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Dear Friends:

You did it! You exceeded the original goal for the Promise Campaign by more than $5 million. Nearly 7,000 contributors—individuals, families, foundations, and partners—brought Chautauqua beyond the finish line in the single largest campaign in the Institution’s long history. Our final total of $103.5 million is a signature testament to the generosity of this community and our shared belief in Chautauqua’s Promise.

When we began this endeavor in 2011—bolstered by the Board of Trustees’ careful analysis and with input from dozens of study groups who tackled the task of assessment and visioning for the future—we could not have anticipated the unprecedented support that would follow. Chautauquans demonstrated their passion for improving the natural environment, preserving and protecting our historic structures, building programmatic strength, and supporting the nurture and training of our gifted arts students. We endowed leadership positions, carried the Chautauqua Fund to record levels in support of annual operations, and profoundly increased our endowments. The Amphitheater project, the largest undertaking in the Institution’s history, also yielded the largest single gift ever received—$15 million.

Of course, meeting these goals has required hard work and an investment in building relationships. Promise Campaign volunteers met with the community to share the objectives of the campaign, helping individuals and families determine their investment priorities in the future of Chautauqua. Geof Follansbee, CEO of the Chautauqua Foundation, and his staff worked side-by-side with volunteers, leadership, and the community throughout the campaign. We are grateful to him and his team for helping the Institution reach new heights in philanthropy.

We also acknowledge, with deep appreciation, the contributions and leadership of President Tom Becker, who concluded more than 30 years of service to the Institution with this unparalleled success. Our gratitude to him cannot be understated.

We know we speak for both the Institution Trustees and the Foundation Directors in expressing our deepest thanks to all of you who have invested in the Promise of Chautauqua. As we commence the 2017 season, let us be mindful of our extraordinary good fortune to be associated with this historic institution and to celebrate together the fundamental values in which we have invested ourselves: civility, engagement, innovation, inclusion and sustainability.

Sincerely,

George Snyder
Promise Campaign Co-Chair

Steve Percy
Promise Campaign Co-Chair
CAMPAIGN OBJECTIVES AND SUPPORT, BY AREA

Dollars Raised: $103,478,662

- **Endowment for Public Spaces**: 2.2%
- **Initiatives for the Environment**: 4.5%
- **Facility Improvements**: .9%
- **Unspecified Endowment**: 11.4%
- **Chautauqua Fund**: 21.3%
- **Staff and Faculty Chairs**: 1.9%
- **Bellinger Hall**: <.1%
- **Endowed Scholarships**: 2.3%
- **Hagen Wensley House**: 2.8%
- **Amphitheater**: 38.5%
- **Program Enhancement and Innovation**: 14.2%

**LEADERSHIP**

- **Staff and Faculty Chairs**
  - $2,500,000 goal
  - $2,000,000 raised
  - 4 donors

**THE GROUNDS**

- **Endowment for Public Spaces**
  - $1,250,000 goal
  - $2,272,033 raised
  - 100 donors

- **Initiatives for the Environment**
  - $4,500,000 goal
  - $4,641,068 raised
  - 176 donors

- **Facility Improvements**
  - $500,000 goal
  - $948,000 raised
  - 14 donors

**KEEPING THE PROMISE**

- **Unspecified Endowment**
  - $15,650,000 goal
  - $11,795,548 raised
  - 590 donors

- **Chautauqua Fund**
  - $22,000,000 goal
  - $22,014,196 raised
  - 5,868 donors
Donor Participation: 6,965

- Bellinger Hall: <.1%
- Endowed Scholarships: 3.7%
- Hagen Wensley House: <.1%
- Amphitheater: 2.7%
- Program Enhancement and Innovation: 11.9%
- Bellinger Hall: $5,500,000 goal, $56,200 raised, 4 donors
- Endowed Scholarships: $2,000,000 goal, $2,362,059 raised, 302 donors
- Hagen Wensley House: $2,800,000 goal, $2,868,981 raised, 3 donors
- Amphitheater: $33,500,000 goal, $39,873,831 raised, 220 donors
- Program Enhancement and Innovation: $8,000,000 goal, $14,646,746 raised, 984 donors

THE EXPERIENCE

- Unspecified Endowment: 7.1%
- Staff and Faculty Chairs: <.1%
- Endowment for Public Spaces: 1.2%
- Initiatives for the Environment: 2.1%
- Facility Improvements: 2%
- Chautauqua Fund: 71%

TOTAL

- Promise Campaign: $98,200,000 goal, $103,478,662 raised, 6,965 unique supporters
Deferred giving of $18,272,457 during the Promise Campaign represents dollars raised that will someday be added to Chautauqua’s permanent endowment. By deferred, it means the gifts will be realized, in most cases, at an undetermined future date. These gifts represent a donor’s written intention to provide a gift from their estate or by earmarking some other asset to be left to Chautauqua. A deferred gift is to be distinguished from an outright gift of cash to the Promise Campaign made during the donor’s lifetime. Outright gifts are pledged to be paid over a certain number of years—and typically within no more than five years, although the time frames vary.

Endowments funds represent dollars held and invested by the Chautauqua Foundation. From these funds, the Foundation currently pays approximately 4% in annual support to the Institution. If the deferred gifts were all immediately available, it would translate to approximately $730,000 in additional annual support, in perpetuity, to Chautauqua.

Deferred Giving

$18,272,457
Deferred Planned Gifts

+ $85,206,204
Outright Gifts

$103,478,662
Total Gifts Raised
Total Giving by Type

Generous philanthropy takes many forms at Chautauqua, and is unique to each person inspired to give. There are three categories of giving: the annual Chautauqua Fund, endowment, and capital projects and other programs.

