

Alan J. and Mary Hough Blair Fund

Cora M. Blair Fund

The Erika Block Fund for Chautauqua \*

Martha Borowsky Endowment Fund

Bosland Family Fund

Boyle Family Fund

Barbara A. and Patrick James Brady III Endowment for

Chautauqua

Sara E. Bradley Endowment for Chautauqua

Barbara and William Branch Fund

Daniel and Wanita Bratton Endowment

Lillian Brink Endowment Fund

Gary M. and Willow R. Brost Endowment for Chautauqua

Henrietta T. Campbell Fund

Maxine M. Carleton Fund

Katharine J. Carnahan Endowment

Barbara P. and Howard E. Chadwick Fund

Genevieve Chaney Fund

Julia and William Clinger Fund

Marion and Eugene Cohen Fund

Ruth K. Collyer Endowment

Jack and Marcia Connolly Fund for Chautauqua

The Mildred K. Cooper Fund for Chautauqua \*

Helen and George L. Cornell Fund

Katharine and Robert W. Cornell Fund

Sarah A. Corns Fund

Martha S.H. Cowles Fund

Helen T. and Ralph E. Crockett Endowment

Laura and Brad Currie Endowment for Chautauqua

Elizabeth Danielson Fund

Dietrich Family Endowment at Chautauqua

Martha T. and Morgan O. Doolittle Fund

Lora Lee and Bob Duncan Endowment

Ann O. Edison Endowment \*

Albert C. Elser II Fund

Cordelia C. Ensign Fund

Helen C. Estabrook Fund

Agnes H. and Hal A. Fausnaugh Fund

Fetterolf Family Fund

George L. Follansbee, Jr. and Gay E. Didget Endowment for

Chautauqua

Gelb Family Endowment for Chautauqua

William R. and Betsy Callicott Goodell Endowment

Kathleen M. and Donald C. Greenhouse Endowment for

Chautauqua

Groninger Family Fund

Habenicht Family Fund

Felicia Grace Hall Fund

Tirzah H. Hall Fund

Sarah R. Hankey Fund for Chautauqua \*

Diana and Samuel Harbison Endowment

Heber R. Harper Fund

Lisa Heinz Endowment for Chautauqua

Dorothy S. and William F. Hill, II Endowment for Chautauqua

Holden Family Fund

Charles R. Hunter, Jr. Fund

Esther M. Huntoon Fund

Verna Jackson Memorial Endowment for Chautauqua

James Family Fund

Katherine King Karslake Fund

Ronald L. and Rosie C. Kilpatrick Endowment

Georgiana Bole King Endowment

The Lawrence G. Knecht Fund

**Knox Family Endowment** 

Konneker Fund

Mary E. Kuhns Fund

Velma Jean Laird Endowment

Oliver M. Langenberg Fund

Robert and Susan Laubach Endowment

LeClere Family Endowment

Elizabeth S. & Reginald A. Lenna Fund

Stella C. Logan Fund

William Charles Lortz Endowment

Sara M. and Robert S. Lucas Fund

Stan and Sara Lundine Fund

Lyndall Family Fund

Ann and Charles H. Lytle Endowment

Jeannette B. Mainwood Fund

Gerald and Dorothea Maloney Endowment

Clara Masik Endowment

Mary E. McCarn Fund \*

Mary Jane and Donald McClurg Endowment

Margaret C. Mercer Endowment

Richard H. Miller Fund

Dawson E. Charlotte B. Molyneaux Endowment

Jane C. Morgan Fund

Lewis W. & Katherine C. Morgan Fund

James R. Morris III Fund

The George E. and Susan Moran Murphy Family Fund

Robert B. and June A. Osburn Fund

Robert Pace Endowment Fund

Mary C. and James A. Pardo, Jr. Endowment for Chautauqua