All Chautauqua Fund gifts are used in the annual operating budget of the Institution to support the full range of programming Chautauqua offers. These funds underpin budgeted activities, and are transferred in their entirety to the Institution each calendar year.

Capital and other gifts primarily support the renovation or construction of facilities and also supplement the operating budget for extraordinary program initiatives.

Gifts to the endowment are made to the Foundation and transferred to the Institution according to the spending policy for the permanent endowment and the terms of the gift. Endowments are managed within the Foundation’s fiscal year, and a full report of activities can be found in the Foundation’s annual report, published every August and available online at ciweb.org/downloads.

Comparison to Prior Campaigns

DECEMBER 31, 2016

11 average number of years Promise Campaign donors have been giving

95% of contributors were individuals or families

- Number of Donors
- Goal
- Dollars Raised

Comparison to Prior Campaigns

| Campaign       | Dollars Raised | Donors | Average Giving
<table>
<thead>
<tr>
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<td>Challenge</td>
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</tr>
</tbody>
</table>
PROMISE CAMPAIGN PARTICIPATION

By State

48 STATES AND 13 FOREIGN COUNTRIES ARE REPRESENTED BY DONORS

By Country/Territory

Australia  Belgium  Canada  China  England  France

Germany  Israel  Mexico  Sweden  Switzerland  United Kingdom  U.S. Virgin Islands
Thank you! We extend our deepest gratitude to all those who have advocated on behalf of Chautauqua over the course of the Promise Campaign. Your leadership, faith, persistence, love and care are appreciated more than you could ever know.

**Promise Campaign Co-Chairs**
Steve Percy
George Snyder

**Campaign Cabinet**
Jim Brady
Laura Currie
Sylvia Faust
Karen Goodell
Bill James
Bob Jeffrey
Jesse Marion
Jack McCredie
Jason Phillips
Lydia Strohl

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Stacey Berger
Mary Helen Boyle
Christine Brueschke
Andrew Camden
Diane Carlson
Kathy Clingan
Roger Conner
Jack Connolly
Brad Currie
Roger Doebke
Sylvia Faust
Scott Fine
Bill Freyde
Chip Gamble
Betsy Goodell
Craig Greene
Don Greenhouse
Bonnie Gwin
Betty Halford
Travis Halford
Izumi Hara
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Nancy Kyler
Susan Laubach
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Bob Metzgar
Laura Miller *
Cathy Milos
John Milos
Sue Murphy

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Georgia Court
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Char Fowler
vic gelb
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Robert Alco
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John Anderson
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Virgil Applequist
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Louise Bakewell
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Nancy Gay Bargar
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Nancy Bechtolt
Arnie Bellowe
Jill Bellowe
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Evie Berger
Stacey Berger
Mary Blair
Cathy Bonner
JoAnn Borg
Caroline Borrow
Mitts Borrow
Dave Bower
Diana Bower
Mary Helen Boyle
Barbara Brady
Jim Brady
Jim Braham
Persephone Braham
Marilyn Brennan
Gary Brost
Christine Brueschke
Norma Jean Bueschen
Tony Bueschen
Carolyn Byham
Andrew Camden
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Kathy Clingan
Helen Cochrane
Wendy Cohen
Becky Colburn
Angela Coleman
Roger Conner
Jack Connolly
Katie Cooke
Kevin Cooke
Bill Cooper
Thelma Cooper
Ira Cooperman
Bill Cornell
John Corry *
Josette Cromey
Barbara Cummings
John Cummings
Courtney Curatolo
Bill Currin
Debbie Currin
Jim Dakin
Karen Dakin
Jan Friend-Davis
Larry Davis *
Kelly Dawson
Laura Dawson

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Jim Brady
Christine Brueschke
Hugh Butler
Carolyn Byham

**VOLUNTEERS**

Germany
Israel
Mexico
Sweden
Switzerland
United Kingdom
U.S. Virgin Islands
Chautauqua Fund Volunteers

Chautauqua Fund Volunteers continued

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Elmore DeMott
Miles DeMott
Becky Denton
Charles Denton
Russ Dietrich
Erica DiMambro
Roger Doebke
Rod Drake
Debra Eck
Marv Eimiller
Dudley Ericson
Lauren Rich Fine
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Henry Foltz
Jane Foster
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Gail Gamble
vic gelb
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Susan Grelick
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Elisabeth Groninger
Jim Groninger
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Fred Habenicht
Betty Halford
Travis Halford
Sharon Hamilton
Mark Hanson
Walter Harf
Ed Harmon *
Ellen Harmon
Jennifer Haughton
John Haughton
Elie McKnight Haupt
Jane Hauser
Mary Stroh Henderson
Marc Hersh
Bill Higie
Pauline Higie
Bill Hill

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Lyle Himebaugh
Steve Holt
Alice Hood
Bob Hopper
Anne Hoyt Scavone
Jay Hudson
Pat Hudson
Frank Hynds
Norma Ingram
Bryce Ireland
Ruth Irwin
Bob Ivers
Mary Ellen Ivers
Barbara Jacob
Bill James
Jamie Jamison
Jim Jamison
Dyeann Jordan
Henry Jordan
Jeannette Kahlenberg
Bill Karslake
Joel Keefer
Kyle Keogh
Herb Keyser
Ron Kilpatrick
Audrey Kobitz
Kenny Kobitz
Susie Kuhn
Jim Kullberg
Judy Kullberg
Nancy Kyler
Rodney Lay
Louanne Lind
Todd Lind
Fred Livingstone
John Lloyd
Sheri Lockwood
Carol Lorenz
Carolyn Lowstuter
Clyde Lowstuter
Jeff Lutz
Brian Lydic
Betty Lyons
Sid Lyons
Holly Mak
Gratia Maley
Alison Marthinsen
Dianne Martin
Paula Mason
Roy Mason
Bruce Matthews
Candy Maxwell
Scott Maxwell
Sharon McClymonds
Mike McCoy
Jack McCredie
Yvonne McCredie
Susan McKee
Jack McKibbin *
Roberta McKibbin *
Bob McKiernan
Carol McKiernan
Grace McKinnon
John McKinnon
Andrea Miller
Bijou Clinger Miller
Greg Miller
Laura Miller *
Lloyd Miller
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Don Moore
Sarah Moore
Sue Murphy
Cathy Nowosielski
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Jenny Rappole
Whit Rappole, Jr.
Harold Reed
Leslie Renjilian
Tim Renjilian
Linda Rhoads
Neal Rhoads
Jay Richey
Marlyn Richey
Amy Riley
Philip Rogers
Rachel Rogers
Jim Roselle *
David Rosen
Sarah Rosen
Jim Rovegno
Maureen Rovegno
Delana Rupp
Jon Saff
Dale Sandberg
Art Scavone
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Al Short *
Suzanne Shull
Linda Silverberg
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Andrew Camden
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Jack Connolly
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Courtney Curatolo
Laura Currie
Sylvia Faust
Joan Keogh
Susan Laubach
Amy Mead
Sarah Rosen
Ben Sorensen

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Katie Prechtl Cooke
Michael Donovan
Carrie Fox
Brian Goehring
John Haskell
Mhoire Murphy
Amy Schiller
Kelsey Twist Schroeder
Kate McKee Simmons
Ben Sorensen

* Deceased
Chautauqua’s boards, staff and leadership are incredibly grateful for the support and engagement of this community! The impact of this generosity will shape the Institution and its programs for years to come, providing new resources for lecture programs; inter-arts collaborations and unfolding innovations to our artistic endeavors; more scholarship support for students in the Schools of Fine & Performing Arts; initiatives to restore the health of Chautauqua Lake; and a guest house and Amphitheater befitting for a nationally respected Institution.

This list recognizes and thanks the generosity of donors who have pledged or transferred—outright or as part of certain planned gift commitments—to the annual Chautauqua Fund, capital projects, special gifts, or endowment a cumulative amount in excess of $1,000 during the course of the Promise Campaign (January 1, 2011–December 31, 2016).

### REPORT ON GIVING

<table>
<thead>
<tr>
<th>$5,000,000 and above</th>
<th>Anonymous (1)</th>
<th>Mary and Oliver Langenberg</th>
</tr>
</thead>
<tbody>
<tr>
<td>$2,500,000 to $4,999,999</td>
<td>Andrew L. and Gayle Shaw Camden</td>
<td>Susan Hirt and Thomas B. Hagen</td>
</tr>
<tr>
<td>$1,000,000 to $2,499,999</td>
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<td>Jack Connolly</td>
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<tr>
<td>$500,000 to $999,999</td>
<td>Caroline Van Kirk Bissell</td>
<td>Dr. and Mrs. R. William Cornell</td>
</tr>
<tr>
<td>$250,000 to $499,999</td>
<td>Edward L. Anderson, Jr. Foundation, Inc.</td>
<td>The Clement and Karen Arrison Family Charitable Foundation</td>
</tr>
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</table>
$100,000 to $249,999

Anonymous (4)
Paul M. Alexander
Jane and Virg Applequist
Penny Bank
David and Wendy Barensfeld
Arnold and Jill Bellowe
Stephen and Edith Benson
Cathy Bonner
Mary Boyle and Ted Arnn
Jim and Kathy Braham
Paul Brentlinger
Byham Charitable Foundation
The Byham Family
Chris and Ken Caro
Chautauqua Dance Circle
Town of Chautauqua
Mr. and Mrs. George L. Cornell
Laura and Brad Currie
June and Barry Dietrich
Judith and Roger Doebke
Lora Lee and Bob Duncan
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Mimi and Jim Gallo
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New York State Council on the Arts
New York State Environmental Facilities Corporation
The Mary and James Pardo Charitable Gift Fund
Kathy and Jim Pender and the Michael Pender Memorial Fund of the Cleveland Foundation
Dr. and Mrs. Robert L. Pickens
Jeff and Judy Posner
Carol and Larry Rizzolo
Robertson Foundation
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Dan and Linda Silverberg
Southern Chautauqua County Retired Teachers Association
The Statler Foundation
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Steve and Pat Telkins
VACI Partners
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Susan O. Wood
Steve Zenczak and Pat Feighan
John W. and Anne Staples Burden
The Carnahan-Jackson Foundation
Chautauqua Bird, Tree and Garden Club
Chautauqua Opera Guild
Chautauqua Sports Club
The Cleveland Foundation
The Honorable and Mrs. William Clinger
Wendy and Edward Cohen
Virginia H. Cox
Kevin and Karen Crowder
The William A. and Deborah E. Currin Philanthropic Fund
The Jessie Smith Darrah Fund
Dorothy L. Downing
The John E. Fetzer Institute, Inc.
Ted and Deborah First
Estate of Dr. and Mrs. Myron B. Franks
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Suzanne C. Gray
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Becky and Fred K. Habenicht, Jr.
Kathleen E. Hancock
Terrie Vail Hauck
Pamela and Bradly Hemminger
Hittle, Callaghan & Co.
Carol and Bob Hopper
Arthur Scavone and Anne Hoyt Scavone
Patricia and Howard Hudson
IBM
Jeff Innes and Sue Hammond
Rick and Lisa Jackson
Catherine Jarjisian
Joe and Pam Kanfer
Barbara and Herb Keyser
Ann G. and Hans Knaak
John S. and James L. Knight Foundation
John and Catherine Chapin Kubacker
Robert and Susan Laubach
Arthur C. LeVan, Sr.
Dale and Mary Lyndall
Christopher Lytle
The M&T Charitable Foundation
Scott and Candace Maxwell
Griff and Pat McDonald