William H. and Mary C. Park Fund

Mary Lou Cady Parlato Endowment for Chautauqua

Dorothy Payne Endowment Fund

Charles E. and Gladys W. Peirce Fund

Margaret Penn Fund

Sheila Penrose and Ernest Mahaffey Endowment for Chautauqua

Steven W. and Barbara P. Percy Endowment for Chautauqua

Helen Pickup-Hyman Fund

Mary Ellen Pindyck Fund

Sam and Petey Tinkham Price Family Fund

Mary Oram Reading Fund

Agnes H. Reigart Fund

Elaine Y. Rieser Endowment for Chautauqua

William Rittman Fund

Mary Ritts Endowment

Walter Roberts Fund

Doris H. Ruslink Fund \*

Harper G. and Blanche Billings Rusterholtz Fund

Herbert B. Sachse Fund \*

Newton B. Schott, Jr. and Antoinette L. LeQuire-Schott

Endowment

Barbara and John Schubert Endowment Fund

Dr. O. Peter Schumacher Fund

Emma O. and H. Parker Sharp Fund

Jane R. and Walter C. Shaw, Jr. Fund

Ralph C. Sheldon, Jr. Fund

Dorothy E. Shepherd Fund \*

Bert W. and Joanne R. Simons Endowment

George T. and Margaret D. Snyder Endowment for Chautauqua

Nancy Coburn Snyder Endowment Fund

Thomas H. and Joan Stevens Family Endowment for Chautaugua

Betty P. and J. Bruce Stromgren Fund \*

The Robert C. and Patricia D. Switzer Family Fund

Tate Family Fund

Eleanor M. Thomas Fund

The Susan and John Turben Foundation Endowment for

Chautauqua

Joseph & Elizabeth Verlie Endowment

Carl A. and Mary Louise Viehe Family Endowment

Nina and Norman Wain Family Endowment for Chautaugua

Evelyn Wargo Endowment

Nina T. Wensley Fund

Helen N. White Fund

Robert O. Wilder Family Fund

The Mary S. Wilsdon Fund for Chautaugua \*

Henry L. Wood Fund

John B. Yoder Endowment for Chautauqua

Robert and Virginia Young

The Deborah and Allen Zaretsky Fund

Stephen J. Zenczak and Patricia E. Feighan Endowment for

Chautauqua

General Endowment Fund



#### **AMPHITHEATER ENDOWMENT**

The Amphitheater is the heart of Chautauqua. It sits near the center of the grounds and is where we Chautauquans come together to explore issues, to worship and to witness the creative expression of artistic excellence. The development of the Amphitheater in 1892 and 1893 firmly demonstrates the optimism, dreams and commitment of our early leaders to the promise of Chautauqua and all it could be. Now it is time to revitalize this home to all Chautauquans.

While the rehabilitation of the Amphitheater will improve sight lines, accessibility, efficiency of use, capacity and the comfort of our program participants, the Amphitheater's endowment will ensure that the Institution can care and maintain the facility for another 100 years. Every Chautauquan can make a difference by joining those who have already established an endowment for the Amphitheater. During the Promise Campaign, the Foundation seeks to increase endowment for the Amphitheater by \$3,500,000.

# **SPECIFIED FUNDS**

\$49,009,238 Assets \$1,612,312 Current Year Distribution

New funds are designated in orange.