$50,000 to $99,999

Dr. Robert K. Alico
Nan and Brett Altman
Mr. and Mrs. A. Chace Anderson
Edward L. Anderson and Joan E. Parsons
Zoe and Ken Barley
William and LaDonna Bates and Family
Tom and Jane Becker
Mary and Charles Beggerow
Evie and Stacey Berger
Sara E. Bradley
Felix Brueck and Ann Kowal Smith
Christine and Jason Brueschke
“Staying at the Hagen Wesley House at Chautauqua is a special experience. There is a kind of magic between the house’s warmth and history which perfectly supports the comfortable, invigorating tone of the community. It is a place I know I will feel welcomed and leave inspired.”

WES MOORE, EXECUTIVE PRODUCER AND HOST, PBS’S “COMING BACK WITH WES MOORE”
At the beginning of the Promise Campaign, the Chautauqua Foundation chose five words to encompass the values of this undertaking. Civil was the first word on the list. The Institution’s leadership believes that in these times, more than ever, Chautauqua is urgently needed to bear witness to the continuing possibility of reasoned debate and civil dialogue.

The physical expression of this commitment to civility is, of course, our central gathering place, the Amphitheater. This new facility will serve current Chautauquans and generations to come with a range of physical improvements made possible by unprecedented support received during the Promise Campaign.

The Amp is the place where we sit shoulder to shoulder, and engage our neighbors for worship, study, conversation and occasional disagreement. No matter what, we are always ready to share this sacred space, this container, where it is safe to take a stand. This is the place where new ideas are always flowing and our thirst for information is whetted.

The improvements in the new Amp will add a new degree of comfort and safety, better sight lines and richer sound. The space will accommodate people who may have had trouble hearing or accessing it in the past. It will have fewer pillars to obstruct the view and it will provide three levels of access for people with physical restrictions. The Amp will continue to be the home of our lecture program, where we redouble our efforts every year to bring a balanced group of speakers who represent divergent viewpoints but always model what it means to practice civility.

Supporting this dialogue are several endowed lectureships, helping to defray the ever-growing expense of inviting—from all corners of the world—diverse and esteemed voices to the lecture platform. I am grateful to those who generously contributed to already existing endowment funds, or created new lectureships during the course of the Promise Campaign.

Once on the grounds, our speakers are hosted in the renovated Hagen Wensley House. Completed early in the campaign, this gracious home in view of the lake has already sparked new partnerships and projects among guests and has inspired our speakers, authors, performers and artists to consider themselves Chautauquans. It is another physical manifestation of Chautauqua’s commitment to civil dialogue.

Among the amenities of the house are a kitchen always open to guests, a downstairs game room, a library, spacious sleeping rooms and bathrooms, and an elevator. On the first floor, host Rachel Borzilleri invites her guests to a daily afternoon salon where they can share their stories, relax, and have the “porch experience” that Chautauquans treasure. On the second-floor porch, guests often take advantage of family time with children or socialize with friends. On the third floor—“the quiet porch”—residents can read, write, nap, or simply take in the long view of the water in quiet reflection. Having such accommodations for our guest presenters and performers helps to foster deeper relationships among these thought leaders in the context of Chautauqua. These high standards usually mean that guests are more than eager to return. Hagen Wensley has become familiar to them. It is their Chautauqua home.

Through the Promise Campaign we have indeed demonstrated as a community that we value civility over political or academic posturing and that we want to foster creativity and quiet collaboration among the outstanding speakers, performers, artists, authors and leaders who gather here. Chautauqua is a lived experience, delivered in real time and face to face.
PROMISE CAMPAIGN