# PHYSICAL MAINTENANCE FUNDS

\$7,857,825 Assets \$247,876 Current Year Distribution

Buildings and Structures \$6,441,153 Assets \$203,704 Current Year Distribution

Amphitheater Endowment Fund

Bellinger Hall Maintenance Endowment

The Francis and Susan Bonsignore Youth Facilities Fund

Bratton Theater Endowment Fund

Carnahan-Jackson Endowment for Dance Studio Maintenance

Chautauqua Opera Guild Endowment for Connolly Residence Hall

Children's School Fund

The CLSC Class of 2000 Mosaic Fund

Mary E. Collier Memorial Fund

Connolly Residence Hall Endowment

Coyle Pavilion Fund

Crowder Family Foundation Fund for Youth

Department of Religion Physical Facilities Fund

Mina Miller Edison Fund

The Dorothy J. Forney Memorial Fund

Fowler-Kellogg Art Center Endowment

The Joseph and Anna Gartner Foundation Endowment for Bonnefoux-McBride Hall

Golf Course Maintenance and Growth Fund

The Seth A. and Helen F. Goodwin Fund to Maintain the Pier Building

Hagen-Wensley Guest House Endowment

Helen Heinz Sample Fund

Hitchcock Room Maintenance Fund

The Forest B. Irwin Fund for Bowling Green Maintenance

The Knox Fund for Youth Facilities

Elizabeth S. Lenna Hall Endowment Fund

The Helen Colvill Lincoln Fund to Maintain Lincoln Memorial Dormitory

The Massey Memorial Organ Fund

The McClure Shuffleboard Fund

McKnight Hall Maintenance Endowment

Kimberly and Robert Myers Dance Facilities Endowment

The Oliver Archives Center Endowment Fund

The I. Hale and Judy Oliver Fund for Bratton Theater

The Rait Family Fund

The Ann Simpson Rice Youth Fund

School of Music Facilities Endowment

The Sharpe/Trefts Memorial Fund

Strohl Center Endowment

The Susan and John Turben Fund for Bratton Theater

The Sybil and Stuart Willen Fund for Bratton Theater

Youth Facilities Fund

# Specific Gardens and Parks \$916,033 Assets \$32,431 Current Year Distribution

The Reid B. Babcox Memorial Garden Terrace Endowment

The Bell/Ritts Garden Fund

The Bishop's Garden Fund

Selina W. Braham Memorial Garden Fund

Judge W. Walter Braham Garden Fund

Dr. Daniel and Wanita Bratton Garden Fund

The Henrietta T. Campbell Garden Fund

Carnahan-Jackson Memorial Garden Fund

The Carothers Family Garden Fund

The Kirk David Casto Memorial Garden Fund

Jean Chadwick Memorial Garden Fund

The CLSC Class of 1982 Helen W. Giacobine Garden Fund

Connolly Family Gardens and Fountains Endowment

The Cornell Garden Fund

DeeDee's Garden Endowment

The Ehrenreich Family Fund

The Fausnaugh Family Garden Fund

Peggy Foley Memorial Garden Fund

The Jean Rice Goodell Garden Fund

The Robert Y. Gromet Family Garden Fund

The Mary Kimball Haker Memorial Garden Endowment Fund

The Eleanor McKnight Haupt Fund

The Holden Garden Fund

Patricia K. Ives Memorial Beautification Fund

Henrietta Ord Jones Memorial Fund

The JoAnn Jubell Memorial Fund

The Judson Park Fund

Joan Lincoln Garden Fund

The Wilfred B. McCune Memorial Garden Fund

Mary Louise Molyneaux Garden Fund

Penneys Garden Endowment

Ride/Savage Memorial Garden Fund

The Michael M. Ross Garden Fund

The Mme. Shao Fang Sheng Garden Fund

Toni Sterman Memorial Garden

The Stephen Toms Garden Fund

The Dr. Alan Winkelstein Garden Fund

The Roy and Dorothy Wissel Garden Fund

The Frank Lloyd Wright Garden Fund

The Frank Lloyd Wright School of Architecture and Taliesin

Fellowship Garden Fund

# General Grounds And Gardens \$500,639 Assets \$11,741 Current Year Distribution

D.A.R. Flag Fund

Garden Beautification Fund

Louise Marshall Lincoln Memorial Garden Fund

The Constance Lincoln Newbury Memorial Garden Fund

The Walter C. Shaw, Jr. Family Tree Fund

Tree Fund

# **EDUCATION & YOUTH FUNDS**

\$10,832,257 Assets

\$337,109 Current Year Distribution

Lectureships

\$8,342,329 Assets

\$259,953 Current Year Distribution

10:45 Lecture Platform Endowment

Malcolm Anderson Lecture Fund

The Sondra R. and R. Quintus Anderson Lectureship

Helen S. and Merrill L. Bank Lectureship

David and Wendy Barensfeld Lectureship Fund

The Crawford N. and May Sellstrom Bargar Lectureship in

**Business and Economics** 

Robert S. Bargar Memorial Lectureship

The Arnold and Jill Bellowe Lectureship

Berglund-Weiss Lectureship Fund

June and Albert Bonyor Lectureship Fund

Dr. Edwin Prince Booth Memorial Lectureship Fund

The Boyle Family Lectureship Fund

Selina and Walter Braham Lectureship

The Richard Newman Campen "Chautauqua Impressions" Fund

Carnahan-Jackson Lectureship

Chautaugua Fellows Fund

William and Julia Clinger Lectureship

Beverly and Bruce Conner Endowment for Education

The Joseph H. DeFrees Memorial Lecture

The Edith B. and Arthur E. Earley Lectureship

The Foglesong Family Lectureship Fund

The Chip and Gail Gamble Lecture Endowment





#### **CONNOLLY FAMILY ENDOWMENTS**

Jack Connolly grew up just south of the grounds. He attended Chautauqua Central School and was a Boys' and Girls' Club waterfront counselor as a teenager. After graduating from Harvard College and Harvard Business School, Connolly spent 18 years in the consumer goods industry. He was a trustee of the Institution from 1990 to 1998, Co-Chair of the Chautauqua Fund from 2002 to 2006 with his late wife, Marcia, and has served as a Chautauqua Foundation Director since 2003.

For Connolly, supporting Chautauqua means ensuring its sustainability both in the treatment of the grounds and financially. His generosity over the years has created a number of endowments that support various elements of the Chautauqua experience including: opera, the School of Music, a family garden, unspecified endowment, and an endowment for the ongoing care and maintenance of Connolly Residence Hall which was renovated in 2009 in memory of Marcia and provides housing for members of the Opera Company. Jack's most recent commitment of an unrestricted bequest comes in addition to the IRA he has signed over to Chautauqua.

Barbara A. Georgescu Lectureship Endowment

The Charles Ellsworth Goodell Lectureship in Government and Public Affairs

The Susan Hirt Hagen Lectures Fund

The Thomas L. Hagner and Linda Ulrich-Hagner Lectureship Fund

The Dr. Robert R. Hesse Lectureship

The Higie Family Lectureship

The Robert Jacobs Memorial Lectureship Fund

Richard W. and Jeannette D. Kahlenberg Lectureship Fund

The Kevin and Joan Keogh Family Fund

Barbara and Herb Keyser Fund

Donald West King, Sr. and Francis Lila Lee King Lectureship

The Oliver and Mary Langenberg Lectureship

The Reginald and Elizabeth Lenna Lectureship in Business and Economics

The Helen C. Lincoln Fund for International Programming

The Louise Roblee McCarthy Memorial Lectureship

McCredie Family Fund

National Endowment for the Humanities Fund

Joseph A. Neubauer Lectureship in Science

Margaret Miller Newman Lectureship Fund

Kathryn Sisson Phillips Memorial Lectureship Fund

The Richard and Emily Smucker Endowment Fund

The Frank G. Sterritte Memorial Lectureship

The Ethel Paris and Theodore Albert Viehe Lectureship

The Dorothy M. Wissel Lectureship

# Literary Arts \$1,392,006 Assets \$46,134 Current Year Distribution

The Baird-Fuller Memorial Fund

Caroline Roberts Barnum and Julianne Barnum Follansbee Fund

The Alice M. Bentley CLSC Memorial Fund

John H. Bliss Memorial Fund

Lowell & Frances Hyams Brentano Library Fund

Chautauqua Literary Arts Endowment

Chautauqua Prize Endowment Fund

C.L.S.C. Class of 1940 Endowment Fund

C.L.S.C. Class of 1948 Endowment Fund

Court Family Endowment for the Literary Arts

The Louise Shaw Van Kirk Dill Fund

The Paul and Mary Jean Irion Endowment

The Mary Anne and John Morefield Endowment for the

Enhancement of Poetry

The Bess Sheppard Morrison CLSC Fund

William A. Morrow Fund

Gail Anne Clement Olson Fund

The Martha and Scott Reading Fund

Grace Tongren Ross Fund for Smith Memorial Library Smith Memorial Library Fund

# Youth Activities \$570,420 Assets \$18,120 Current Year Distribution

Ward T. Bower Youth Activities Memorial Elizabeth Elser Doolittle Fund for Youth The Gelb Family Endowment Fund