$50,000 to $99,999 continued

The Cornelia Fund of the Pittsburgh Foundation
Grace and John McKinnon
Edward and Betsy Merchant
Don and Alyce Milks
Ministrare, Inc.
George E. and Susan Moran Murphy
Cynthia A. Murray
Fred and Lynn Muto
Sanford and Margery Nobel
M. Cathy Nowosielski, MD and
Jeffrey N. Lutz
Judy and Hale Oliver
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PNC Financial Services Group
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Thelma and William F. Cooper
C.A. Curtze Company
Jim and Karen Dakin
Mary and Dave Davenport
Jo Ann Deblinger
Deloitte
Rebecca and Charles Denton
DFT Communications
Carol McCarthy Duhrme
Charles Edison Fund
Stuart and Jan Eisler
ExxonMobil Foundation
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Gregory Ferriss and Lucille Richardson
Scott A. and Patricia Fine
Shirley A. Flynn
Dr. and Mrs. Mark Foglesong
Geof Follansbee and Gay Didget
Kathryn A. and John Ford
W. Jane Foster and Arthur S. Willson
Randy Fox and Anne Mcardle Fox
Fradin Silberstein Family
J. Marcus and Ellen Fultz
Dennis J. Galucki
Gail Gassen
vic and Joan gelb
General Mills Foundation
Ann and Gordon Getty Foundation
Karen and Daniel Gottovi
Grant Thornton LLP
Kent I. and Fredrika S. Groff
Elisabeth and Jim Groninger
Thomas L. Hagner and Linda
Ulrich-Hagner
Robin and Katie Swanson-Harbage
James Harris and Kathleen Jones Harris
John and Jennifer Haughton
Richard and Karen Heitzenerater
John and D.D. Hendrickson
Mr. and Mrs. R. E. Hermance, Jr.
Marc Hersh and Holly Mak
Mr. and Mrs. William F. Higie
Dr. and Mrs. Michael Hirsh
Anita and Sidney Holec
Tim Holland and Tom McCray-Worrall
Sally and David Hootnick
Gale T. Hurst
Louise Jackson
Barbara Jacob & the friends of the
Sarasota Ballet and Theater Company
Steve Jacobs and Pat Curley
William and Susie Jasperson
Selina and Bob Johnson
John and Mary Jureller
Rev. Dr. Xolani and Tamara Kacela
Rich and Sally Kalin
Evelyn Hoffman Kasle
Charles and Naomi Kaufman
Rose Kaufman
John F. Kennedy Center for the
Performing Arts
Joan Keogh
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“I have to say that my Chautauqua experience has been incredibly enriched because of our involvement with the interfaith New Clergy Program. We have met individuals who come from such different backgrounds, but we have also learned just how much we have in common. Having been raised as a Reform Jew, I am enormously grateful that when we gather weekly for our faith rituals—whether it is on a Friday for Muslims, Friday night and Saturday for us, or Sunday in the Christian custom—we can appreciate our shared roots in the Abrahamic tradition.”

LYNN STAHL, VOLUNTEER FOR THE DEPARTMENT OF RELIGION; CO-FOUNDER AND LEADER OF CHAUTAUQUA DIALOGUES PROGRAM
Throughout the Promise Campaign, we have borne witness to the development of greater diversity and the inclusion of various faith traditions across our community. Inclusion has indeed become an ethical imperative, and we are seeing a broader awareness of how much we are all enriched by the diverse voices and lived experiences of different groups and individuals coming to the grounds.

Philanthropic support received during the Promise Campaign—generous contributions to religious endowments and new chaplaincies—is advancing inclusive dialogue and diversity at Chautauqua through investments in our interfaith lecture platform and worship opportunities.

Within the Department of Religion, our interfaith New Clergy Program has become a well-established initiative, now in its 12th year. The program offers a weeklong retreat inviting clergy in Christian, Jewish and Islamic faith communities who have been in congregational ministry between two to seven years. We are gratified by the wisdom and ideas that alumni of this program continue to offer through their participation in the life of Chautauqua Institution. We have recently formalized these ongoing relationships through the Chautauqua Clergy Leadership Association, which is open to alumni fellows who have participated in any of our clergy development programs. We continue to assist clergy in their leadership of congregational life through collegial support and exposure to Chautauqua’s unique resources.

A second group of distinguished pastors has also recently been selected for our Chautauqua Clergy Leadership Program. This initiative focuses on the cultivation of clergy who aim to become “Public Pastors,” serving as leaders of spiritual and civic renewal in their towns, cities and communities. The cohort group comes to the grounds to participate in immersion retreats during the regular season and special workshops during the off-season. These pastors study various leadership models and dynamics and are challenged to connect with other sectors in their communities back home, including business, media, education, housing, law enforcement and public health, among others. In their residency during the summer at Chautauqua, they also have access to guest speakers and chaplains as a part of their learning sessions.

In addition to our work with these promising young clergy, the Department of Religion has helped to introduce the mission of the African American Denominational House (AADH) to our established community of denominational houses and Chautauquans. AADH is sponsoring four different weeks of opportunities open to all Chautauquans in the coming season while its board pursues the philanthropic support needed to establish its physical home in a permanent facility on the grounds.

Though these and other efforts across our faith community—such as the Abrahamic Program for Young Adults (APYA), Chautauqua Dialogues program and Mystic Heart Meditation—the Promise Campaign has truly been a season of visioning and realization for Chautauqua. As a community, we have taken ownership anew of the genius of this place—the complementary focus on arts, religion, recreation and lifelong learning—and how vital these activities are to our cultural and spiritual nourishment as a nation. Our growing capacity for civil dialogue that is inclusive of diverse voices is one significant measurement of Chautauqua’s maturity, and when we consecrate the new Amphitheater to this ongoing work and install our new president, it will be a joyous day in the life of Chautauqua … a day that we should all embrace with thanksgiving and a profound sense of our obligations going forward to sustain the work of inclusion.
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The Amphitheater is the heart of our community. As construction concludes in time for the 2017 season—the Institution’s 144th assembly—we eagerly anticipate being reunited in this sacred space. Chautauqua will be hosting artists, performers, chaplains and lecturers in a greatly improved facility, more functional and welcoming.

Equipped to bear our snowy winters, the space Chautauquans will soon occupy together will have clearer sightlines and be safer and more accessible. With an appropriate preventative maintenance plan, coupled with a generous endowment that provides for routine and regular care, the Amphitheater will last beyond the next 100 years.