Gelb Family Endowment

Cyril T. M. Hough and Lt. C. Randall Hough, USMC Memorial Fund

The Katie Howard Memorial Fund

The Popp Family Fund

Paul L. Sample Memorial Fund

Andrew and Donna Sorensen Youth Activities Center Endowment

The Laurence and Maria Wagner Family Fund

Youth Activities Fund

Other \$527,502 Assets \$12,902 Current Year Distribution

Emily and Richard Smucker Directorship for Education

# FINE & PERFORMING ARTS FUNDS

\$14,154,690 Assets \$478,971 Current Year Distribution

# General \$2,775,631 Assets \$99,404 Current Year Distribution

The John T. and Katherine G. Bailey Family Fund

The Boyle Family Fund for the Performing Arts

Emily and John Corry Endowment for the Performing Arts

The Barbara Baldwin DeFrees Fund for the Performing Arts

The Edith B. and Arthur E. Earley Fund for the Performing Arts

The Endowment Fund for the Performing Arts

The Lenna Fund for the Performing Arts

The Helen Cooper Mercer Fund for Performing Arts

National Endowment for the Arts Fund

The Rittman Family Fund for Performing Arts

The Julia and Ralph C. Sheldon, Jr. Fund for the Performing Arts

# Opera \$4,206,910 Assets \$123,232 Current Year Distribution

A. Chace & Josephine B. Anderson Opera Endowment Fund John E. Anderson Opera Endowment

The Peggy and Andy Anderson Family Fund for Opera

The Cynthia Auerbach Fund for Opera

Bemus Endowment for Opera

Anne and John Burden Opera Fund

Chautauqua Opera Endowment Fund

The Chautauqua Opera Guild Endowment

Thomas and Kathleen Clingan Fund for Opera

The Connolly Family Fund For Opera

The John A. and Emily McKnight Corry Opera Fund

The Barbara Baldwin DeFrees Opera Fund

The Walter F. Ferchen Opera Fund

The Eleanor B. Franks Fund for the Opera

The James and Elisabeth Groninger Fund for Opera

The Jane A. Gross Opera Endowment

The Kay Frantz Israel Fund for Opera

The Mildred Lesenger Fund for Opera

The Kay H. Logan Opera Fund

The Annette Pickens Malvin Memorial Fund for Opera

The Christopher and Susan Martin Opera Fund

The Margaret Clark Mercer Fund for Opera

The Ralph E. Miller and Paul E. Cawein Fund for Opera

The Steve Z. and Mary G. Mitchell Family Fund

The Reverend Lloyd V. Moffett Opera Endowment Fund

The Robert G. and Lillian Vitanza Ney Family Opera Fund

The Joseph A. and Anne T. Prezio Opera Endowment Fund

The Richards Family Opera Fund

The Molly Rinehart Fund for Opera

The Wadsworth Fund

Charles and Lois Weaver Fund for Opera

Dr. Fred R. Whaley and Helen A. Whaley Fund for Opera

The Robert and Virginia Young Opera Fund

Zemsky Endowment For Opera

# Symphony \$3,802,205 Assets \$142.594 Current Year Distribution

Clement and Karen Arrison Endowment for Classical Violin

Maggie Bella Symphony Orchestra Endowment Fund

The Boyle Family Fund for the Chautauqua Symphony Orchestra

The Mary Peterson Chalfant Fund for the Chautauqua Symphony Orchestra

Chautauqua Symphony Orchestra Endowment Fund

The Carl and Lee Chaverin Fund

William D. Kuhns Fund for General Music Purposes of

Chautauqua Institution

The Jim and Lynn Levinson Fund for the Chautauqua Symphony Orchestra

Helen T. Logan Fund for the Chautauqua Symphony Orchestra Mr. & Mrs. Sam A. Miller and Mr. & Mrs. Edward S. Babcox Memorial Fund





# CHAUTAUQUA CLERGY LEADERSHIP PROGRAM

Chautauqua's Department of Religion has been awarded a \$500,000 grant from the Lilly Endowment to launch a new leadership development program for Christian clergy who have five to ten years experience in ministry. Chautauqua's decade of experience with the New Clergy Program, which has been sustained through the generosity of the Robertson Foundation and others, garnered the attention of the Lilly Endowment and made this new program possible.

Fifteen pastors will be selected to participate in six seminar sessions to be conducted at Chautauqua over two years, involving two immersion weeks during Chautauqua's regular season, and four mid-week retreats off-season. Digitally mediated study and discussions will also take place between seminars. According to the terms of the grant, the program is designed to create "a network of demographically, ecumenically and theologically diverse, early-career clergy who envision themselves as 'public pastors,' responsible to their local congregations while also exercising leadership in their larger communities."

The seminars will focus on the skills and knowledge needed for pastors who want to have an impact on local public policy and the welfare of the broader communities in which their congregations operate. The curriculum will be built, in part, on the theme weeks at Chautauqua during which the clergy will be on the grounds.

The Mischakoff/Taylor Concertmaster Chair Fund Margaret Miller Newman Fund for the Chautauqua Symphony Orchestra

The David B. and Barbara Barrett Orr Music Fund

The Reinberger Fund for the Performing Arts

The Gertrude Aldredge Shelburne Fund

The Dr. James and Mary Anne Evans Singleton Fund for the Chautauqua Symphony Orchestra

Symphony Patron Endowment Fund for the Chautauqua Symphony Orchestra

The Trustees' Fund for the Chautauqua Symphony Orchestra

The Wilder Family Fund for the Chautauqua Symphony Orchestra

Nora J. Williams Symphony Fund

Dent and Joan Williamson Fund for the Chautauqua Symphony Orchestra

# Theater \$486,313 Assets \$12,612 Current Year Distribution

The Arnold and Jill Bellowe Fund for Theater

The Nancy E. Brewer Fund for Theater

Chautaugua Theater Fund

The Crockett Family Fund for Theater

The Agnes H. and Hal A. Fausnaugh Fund for Theater Programming

The Joel and Barbara Jacob and M. Jacob and Sons

Fund for Theater

Helen Moe Fund for Theater

The Florence and Cynthia Norton Fund for Theater

The Phoebe Wagner Ott Theater Fund

# Dance \$1,149,011 Assets \$40,120 Current Year Distribution

The Paul and Toni Branch Fund for Dance Carnahan-Jackson Dance Chair Endowment The Carnahan-Jackson Dance Endowment Moore Fund for Dance

# Visual Arts \$1,734,620 Assets \$61,009 Current Year Distribution

Je'Anne Griffin Bargar Endowment for Visual Arts The Chautauqua Art Association, Inc. Visual Arts Fund

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Chip and Gail Gamble Visual Arts Endowment
Joan and David Lincoln Ceramics Endowment
Florence H. Norton and Cynthia Norton Visual Arts Endowment
VACI Gallery Director Endowment

# **RELIGION FUNDS**

\$4,645,104 Assets \$151,044 Current Year Distribution

#### General

\$1,387,656 Assets

#### \$49,169 Current Year Distribution

Campbell Department of Religion Fund

Eleanor B. Daugherty Fund

Department of Religion Fund

Department of Religion Leadership Fund

Carrell Leiper Hall Memorial Fund in Honor of Dr. Henry Smith

Lois Raynow Department of Religion Fund

The Waasdorp Fund for Religious Initiatives

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\$874,633 Assets

# \$31,784 Current Year Distribution

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## \$38,586 Current Year Distribution

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\$31,505 Current Year Distribution

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# INCLUSIVE



# FUND FOR THE EXPLORATION OF WORLD RELIGIONS AND SPIRITUAL PRACTICES

Subagh Singh Khalsa and Subagh Kaur Winkelstern established the Fund for the Exploration of World Religions of Spiritual Practices to support experiential programs and spiritual practices of various kinds, as taught within the world's religious traditions. Khalsa is the founder of the Mystic Heart Program, a Department of Religion initiative aimed at teaching Chautauquans meditation techniques from various world faiths and traditions. The fund will leave room for the Mystic Heart Program to evolve and grow and allow for additional programs to be created in the future. The purpose of the fund reflects the goals and values of the Subaghs. They hope that by creating the fund a seed has been planted and that others involved in spiritual practice will help it to sprout.