Maintenance is the ultimate form of sustainable practice. Regular and careful monitoring keeps repair to a minimum and prevents loss of original building fabric. Together, committed to this practice, Chautauquans will provide a legacy to their children, grandchildren and the greater community for generations to come.
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“Environmental sustainability is a never-ending project at Chautauqua. The lake is a finite space, and you can only pour so many nitrates and phosphorus-based nutrients into it. We can never say we are done, but the rain gardens and the parts of the Shoreline Management Plan that have already been implemented have been done very well. The descriptive signage helps educate the community on the impact of these improvements, and the adaptation of Children’s Beach is a showcase project. It is the perfect example of a more healthy confluence of people and water. Our work with other groups around the lake is also essential. We can’t be the cloistered community on the hill, but must foster collaboration to protect Chautauqua Lake, which is, after all, one of the main attractions of the Institution.”

JENNIFER McDOWELL, ENVIRONMENTAL ADVOCATE
Sustainability is an important part of the culture in our everyday operations at Chautauqua. The Institution has invested over many years in applying the “green” principles we now follow in our stewardship of facilities, infrastructure and the natural environment.

With generous philanthropic support from many Chautauquans and with funds from the New York State Green Innovation Grant Program, the Institution’s focused environmental work began in earnest with stormwater management and the development of a Sustainable Shoreline Action Plan, which we’re continuing to implement, year by year, with various projects designed to improve the health of Chautauqua Lake. By installing rain gardens, wake-calming boulders and native plantings along the shoreline as an antidote to damaging runoff and subsequent erosion, we have lessened our negative impact on the lake. Improvements to the golf course retention ponds and stormwater management in the South End Ravine have also had a positive effect. Chautauqua will continue to model best practices, and we are delighted to see that these efforts are catching on with other communities and businesses around the lake.

Chautauqua has also begun converting to LED lighting on the grounds, which lowers our overall energy use. We are now buying power from green energy producers who create renewable energy by sustainable methods such as wind, wave and solar. We are gradually removing our older, inefficient boiler systems, and we have transitioned to solar power at Turner Community Center and Fletcher Music Hall. We are looking at transitioning to solar in other facilities on the grounds, too. We’ve also recently installed an electric vehicle charging station in the north parking lot, in addition to the plug-in station that has been available in the south lot for some time.

Complementing efforts to improve our physical infrastructure, Betsy Burgeson, supervisor of gardens and landscapes, brings a phenomenal knowledge of plants that are native to this region. In compliance with new state regulations, her crew has worked diligently to replace invasive species with plantings that promote the natural cycle of life. She has planted perennials that attract native insects, which in turn become a food source to our resident and migratory birds.

An extensive tree inventory and subsequent pruning and removal project has been conducted over the last couple of years. Damaged and diseased trees that posed a hazard to people and buildings have been replaced with new native plantings in our forests and open spaces, resulting in a healthier tree canopy that is better balanced with diverse species.

Environmental sustainability is also a key objective with the reconstruction of the Amphitheater. The old stormwater system that used to flow under the Amp and into the lake has now been replaced with a complex catch basin system that slows the flow of water and cleans it. Rainwater run-off from the roof of the Amp will be directed into these new systems.

New rain gardens will surround the lakeside of the Amp, while a combination of LED and halogen lighting in the building will consume less energy. The design of the building itself promotes healthier air flow and audience comfort. With these environmental considerations and others, the project is presently on track to earn Gold LEED (Leadership in Energy and Environmental Design) certification, meaning the facility has been rigorously designed to use less water and energy, and reduce greenhouse gas emissions. I believe Chautauquans will be especially proud to experience the welcome feel of these new, environmentally friendly features in our most significant gathering space.

From the farthest corner of the golf course to Chautauqua’s shoreline, intentional care and maintenance guide the environmental improvements being undertaken to protect the natural beauty of these grounds.
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“You are never too old to learn. That’s what we believe at Chautauqua, and that’s why I am so excited by what’s ahead in dance. Just as we explored America’s music last season in the week on jazz with Wynton Marsalis, this year we are embracing a broader view of dance with the guest residency of Alvin Ailey II. We have been so fortunate to learn from Jean-Pierre Bonnefoux, Patricia McBride and Charlotte Ballet over the last two decades, and now we will be finding our way toward a new chapter in dance and the arts at Chautauqua, embracing a greater diversity of styles. We have a bright future ahead. I can’t wait!”

ANITA LIN, DIRECTOR EMERITUS OF BALLET WESTERN RESERVE IN YOUNGSTOWN, OHIO; MEMBER OF PRESIDENT OBAMA’S ADVISORY COMMITTEE FOR THE ARTS (JOHN F. KENNEDY CENTER); AND SUZANNE FARRELL’S BALLET BOARD MEMBER
Striking a healthy balance between tradition and innovation is a significant part of what makes our arts programming distinctive. Through a visioning process initiated during the Promise Campaign, we have explored ways in which we can strengthen and deepen every Chautauquan’s experience of the arts. We do the classics well and we always have. Today, however, innovation is a fundamental part of the mix.

Our discussions about achieving a new balance between tradition and innovation began shortly after I joined the staff, when we launched our search for a new music director for the Chautauqua Symphony Orchestra. We knew then that we were seeking more than a conductor. We wanted an innovative arts leader who would invite audiences to experience the classics in a fresh way while also developing opportunities for Chautauqua to commission new music. Rossen Milanov did not disappoint. He has won the enthusiasm of Chautauquans—especially for his Sunday matinée, “Into the Music” programs and Special Studies classes—offering a deeper look at the ideas behind familiar compositions.