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\$6,242,881 Assets \$208,930 Current Year Distribution

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#### **JOYCE AND BOB TATE**

Joyce and Bob Tate didn't make Chautauqua their summer home until later in life, but when they did, they embraced almost every aspect of the Institution. They attended lectures, the symphony, and musical events, but they especially enjoyed the theater, activities of the Women's Club, Bird Tree and Garden Club, and were also members of the Unitarian Universalist Fellowship. They enjoyed socializing with friends on the grounds and also with friends they brought to Chautauqua from Sarasota, Florida, their permanent residence.

In 2012, the couple knew their summers at Chautauqua were limited, and decided to make a gift of their home to Chautauqua. The Chautauqua Foundation sold the home and its contents in 2013 and the proceeds were distributed to the Chautauqua Foundation, with a provision for the Women's Club and the Unitarian Universalist Fellowship to each receive a portion. The Tates had determined that their gift would establish two separate endowment funds: one unrestricted and the other for performing arts and maintenance of the Amphitheater.

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Cynthia C. and Terry R. White Caroline Levasseur and Heather Whitehouse Dr. Jeanne Wiebenga Mark Williams Dent and Joan Williamson Jane Foster and Arthur Willson Mrs. Jean Wilson Lou B. Wineman Subagh Kaur and Subagh Khalsa Winkelstern Sally L. Wissel Caroline Young Robert and Donna Zellers Patricia Feighan and Stephen Zenczak Barbara Zuegel

# OFFICERS, DIRECTORS AND STAFF

Directors Term E.	xpires
John E. Anderson of Lakewood, New York - 5, 7	2016
Thomas M. Becker of Lakewood, New York - 3	ii
Cathy Bonner of Austin, Texas - 2, 4	2017
Gary M. Brost of Buffalo, New York - 1, 3, 5	2016
Chair, Audit Committee	
Andrew L. Camden of Grosse Pointe, Michigan - 5, 6	2017
John S. Connolly, Jr. of Boynton Beach, Florida - 3, 6, 7	2014
Chair, Personnel Committee	
Laura P. Currie of Nashville, Tennessee - 2, 4, 6	2014 i
Lauren Rich Fine of Shaker Heights, Ohio - 3, 5, 7	2016
Chair, Investment Committee	
Karen J. Goodell of New York, New York - 2, 3, 6	2017
Chair, Nominating & Governance Committee	
William R. Goodell of Bronxville, New York - 4, 5	2014
James G. Groninger of Richmond, Virginia - 1, 5	2014 i
Thomas B. Hagen of Erie, Pennsylvania - 1, 6	2017
William M. James of New York, New York - 2, 4	2016
John S. Kobacker of Gahanna, Ohio - 4	2015
Christopher H. Lytle of New York, New York - 2, 5	2014
Susan Moran Murphy of Bloomfield Hills, Michigan - 1, 6	2014
Steven W. Percy of Akron, Ohio - ex officio - 1, 2, 4, 5, 6, 7	2015
Chair, Executive Committee	
Chair, Board of Directors	
George T. Snyder of Pittsburgh, Pennsylvania - 4, 7	2017
Stephen J. Zenczak of Gates Mills, Ohio - 3, 4, 7	2015
Chair, Finance Committee	

1 - Audit Committee	5 - Investment Committee
2 - Development Council	6 - Nominating & Governance
3 - Executive Committee	Committee
4 - Finance Committee	7 - Personnel Committee

<sup>&</sup>lt;sup>i</sup>Coincides with term on the Chautauqua Institution's Board of Trustees ii Coincides with term as President of Chautauqua Institution

#### **Officers**

Steven W. Percy • Chairman

John S. Connolly, Jr. • Vice Chairman

George L. Follansbee, Jr. • Chief Executive Officer

Deborah E. Moore, CPA • Treasurer & Chief Financial Officer

Linda Jordan Loomis • Corporate Secretary

#### Staff

Chris J. Baglia • Gift Administrator
Karen Blozie • Director of Gift Planning
Jacqueline A. Chagnon • Stewardship & Donor Relations
Tina E. Downey • Director of the Chautauqua Fund
George L. Follansbee, Jr. • Chief Executive Officer
Linda Jordan Loomis • Corporate Secretary
Deborah E. Moore, CPA • Chief Financial Officer
Megan E. Sorenson • Assistant Director of the Chautauqua Fund
Linda G. Steckley • Senior Major Gifts Officer
Nicole K. Szydlo • Research Associate