Rossen has also brought Chautauqua opportunities to collaborate with other orchestras and talented young composers. This season, “Mango Suite,” a new work featuring the spoken word and based on the classic novel *The House on Mango Street,* by CLSC author Sandra Cisneros, will premiere at Chautauqua.

Making the arts accessible, relevant and inspiring to our multigenerational audiences has also challenged us to consider new initiatives. With families coming to the grounds for shorter stays, part of our work has been to come up with new ways for everyone to experience the arts up close. Opera’s general and artistic director Steven Osgood delighted Chautauquans on Bestor Plaza and elsewhere on the grounds with pop-up concerts and arias so that, in the course of a regular day—whether there is an opera in production that week or not—Chautauquans have a chance to enjoy these “Opera Invasions” by talented young artists.

In the coming dance season, we’ll once more have the Charlotte Ballet in residence, but we’ll also diversify the experience of dance with performances and demonstrations on the grounds in Week One by Alvin Ailey II—a company created by Alvin Ailey, one of the foremost African American innovators in the field. Later, in August, Pittsburgh Ballet Theatre will perform with the CSO. The Irene Rodríguez Compañía from Cuba will close our season. Giving Chautauquans a chance to experience dance in its many forms is an exciting new stretch for us.

Our Piano Program has recently been restructured to include the expert guidance of Alexander Gavrylyuk, who joins the staff as artistic advisor and artist in residence, beginning with a three-week residency this summer. Gavrylyuk brings both an international perspective to the program and a special popularity with Chautauquans—a very happy collaboration.

Meanwhile, the popular entertainment series continues to feature familiar favorites but also moves to include particularly current artists. These innovations add up to a new dynamism within the artistic offerings found here.

Of course, when we talk about arts innovation at Chautauqua, we also mean innovation in arts education. Chautauqua’s Young Playwrights Project, developed during the course of the Promise Campaign in partnership with the Florida Studio Theatre in Sarasota and Chautauqua Theater Company, has reached beyond the gates to touch the lives of children in four school districts within Chautauqua County. This past year, one of these students had her play selected from a field of 400 submissions in FST’s national competition. The play is now being presented on a tour that will reach more than 30,000 students in the United States, Israel and Russia. Such validation for creativity at an early age is part of our innovative arts mission.
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“I have been fortunate to receive both annual and endowed scholarship awards to attend Chautauqua’s Voice Program and to study with the amazing Marlena Malas. Last summer I was also invited to sing with the CSO alongside two actresses from the Chautauqua Theater Company in an inter-arts collaboration featuring Gorecki’s “Symphony of Sorrowful Songs.” Chautauqua has been a true launching pad for me, and now I am completing my graduate studies at Juilliard. My deepest thanks to the Promise Campaign donors who helped make it all possible.”

KATHRYN HENRY, THE JUILLIARD SCHOOL; CHAUTAUQUA VOICE STUDENT 2015 & 2016
As many Chautauquans know, the Music School Festival Orchestra (MSFO) is made up of undergraduate and graduate students from conservatories and universities all across the United States and abroad. With limited resources, the majority of these gifted young musicians depend on the scholarships that we are able to offer for their summer studies. Chautauqua’s scholarship pool has been profoundly bolstered by the Promise Campaign and I, along with my colleagues across all of Chautauqua’s Schools of Fine & Performing Arts, am most grateful.

While renovating our students’ living quarters in Bellinger Hall was a campaign goal that went unmet, Chautauqua’s handsome facilities for rehearsal and classes help us stay competitive with other national programs. And thanks to the Promise Campaign, the new Amphitheater will be a game changer for us in terms of our performance opportunities.

Our ability to attract students of the highest caliber—those who will be the future leaders in their musical and artistic fields, as well as in their communities—has always depended on philanthropy. The additional engagement of Chautauquans as welcoming ambassadors to our students on the grounds also helps them take full advantage of the unique summer experience at Chautauqua. Our intergenerational community emphasizes lifelong learning and models a special kind of engagement and immersion in the issues confronting our society. These opportunities are not lost on our arts students. They thrive in the rich stew of ideas and beliefs that swirl around them.

Thanks to our growing ability to attract top students and faculty from around the globe, we have also been able to raise the bar on the level and quality of musical experiences we embrace in the music school. We now approach repertoire and projects that we wouldn’t have attempted 20 years ago, and our audiences have benefited in turn. Adding to this growth in sophistication across all our schools is the recent focus on collaborative initiatives within Chautauqua’s various arts disciplines, which came out of the Institution’s strategic planning and have been supported through the Promise Campaign.

Though our orchestra members have been living alongside student dancers, actors, singers and visual artists for years, the idea of innovative collaboration has firmly taken root in dynamic ways. Initially, the three large-scale productions—“The Romeo and Juliet Project,” “Go West!,” and “Carmina Burana”—blended our students with our professional artists and helped demonstrate Chautauqua’s unique capacity for partnerships and co-creation across disciplines. Now, independent student productions and performances across departments are popping up without any prompting from instructors. Students recognize the value of these opportunities and want to experiment! It’s another aspect of the arts at Chautauqua that makes us stand out among summer opportunities for students and faculty alike.

Chautauqua’s engaging combination of professional artistry and pre-professional student education in the visual arts, orchestra, theater, dance, voice and piano is thus gaining notice in new ways thanks to those who generously supported the Promise Campaign through investments in annual and endowed scholarships, improvements to facilities, and support of the annual fund. For those of us who have watched the momentum build, there has never been a more exciting time to be a part of this Institution and the community.
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Thank you to the generous donors who established these new endowment funds with either outright gifts or as part of certain planned gift commitments.