#### **Former Directors and Terms of Service**

Wilson C. Price - May 1937 to August 1962 Mrs. E.J. Bellinger - August 1937 to October 1963 Mrs. L. D. Boal - August 1937 to August 1955 Samuel M. Hazlett - August 1937 to July 1956 James H. Matthews - August 1937 to 1939 Walter Roberts - August 1937 to March 1959 David L. Starr - August 1937 to 1951 Mrs. Livingston Hunter - August 1939 to 1942 Mrs. Dorothy Smith - August 1943 to 1950 Walter F. Rittman - August 1950 to September 1954 Harold F. Reed - August 1951 to August 1971 Mrs. Walter F. Rittman - August 1955 to January 1964 Paul N. Anderson - August 1955 to August 1965 Walter C. Shaw, Jr. - August 1956 to August 1974 John D. Hamilton - July 1959 to August 1971 Samuel P. Price, Sr. - August 1962 to August 1995 Mrs. Dorothy W. Cook - August 1964 to August 1987 Lewis W. Morgan - August 1964 to August 1990 Nancy Miller Arnn - August 1965 to August 1989 Richard H. Miller - August 1971 to August 1996 J. Donald Patton - August 1971 to August 1984 Howard G. Gibbs - August 1974 to August 1990 Oscar E. Remick - September 1975 to December 1976 Robert S. Bargar - August 1976 to August 1994 Mrs. Mary B. McDowell - August 1976 to August 1982 John S. Rogers - August 1976 to August 1986 David H. Carnahan - August 1976 to January 2000 George L. Cornell - August 1976 to August 2001 Joseph A. Neubauer - August 1977 to November 1983 Robert R. Hesse - January 1978 to November 1983 Richard L. Bechtolt - August 1982 to July 2006 Daniel L. Bratton - December 1983 to December 2000

Edward P. Boyle - August 1984 to August 1994 Frank E. McElree, Jr. - August 1984 to August 1996 H. David Faust - August 1986 to June 1988 Mary Frances Cram - August 1987 to August 1993 Robert B. Osburn - August 1989 to August 1996 Harold F. Reed, Jr. - August 1989 to August 2001 Eugene S. Cohen - August 1990 to August 1998 George L. Follansbee, Jr. - August 1990 to March 2004 Hal A. Fausnaugh - April 1990 to August 1994 R. Quintus Anderson - April 1991 to August 1995 William F. Hill, II - April 1991 to August 2005 Patricia Goldman - August 1992 to August 2003 Marilyn G. Levinson - August 1992 to August 2000 William H. Park - August 1993 to August 2005 William G. Karslake - August 1994 to August 1995 Thomas R. Bromeley - August 1995 to June 2001 vic gelb - August 1995 to August 2011 Selina P. Johnson - August 1996 to August 2008 Wilfred R. Konneker - January 1996 to August 2006 Lowell K. Strohl - August 1996 to February 2010 Miriam S. Reading - January 1997 to August 2006 Martin Coyle - August 2000 to November 2003 Wendy Cohen - August 2001 to May 2011 Scott McVay - January 2001 to December 2003 Allen Short - August 2001 to August 2005 Fred C. Gregory - August 2004 to August 2008 John W. Burden, III - August 2005 to October 2007 Kathryn J. Lincoln - August 2005 to December 2011 I. Hale Oliver - August 2005 to August 2013 George T. Snyder - August 2006 to August 2007 John A. Corry - January 2008 to August 2013 Charlotte A. Fowler - August 2008 to December 2012

#### **Former Board Leadership**

Walter Roberts August 1937 to August 1957

August 1957 to August 1967

Harold F. Reed

John D. Hamilton August 1967 to August 1971

Richard H. Miller August 1971 to August 1996 William F. Hill, II August 1996 to August 2002

Lowell K. Strohl August 2002 to August 2008

2015 Annual Membership Meeting Saturday, August 22 • 9 a.m.



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www.chautauquafoundation.org