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Laura and Brad Currie Endowment for Chautauqua  
Dakin Family Fund for Dance  
Charles and Rebecca Denton Endowment for Chautauqua  
Dietrich Family Endowment at Chautauqua  
Shirley A. and Arthur R. Duffy Endowment for Classical Guitar  
The Eleanor Fund Lectureship Endowment  
James E. Erickson Fund  
Family Scholarship Endowment  
Shirley Mix Flynn Visual Arts Endowment  
Buffalo-Chautauqua Idea and Connection: Galucki Family Endowment Fund  
The Chip and Gail Gamble Lecture Endowment  
Kitty and Bluie Greenberg Amphitheater Endowment  
Craig and Cathrine Greene Family Fund  
Kathleen M. and Donald C. Greenhouse Endowment for Chautauqua  
The Jack and Gretchen Grigsby Fund for Choral Enrichment  
Jean Edgcumbe Groff Endowment for Chautauqua  
Bonnie and James Gwin Endowment  
Hagen-Wensley Guest House Endowment  
Travis E. and Betty J. Halford Lectureship Endowment  
Terrie Vaile Hauck Dance Endowment  
Terrie Vaile Hauck Theater Endowment  
Heitzenrater Family Chautauqua Symphony Orchestra Fund  
Margaret A. Hukill Endowment for Chautauqua  
Verna Jackson Memorial Endowment for Chautauqua  
Melvin Johnson Sculpture Garden Endowment  
John Alfred and Oscar Johnson Memorial Trust  
John F. and Mary Giegengack Jureller Fund for Religion  
Soulful Bliss Fund  
Richard W. and Jeannette D. Kahlenberg Lectureship Fund  
Ryan Kiblin Memorial Stormwater Park Endowment  
Donald West King, Sr. and Francis Lila Lee King Lectureship  
Lake, Grounds, and Public Spaces Endowment  
Oliver M. Langenberg Fund  
The Lemonade Fund  
Janet F. and Arthur C. LeVan, Sr. Garden Fund  
Craig J. Luchsinger Memorial Scholarship  
Lyndall Family Fund  
The Anne Mary and Richard M. Maddy Music Scholarship Fund  
Sheila Penrose and Ernest Mahaffey Endowment for Chautauqua
Samuel R. McClure II Brass Scholarship
McCredie Family Director of Boys' and Girls' Club
Roberta J. McKibbin Memorial Scholarship for Visual Arts
Laurie Miller Piano Scholarship
Laurie Miller Voice Scholarship
Laura Ariane “Laurie” Miller Connections Fund
Miller Cottage Endowment
Kimberly and Robert Myers Dance Facilities Endowment
Frances and George Newman Endowment for Chautauqua Symphony Orchestra
Julius A. and Carol L. Nicolai Boys’ and Girls’ Club Endowment
Mary C. and William H. Park Fund
Mary Lou Cady Parlato Endowment for Chautauqua
Deloras K. and L. Beaty Pemberton Lectureship
Av and Janet Posner Fund for the Chautauqua Symphony Orchestra
Robert D. Redington Memorial Scholarship
Timothy Ritacco Play Area Endowment
Rizzolo Family Fund
Howie and Bobby Schiller Endowment for Future Generations of Chautauqua
Mary Jo Schweizer Endowment for Chautauqua
Jo and Bill Selnick Fund
J. Vance Smith and Robert M. Smith Fund
Emily and Richard Smucker Directorship for Education
George T. and Margaret D. Snyder Endowment for Chautauqua
Thomas H. and Joan Stevens Family Endowment for Chautauqua
Ann H. and Daniel F. Sullivan Endowment for Chautauqua
Tate Family Fund
Tate Family Endowment for Fine and Performing Arts
Susan and John Turben Director of the VACI Galleries Endowment
Carl A. and Mary Louise Viehe Family Endowment
John M. Wadsworth Lectureship on Free Market and Libertarian Principles
Jason and Nancy Weintraub Chautauqua Community Band Endowment
Mary E. Whitaker Symphony Endowment Fund
Randall E. Widrig Memorial Garden Fund
Betty Offutt Wood and BRAVAS Endowment for Chautauqua
Stephen J. Zenczak and Patricia E. Feighan Endowment for Chautauqua

ENDOWMENT FUNDS TO BE ESTABLISHED THROUGH PLANNED GIFT COMMITMENTS

Robert K. Alico, Jr. Memorial Art Scholarship
Robert W. and Janet Baum Endowment for Chautauqua
Christine and Ken Caro Fund
Marty and Richard Davis Dance Scholarship
Gale T. Hurst Endowment for Chautauqua
Robert C. and Joy L. Ingersoll Endowment for Chautauqua
Catherine Jarjisian Lecture Fund
Barbara C. and Walter M. Jones Maintenance Endowment
Charles and Naomi Kaufman Voice Scholarship
Hans and Ann Gosnell Knaak Endowment for Chautauqua
Milks Family Scholarship for Brass Music
Carrie Dunkle Miller Endowment for Chautauqua
Robert L. and Mary R. Pickens Music Scholarship
Linda and Neal Rhoads Fund
Susan Brand Scott Endowment for Chautauqua
Phyllis and Shel Seligsohn Family Trust
Edie and Daniel Sklar Endowment for Chautauqua
Arlene and Irving Vogel Endowment for Chautauqua
Susan O. Wood Endowment for Chautauqua
Susan O. Wood Scholarship Fund